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#### **Disclaimer**

The information contained in this document is for general guidance only. It is not professional advice and should not be used, relied upon or treated as a substitute for specific professional advice. Given the changing nature of laws, rules and regulations, and the inherent hazards of electronic communication, there may be delays, omissions or inaccuracies in information contained in this document.

The model budget, including financial statements, has been prepared in accordance with the requirements of the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*. While every effort has been made to ensure that the information contained in this document has been accurate and complies with relevant Victorian legislation, each Council remains responsible to ensure that the budget they prepare is compliant with all statutory requirements.

#### **Mayor's Introduction**

It is with pleasure that I introduce the 2023-24 Horsham Rural City Council Budget.

This is the second budget prepared under the guidance and influence of the Council Plan 2021-2025. The document outlines a broad range of over 50 services under Council's five themes of Community, Liveability, Sustainability, Accessibility and Leadership.

Council has also developed the second iteration of the Annual Action Plan (Year 2) incorporating community feedback. The Plan includes the priorities against the Council Plan and initiatives identified for inclusion in this year's budget for delivery in 2023-2024.

This year represents another year of budget preparation under the State Government's Fair Go Rates system which saw the introduction of rate caps in 2016. These rate caps limit the amount Council can increase its total revenue from general rates and municipal charges for the coming financial year and are announced by the Minister for Local Government. On 29 December 2022 the Minister announced a new rate cap of 3.5 per cent for all Councils for the 2023-24 financial year. Independent advice from the Essential Services Commission recommends rate cap rises in line with the Consumer Price Index however the State considered the cost of living pressures facing rate payers and set the rate cap slightly below the recommended amount. Council has accordingly increased rates in line with the 3.5 per cent rate cap for the 2023-24 financial year.

Mindful of the cost of living pressures, Council has increased the pensioner rebate amount from \$30 to \$50. This rebate is the amount Council funds over and above the State Government rebate offered to pensioners. Council has also maintained the Municipal Charge at the reduced rate of \$200 (reduced last year from \$240 to \$200) noting the detrimental impact any further reduction would have on farm and residential properties. For the same reason Council has maintained the farm differential at 50% of the general residential rates.

As with the 2022-23 budget, the costs associated with Council's waste collection services have continued to grow due to the State Government's Environmental Protection Agency (EPA) levy and the introduction of the 4 Bin Policy to comply with the State Government's bin collection policy. Given the introduction of the 4 Bin Policy, Council have dramatically increased their service performance indicator for waste diversion from landfill (from 24% in 2022-23 to 40% in the 2023-24 budget year).

The proposed capital works budget is \$22.86 million, made up of \$6.88 million of new projects, \$12.04 million in renewal and \$3.95 million in upgrades. The program will be funded by \$8.26 million of grant funding, \$13.67 million of Council cash from operations, reserves and investments and \$400,000 of new borrowings.

While the complete Capital Works program is provided on page 38 of the budget document, some of the highlights from this year's capital works budget are:

- Further progress on the City to River works, featuring the City Oval netball courts and netball pavilion, the events stage and initial works on the community centre/change room facility. \$4.2 million is budgeted for these works in 2023-24.
- The Wesley Performing Arts Centre refurbishment, with \$1.958 million budgeted dependent on significant grant funding of around \$1.4 million to enable these works to proceed.
- An ongoing focus on renewal of key infrastructure, including roads and related infrastructure in rural and urban areas. This includes upgrades of sections of the Dimboola-Minyip Road, Noradjuha-Tooan East Road and North East Wonwondah Road, as featured in the Rural Road Network Plan, and enabled through significant funding from the Australian Government's Heavy Vehicle Safety and Productivity Program.

- The roads and related infrastructure capital program has a budget provision of \$6.8 million, of which some \$5.5 million relates to renewal of existing assets. This includes an increase from \$0.9 million in 2022-23 to \$1.0 million in the 2023-24 budget for re-sheeting gravel roads, and \$0.52 million for heavy patching on sealed rural roads.
- The purchase of the Johnson Asahi site in Plumpton Road for Council's new depot and detailed planning to adapt that site to Council's needs with \$2.26 million budgeted.

Council endorses the 2023-24 Budget as financially responsible, fair & equitable, and are pleased to provide the budget to our community.

Cr Robyn Gulline Mayor

#### **Executive summary**

Horsham Rural City is a regional city in the Wimmera Southern Mallee region of Western Victoria. Horsham is approximately 300 kilometres north-west of Melbourne. The municipality covers an area of 4,267 square kilometres. The Wimmera Southern Mallee encompasses 20 percent of the area of Victoria and only 1 percent of the population. Horsham Rural City Council has an estimated residential population of approx. 20,000 and three quarters of residents live within the urban area of Horsham.

The work of the Community Panel to develop the Horsham 2041 Community Vision, together with a new Council Plan, Asset Plan and 10-year Financial Plan, has guided the development of this budget.

The Ministerial Rate Cap of 3.5% means Council must continue to find ways to deliver its services more efficiently and to consider what services that the community still needs council to deliver and at what level that service should be delivered.

The replacement of the financial systems as part of the Rural Council's Corporate Collaboration project will see our relationship with Hindmarsh and Loddon Councils improve our capacity to drive efficiencies in Corporate Services through collaborative arrangements and to also help us to respond to new legislative requirements and challenges.

#### Major capital projects in the 2023-24 budget include:

- Further progress on the City to River works, featuring the City Oval netball courts and netball pavilion, the events stage and initial works on the community centre/change room facility. \$4.2 million is budgeted for these works in 2023-24.
- The Wesley Performing Arts Centre refurbishment, with \$1.958 million budgeted for this. This
  is dependent on significant grant funding of around \$1.4 million to enable these works to
  proceed.
- An ongoing focus on renewal of key infrastructure, including roads and related infrastructure in rural and urban areas. This includes upgrades of sections of the Dimboola-Minyip Road, Noradjuha-Tooan East Road and North East Wonwondah Road, as featured in the Rural Road Network Plan, and enabled through significant funding from the Australian Government's Heavy Vehicle Safety and Productivity Program.
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- Purchase of the Johnson Asahi site in Plumpton Road for Council's new depot and detailed planning to adapt that site to Council's needs - \$2.26 million.

## **Budget on a Cash Basis**

Council traditionally delivers a budget that is balanced on a cash basis in line with its objectives in the 10-year Financial Plan. This means that rate revenues received plus other general revenue (such as interest and untied grants) are equal to the net cash cost of the provision of services and the delivery of capital works. This budget has also been enhanced by preparation on the accrual basis.

#### **Key Statistics**

Total Revenue: \$62.0 million (2022-23 = \$59.6 million)
 Total Expenditure: \$56.1 million (2022-23 = \$55.6 million)

<u>Surplus/(Deficit)for the year:</u> \$5.9 million surplus (2022-23 = \$4.0 million surplus) or (Accounting Result) (Refer Income Statement in Section 3)

• <u>Underlying operating result:</u> \$3.9 million deficit (2022-23 = \$5.7 million deficit) (Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital, from being allocated to cover operating expenses)

### **Budget Influences**

#### **External Influences**

The following external influences have been taken into consideration in the preparation of the 2023-24 Budget as they are likely to impact on the services delivered by Council:

- ECONOMIC CHALLENGES The economy generally is very uncertain, and the impacts of Covid-19 have been wide-ranging and disruptive. In framing the budget, council has considered closely the capacity of the community to pay versus the need to play a role in continuing economic activity within the community.
- OPERATING COSTS: The Consumer Price Index (CPI) rose 1.4% during the March 2023 quarter and over the twelve months to the March the CPI rose 7.0%.
- RATE CAPPING The rate cap for 2022-23 is 3.5%.
- SEASONAL CONDITIONS the last 3 seasons have seen good production levels and strong prices across most of the agricultural sectors. The strong economic performance continues to be reflected in ever increasing property prices for farmland.
- STATUTORY SUPERANNUATION Statutory Superannuation contributions will rise by 0.5% in 2023-24 to 11% and will continue to rise by 0.5% each year for the next 2 years until it reaches 12% on 1 July 2025.

#### Internal Influences:

The following internal influences have been taken into consideration in the preparation of the 2023-24 Budget as they are likely to impact on the services delivered by Council:

- RURAL COUNCIL'S CORPORATE COLLABORATION Council received a \$5m State
  Government grant in 2019-20 for a collaborative project with originally six neighbouring
  councils, to implement a common finance, payroll, revenue and regulatory management
  system. Three councils now remain Horsham, Hindmarsh and Loddon. This will, in the longer
  term facilitate the sharing of corporate services functions across the councils which is expected
  to deliver efficiencies. Implementation of the new shared system will continue in 2023-24
- WAGE MOVEMENT: The Council's Enterprise Agreement expired on 30 June 2022 and negotiations continue.

#### 1. Link to the Integrated Strategic Planning and Reporting Framework

This section describes how the Annual Budget links to the achievement of the Council Plan within Council's overall planning and budgeting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and the timing of the planning and budgeting cycle during the year.

## 1.1 Legislative Planning and accountability framework

Part 4 of the Local Government Act 2020 addresses planning and financial management. The legislative requirements to develop strategic planning, budgeting and annual reporting documents in Part 4 came into operation on 24 October 2020. The Act introduces strategic planning principles for Victorian Councils which include an integrated approach to planning, monitoring and performance reporting. This is an important shift from a more prescriptive form of legislation to a new Act that is principles-based.

The requirements in the new Local Government Act 2020 are to have the following documents:

- A Community Vision (for at least the next 10 financial years);
- A Council Plan (for at least the next 4 financial years);
- A Financial Plan (for at least the next 10 financial years);
- An Asset Plan (for at least the next 10 financial years);
- A Revenue and Rating Plan (for at least the next 4 financial years);
- A Budget (for at least the next 4 financial years);
- A Workforce Plan (including projected staffing requirements for at least 4 years);

Council has in place a Planning and Budgeting Framework that reflects these new requirements. The diagram below depicts the planning relationships for Horsham Rural City Councils planning processes:



#### 1.2 Our purpose

Council has recently developed the Horsham 2041 Community Vision through a deliberative engagement process and a Community Panel. The Vision has been utilised to inform the Council Plan and to structure the themes within the plan.

# THE HORSHAM 2041 COMMUNITY VISION

In 2041, Horsham region is a vibrant, liveable hub that thrives on strong economic growth and social connectedness. Empowering people to live, work and access opportunities for recreation and culture, now and into the future.

#### SUSTAINABILITY

A sustainable community is driven by strong economic growth in a healthy and safe, natural environment.

#### LIVEABILITY

A liveable community is a place where green spaces are prioritised and specialised services are available to promote physical and mental health and wellbeing.

#### **ACCESSIBILITY**

An accessible community is a connected hub supported by an extensive transport network. It is designed to meet the growing demand for services and supports education and wellbeing.

#### COMMUNITY

A welcoming community connects the diverse population and enables all people to feel a strong sense of belonging. It is underpinned by a framework of community consultation and accountable and transparent decision making.



The Council's Strategic Direction that will support the achievement of the Community Vision:

Horsham Rural City Council commits to working with the community, listening to and considering the knowledge and experience of residents, embracing social connection and valuing our natural environment.

Opportunities for strong economic growth, accessibility and sustainability, will be delivered through good governance, strategic planning and transparent decision making.

#### Council's Values:



## 1.3 Themes (Strategic objectives)

Council delivers services and initiatives for 43 separate service categories. Each contributes to the achievement of one of the five Themes as set out in the Council Plan for the years 2021-25.



# 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2023-24 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability.

# 2.1 Theme 1 - Community

#### "HRCC will develop the municipality as a diverse inclusive and vibrant community"

Service area	Description of service areas		2022/23 Budget \$'000	2023/24 Budget \$'000
Animal	This service provides animal management through implementation	Ехр	420	469
Management	of appropriate rules and regulations in relation to keeping of cats,	Rev	419	419
	dogs and other animals and livestock within the municipality to minimise disturbance to residents and the community, and ensure public safety. It also includes the operation of Council's dog and cat rehousing program.	NET	1	50
Community	This service deals with matters concerning Local Laws including	Ехр	145	161
Safety	permits and licences, enforcement and fines and fire hazard	Rev	38	38
	enforcement.	NET	107	123
Emergency	To prepare for and mitigate if possible the impacts of an	Ехр	258	273
Management	and intereperability with all agencies, includes the Wimmers	Rev	240	240
		NET	18	33
Emergency	This service supports community health and wellbeing during	Ехр	8	8
Support	from amarganay avents Includes august provided to the SES	Rev	-	-
		NET	8	8
Environmental	This service provides health administration, health vending	Ехр	263	328
Health	machines and other preventative measures including needle	Rev	150	150
	exchange, Tobacco Act reforms and mosquito monitoring. A variety of legislative based services and functions around environmental health issues are also provided.	NET	113	178
Social	This service provides Recreational and Open space planning plus	Ехр	1,258	1,113
Infrastructure	the maintenance, insurance and other ongoing costs for the	Rev	140	53
Support	municipality's recreation groups and community facilities. Also includes the community inclusion and the oversight of the Horsham Centre Cinema contract.	NET	1,118	1,060
Not Cost to Co	ouncil for Theme 1 - Community		1,365	1,452

Initiatives	\$
Theme 1 - Community - Horsham Rural City Council will develop the municipality as a diverse, incluvibrant community.	sive and
Update HRCC advocacy priority resources to support funding applications	\$5,000
Grants Guru community workshops	\$20,000
Community Panel - Horsham Regional Art Gallery 40th Anniversary Gala	\$5,000
Community Panel - Heritage Hall 80th Anniversary	\$5,000

## **Service Performance Outcome Indicators**

Service	Indicator	Budget 2022/23	Budget 2023/24
Animal Management	Animal management prosecutions	100%	100%
Food safety	Critical & major non-compliance notifications	100%	100%

# 2.2 Theme 2 - Liveability

"HRCC will actively work to create a healthy and connected community that is a great place to live, work, invest and explore for all ages, abilities and backgrounds"

Service area	Description of service areas		2022/23 Budget \$'000	
Aquatic	Management of the strategic use of the Aquatic Centre, including	Ехр	769	762
Recreation	major refurbishment and upgrades.	Rev	-	
		NET	769	762
Library	Provides resources and programs aimed at meeting the	Ехр	801	974
	information, creation, educational and cultural needs of the diverse	Rev	207	381
	community of Horsham in an equitable, effective, efficient, responsive and forward looking manner in accordance with the values and objectives of the Library Plan.	NET	594	593
Management &	This service provides local and regional facilitation and leadership	Ехр	697	766
Administration	for planning, developing and delivering community services to	Rev	30	30
	meet the needs of the community.	NET	667	736
Parks &	Provision of managed areas for sport, recreation and amenity –	Ехр	2,938	2,942
Gardens	includes sports grounds, parks, gardens, the Botanic Gardens	Rev	30	30
		NET	2,908	2,912
Performing Arts	rforming Arts This service encompasses the running of the Horsham Performing	Ехр	2,499	2,606
Centre &	Arts Centre operations, including Performing Arts, the Regional	Rev	1,124	1,147
Visitor Services	Art Gallery and support to visitors accessing the Visitor Services.	NET	1,375	1,459
Sports &	recreation facilities throughout the municipality, and works with	Ехр	697	713
Recreation		Rev	105	105
	community groups and user groups to increase participation.	NET	592	608
Streetscape &	This service provides street tree maintenance, tree planting and	Ехр	1,278	1,313
Public	removal, along with city centre maintenance on lighting, signage	Rev NET	3	
Conveniences	siences and street furniture, and street cleaning. Climate change initiatives such as environmental footprint reduction program fall within this service. This service also provides operations and maintenance of the public conveniences in Horsham, Natimuk and several rural facilities.		1,275	1,310
Youth & Early	This service provides support to families with parenting, health and development, promotion of health, wellbeing and safety, social	Ехр	1,522	1,584
Years		Rev	798	798
	supports, youth facility "The Station", referrals and linking with local communities.	NET	724	786
Net Cost to Co	uncil for Theme 2 - Liveability		8,904	9,169

Initiatives

Theme 2 - Liveability - Horsham Rural City Council will actively work to create a healthy and connected community that is a great place to live, work, invest and explore for all ages, abilities and backgrounds

Staff training on the implementation of the Disability Access and Inclusion plan

\$40,000

Wimmera River Discovery Trail Feasibility Study

\$100,000

#### **Service Performance Outcome Indicators**

Service	Indicator	Budget 2022/23	Budget 2023/24
Statutory planning	Council planning decisions upheld at VCAT	0%	100%
Libraries	Active library members	7%	8%
Aquatic Facilities	Utilisation of aquatic facilities	4.8	5.2
Maternal and Child Health	Participation in the MCH service	88%	90%
Maternal and Child Health	Participation in MCH service by Aboriginal children	90%	92%

# 2.3 Theme 3 – Sustainability

# "HRCC will actively lead in sustainable growth and development of the community and the economy"

Development & as well as promotion for major events and festivals.  Tourism  This service includes the contracted facilities such as the Caravan Expark and the Wimmera Intermodal Freight Terminal.  This service includes the Horsham Regional Livestock Exchange, Expanding which provides weekly sheep sales at the Burnt Creek Drive facility servicing primary industry across the Wimmera. Horsham Regional Livestock Exchange is the fourth largest sheep selling centre in Victoria. This service also includes the operations of the Horsham Aerodrome which provides a regional airport for commercial and private aircraft.  Economic  Development  Association, maintenance and administration for the Wimmera Business Centre and general economic development and promotion for the municipality. Land sales and acquisitions, tree plantation and land management costs for the Burnt Creek and Enterprise Industrial estates and Wimmera Agricultural Logistics (WAL) Hub, are also provided under this service.  Natural  Resource  Management  This service provides a mix of environmental services covering fire hazards, fire disaster clean up, grass removal, fire plugs, their replacement and markers, footpath cleaning in the CBD and weir operations.  Statutory  Planning &  Regulations  This service provides statutory planning services such as planning exervices including building approval, inspection fees, easement approval and State Government levies.  The function of strategic planning, aims to strategically plan the municipality's land use needs for the future.  Strategic  Planning  This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.  This service manages a range of sustainability related projects and call future energy and water deficiency projects.		2023/24 Budget \$'000
Tourism  Commercial Activities  This service includes the contracted facilities such as the Caravan Expark and the Wimmera Intermodal Freight Terminal.  Remote Park and the Wimmera Intermodal Freight Terminal.  This service includes the Horsham Regional Livestock Exchange, Exparition of the Horsham Regional Livestock Exchange is the Burnt Creek Drive facility servicing primary industry across the Wimmera. Horsham Regional Livestock Exchange is the fourth largest sheep selling centre in Victoria. This service also includes the operations of the Horsham Aerodrome which provides a regional airport for commercial and private aircraft.  Economic Development  Development  Association, maintenance and administration for the Wimmera Business Centre and general economic development and promotion for the municipality. Land sales and acquisitions, tree plantation and land management costs for the Burnt Creek and Enterprise Industrial estates and Wimmera Agricultural Logistics (WAL) Hub, are also provided under this services covering fire Exparators, fire disaster clean up, grass removal, fire plugs, their replacement and markers, footpath cleaning in the CBD and weir operations.  Statutory This service provides statutory planning services such as planning Experiments, notice of applications, information certificates, scheme appeals, subdivision costs, administration of building control services including building approval, inspection fees, easement approval and State Government levies.  Strategic The function of strategic planning, aims to strategically plan the municipality's land use needs for the future.  Services  Sustainability This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.  Waste This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.	t <i>Exp</i> 734	740
Commercial Activities Park and the Wimmera Intermodal Freight Terminal.  Repark and the Wimmera Regional Livestock Exchange, which provides weekly sheep sales at the Burnt Creek Drive facility servicing primary industry across the Wimmera. Horsham Regional Livestock Exchange is the fourth largest sheep selling centre in Victoria. This service also includes the operations of the Horsham Aerodrome which provides a regional airport for commercial and private aircraft.  Economic  Development  Association, maintenance and administration for the Wimmera Business Centre and general economic development and promotion for the municipality. Land sales and acquisitions, tree plantation and land management costs for the Burnt Creek and Enterprise Industrial estates and Wimmera Agricultural Logistics (WAL) Hub, are also provided under this service.  Natural  This service provides a mix of environmental services covering fire Explacement and markers, footpath cleaning in the CBD and weir replacement and markers, footpath cleaning in the CBD and weir operations.  Statutory  Planning & permits, notice of applications, information certificates, scheme appeals, subdivision costs, administration of building control services including building approval, inspection fees, easement approval and State Government levies.  The function of strategic planning, aims to strategically plan the municipality's land use needs for the future.  Replanning  Services  Sustainability  This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.  Waste  Th	<i>Rev</i> 175	158
Activities Park and the Wimmera Intermodal Freight Terminal.  Re NE  Commercial Operations  This service includes the Horsham Regional Livestock Exchange, which provides weekly sheep sales at the Burnt Creek Drive facility servicing primary industry across the Wimmera. Horsham Regional Livestock Exchange is the fourth largest sheep selling centre in Victoria. This service also includes the operations of the Horsham Aerodrome which provides a regional airport for commercial and private aircraft.  Economic  Development  Association, maintenance and administration for the Wimmera Business Centre and general economic development and promotion for the municipality. Land sales and acquisitions, tree plantation and land management costs for the Burnt Creek and Enterprise Industrial estates and Wimmera Agricultural Logistics (WAL) Hub, are also provided under this service.  Natural  Resource  Management  This service provides a mix of environmental services covering fire hazards, fire disaster clean up, grass removal, fire plugs, their replacement and markers, footpath cleaning in the CBD and weir operations.  Statutory  Planning & permits, notice of applications, information certificates, scheme appeals, subdivision costs, administration of building control services including building approval, inspection fees, easement approval and State Government levies.  The function of strategic planning, aims to strategically plan the municipality's land use needs for the future.  Strategic  Planning  Services  This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.  Waste  Maste  This service manages a range of sustainability related projects  Fee Management from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.	<i>NET</i> 559	582
Commercial Operations  This service includes the Horsham Regional Livestock Exchange, which provides weekly sheep sales at the Burnt Creek Drive facility servicing primary industry across the Wimmera. Horsham Regional Livestock Exchange is the fourth largest sheep selling centre in Victoria. This service also includes the operations of the Horsham Aerodrome which provides a regional airport for commercial and private aircraft.  Economic Development  This service provides support to the Wimmera Development Association, maintenance and administration for the Wimmera Business Centre and general economic development and promotion for the municipality. Land sales and acquisitions, tree plantation and land management costs for the Burnt Creek and Enterprise Industrial estates and Wimmera Agricultural Logistics (WAL) Hub, are also provided under this service.  Natural Resource Management  This service provides a mix of environmental services covering fire hazards, fire disaster clean up, grass removal, fire plugs, their replacement and markers, footpath cleaning in the CBD and weir operations.  Statutory Planning & Regulations  This service provides statutory planning services such as planning epermits, notice of applications, information certificates, scheme appeals, subdivision costs, administration of building control services including building approval, inspection fees, easement approval and State Government levies.  Strategic Planning This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.  Waste This service manages a range of sustainability related projects Free Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.	an <i>Exp</i> 168	199
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Which provides weekly sheep sales at the Burnt Creek Drive facility servicing primary industry across the Wimmera. Horsham Regional Livestock Exchange is the fourth largest sheep selling centre in Victoria. This service also includes the operations of the Horsham Aerodrome which provides a regional airport for commercial and private aircraft.    Economic	<i>NET</i> (1,292	) (1,261)
facility servicing primary industry across the Wimmera. Horsham Regional Livestock Exchange is the fourth largest sheep selling centre in Victoria. This service also includes the operations of the Horsham Aerodrome which provides a regional airport for commercial and private aircraft.  Economic This service provides support to the Wimmera Development Association, maintenance and administration for the Wimmera Business Centre and general economic development and promotion for the municipality. Land sales and acquisitions, tree plantation and land management costs for the Burnt Creek and Enterprise Industrial estates and Wimmera Agricultural Logistics (WAL) Hub, are also provided under this service.  Natural This service provides a mix of environmental services covering fire Azards, fire disaster clean up, grass removal, fire plugs, their replacement and markers, footpath cleaning in the CBD and weir operations.  Statutory Planning & This service provides statutory planning services such as planning Exappeals, subdivision costs, administration of building control services including building approval, inspection fees, easement approval and State Government levies.  Strategic Planning Brace The function of strategic planning, aims to strategically plan the municipality's land use needs for the future.  Strategic Planning This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.  Waste This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.	e, <i>Exp</i> 769	765
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Development  Association, maintenance and administration for the Wimmera Business Centre and general economic development and promotion for the municipality. Land sales and acquisitions, tree plantation and land management costs for the Burnt Creek and Enterprise Industrial estates and Wimmera Agricultural Logistics (WAL) Hub, are also provided under this service.  Natural Resource hazards, fire disaster clean up, grass removal, fire plugs, their replacement and markers, footpath cleaning in the CBD and weir operations.  Statutory Planning & permits, notice of applications, information certificates, scheme appeals, subdivision costs, administration of building control services including building approval, inspection fees, easement approval and State Government levies.  Strategic Planning This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.  Waste This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.	/VL / (11/	) (121)
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Statutory Planning & permits, notice of applications, information certificates, scheme appeals, subdivision costs, administration of building control services including building approval, inspection fees, easement approval and State Government levies.  Strategic Planning Bernits, notice of applications, information certificates, scheme appeals, subdivision costs, administration of building control services including building approval, inspection fees, easement approval and State Government levies.  Strategic Planning Bernits, notice of applications, information certificates, scheme appeals, subdivision costs, administration of building control services neasement approval, inspection fees, easement approval and State Government levies.  Final Planning Bernits, notice of applications, information certificates, scheme appearation of building control services appearation of building control services appearation of building control appearation of building control services services appearation of building control appearation of building control services appearation of building control services appearation of building control appearation of building control services appearation of building control appearation of building control services appearation of building control services appearation of building control appearation of building approval, inspection fees, easement approval and state Government levies.  Final Planning appearation of building control appearation of building approval, inspection fees, easement appearation of building approval, inspection fees, easement appearat	Rev 64	64
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Regulations appeals, subdivision costs, administration of building control services including building approval, inspection fees, easement approval and State Government levies.  Strategic The function of strategic planning, aims to strategically plan the municipality's land use needs for the future.  Resultance Services  Sustainability This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.  Waste This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.		970
services including building approval, inspection fees, easement approval and State Government levies.  Strategic The function of strategic planning, aims to strategically plan the municipality's land use needs for the future.  Services  Sustainability This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.  Waste This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.  Real Planning Planting Plantin	<i>Rev</i> 332	370
Planning municipality's land use needs for the future.  Services  This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.  Waste This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.	NET 548	600
Services  Sustainability This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.  Waste Management Services This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.	Exp 363	400
Sustainability  This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.  Waste  This service manages a range of sustainability related projects  Management Services  This service manages a range of sustainability related projects from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.	Rev -	-
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established to facilitate future energy and water deficiency projects.  Waste This service manages a range of sustainability related projects Ex Management from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.	Exp 347	317
projects.  Waste This service manages a range of sustainability related projects Ex  Management from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.	<i>Rev</i> 100	-
Management from Council's Sustainability Strategy. A reserve has been established to facilitate future energy and water deficiency projects.	NET 247	317
Services established to facilitate future energy and water deficiency projects.	Exp 7,848	8,019
projects.	Rev 3,036	3,733
	<i>NET</i> 4,812	4,286
Net Cost to Council for Theme 3 - Sustainability	5,568	5,237

Initiatives	\$
Theme 3 - Sustainability - Horsham Rural City Council will actively lead in sustainable growth and development of the community and the economy	
Natimuk Social and Economic Plan Implementation	\$10,000
Develop and implement the Dadswells Bridge Community Plan	\$10,000
Recycling service regulatory compliance and customer compliance support	\$50,000
Significant Tree Register	\$40,000

## **Service Performance Outcome Indicators**

Service	Indicator	Budget 2022/23	Budget 2023/24
Waste collection	Kerbside collection waste diverted from landfill	24%	40%

# 2.4 Theme 4 – Accessibility

# "HRCC will meet community needs through connected transport networks and the provision of accessible and welcoming places and spaces"

Service area	Description of service areas			2023/24 Budget \$'000
Engineering	Has overall responsibility for delivery of Council's capital works	Ехр	1,897	1,891
Services	delivery and annual programming, traffic planning, waste planning,	Rev	830	782
	road, street and drain design and monitoring of standards adherence (quality assurance) for the infrastructure.	NET	1,067	1,109
Infrastructure -	This service is responsible for maintaining and constructing roads,	Ехр	2,907	2,946
Rural	bridges and related assets in all non-urban areas of Horsham and	Rev	801	801
	Natimuk. This includes the Rural Roads Victoria maintenance contract (which excludes major highways).	NET	2,106	2,145
Infrastructure -	This service provides maintenance and construction of roads,	Ехр	1,686	1,784
Urban	within Hamban and National This also includes maintenance of	Rev	3	3
		NET	1,683	1,781
Management &	This service provides administration and support services for the	Ехр	845	891
Administration	Infrastructure Services department.	Rev	38	38
		NET	807	853
Operations	This service includes management and administration of the	Ехр	425	190
Management		Rev	1	1
	and capital programs.	NET	424	189
Parking &	This service provides management of parking infringements,	Ехр	413	421
Traffic	maintenance on parking meters, car parking fees, fines and	Rev	398	398
Management	associated costs.	NET	15	23
Strategic Asset	Responsible for the strategic management of Council's	Ехр	657	638
Management	Infrastructure, including the long term planning of asset renewal	Rev	-	-
	and capital works.	NET	657	638
Net Cost to Co	uncil for Theme 4 - Accessibility		6,759	6,738

Initiatives	\$
Theme 4 - Accessibility - HRCC will meet community needs through connected transport networks	and the
provision of accessible and welcoming places and spaces	
Support PCP deliver the Sons and Daughters of the West wellness program	\$20,000
Asset Management System Phase 2 - Proactive Planning and Maintenance System Improvement	\$50,000
Energy Efficiency High Consuming Site (Phase-I) - upgrade light globes	\$45,000
Safety audit of lighting deficiencies across Council Facilities and Open Spaces	\$10,000

## **Service Performance Outcome Indicators**

Service	Indicator	Budget 2022/23	Budget 2023/24
Roads	Satisfaction with sealed local roads	50	50

# 2.5 Theme 5 - Leadership

"HRCC will build trust and connections with the community through good governance, community consultation, accountability, transparent decision making and financial stability"

Service area	Description of service areas			2023/24 Budget \$'000
Accounting	Provides financial services internally to all staff, department	Ехр	1,018	1,069
Services	managers, project leaders, Council, plus delivers external	Rev	81	65
	services in the form of information to government and the community and specific services to Wimmera Development Association and the Wimmera Regional Library Board.	NET	937	1,004
Community	Responsible for three key areas: Advocacy and grant seeking,	Ехр	515	559
Relations &	media and communications and community engagement.	Rev	-	-
Advocacy		NET	515	559
General	Provides treasury management including additional borrowings	Ехр	1,125	355
Revenue	and interest repayments	Rev	460	730
		NET	665	(375)
Governance &	This service manages and facilitates Council's governance	Ехр	2,243	2,554
Leadership			1	2
	and compliance with legislative requirements. This also includes the Customer Service, the management of Council's property portfolio (including Leases/Licenses & land sales/purchases), Records Management, the office of the Mayor and Councillors, and the office of the Chief Executive.	NET	2,242	2,552
Information	Provides IT hardware and software systems, IT support services	Ехр	1,295	1,401
Technology			_	_
			1,295	1,401
Management &	This service provides management across the areas of finance, IT,	Ехр	4,154	1,916
Administration	rates and organisation development	Rev	2,855	552
		NET	1,299	1,364
People &	This service is responsible for human resources, payroll, OHS,	Ехр	877	953
Culture	risk management, industrial relations and organisational	Rev	-	-
	performance functions. Payroll also provides services to three separate Council related entities.		877	953
Revenue	Rate collection services encompasses collection of Council	Ехр	507	543
Services	rateable income which ensures consistency in debt	Rev	82	85
	management, general rate, municipal and garbage charges.  Property services encompasses, collection of property valuations, maintaining a strategically focused property management system.		425	458
Net Cost to Co	uncil for Theme 5 - Leadership		8,255	7,914

Initiatives	\$
Theme 5 - Leadership - HRCC will build trust and connections with the community through good governance, community consultation, accountability, transparent decision making and financial sta	bility
Targeted planning compliance a customer/stakeholder focused approach	\$30,000
Implement the actions from the Gender Equality Action Plan	\$40,000
Strategic and Operational Risk Registers	\$50,000
Implement recommendations from the Operations Efficiency Project	\$40,000
Community Leadership Program	\$50,000

# **Service Performance Outcome Indicators**

Service	Indicator	Budget 2022/23	Budget 2023/24
Governance	Satisfaction with Council decisions	55	55

# **2.6 Service Performance Outcome Indicators**

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Libraries	Participation	Active library borrowers. (Percentage of the population that are active library borrowers)	[The sum of the number of active library borrowers in the last 3 financial years / The sum of the population in the last 3 financial years] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population
Animal Management	Health and safety	Animal management prosecutions. (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100

# 2.7 Reconciliation with budgeted operating result

	Expenditure \$'000	Attributed Revenue \$'000	Net Cost \$'000
Theme 1 - Community	(2,353)	900	(1,453)
Theme 2 - Liveability	(11,660)	2,490	(9,170)
Theme 3 - Sustainability	(11,958)	6,722	(5,235)
Theme 4 - Accessibility	(8,761)	2,022	(6,739)
Theme 5 - Leadership	(9,349)	1,434	(7,916)
Total services and initiatives	(44,080)	13,567	(30,513)
Non-cash financial Reporting Adjustments			
Gain / (loss) on assets disposed			1,415
Borrowing costs			(171)
Depreciation and amortisation			(12,871)
Other non-attributable revenue/expenditure			(59)
Total non-cash financial reporting adjustments		_	(11,686)
Deficit before funding sources			(42,199)
Funding sources			
Rates and charges			32,636
Victorian Grants Commission Financial Assistance Grants			7,205
Capital project income			8,257
Surplus/(deficit) for the year			5,899

#### 3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2023/24 has been supplemented with projections to 2026/27.

This section includes the following financial statements prepared in accordance with the *Local Government Act* 2020 and the *Local Government (Planning and Reporting) Regulations* 2020.

Comprehensive Income Statement Balance Sheet Statement of Changes in Equity Statement of Cash Flows Statement of Capital Works Statement of Human Resources

# **Comprehensive Income Statement**

For the four years ending 30 June 2027		Forecast Actual	Budget	F	Projections	
		2022/23	2023/24	2024/25	2025/26	2026/27
	Notes	\$'000	\$'000	\$'000	\$'000	\$'000
						,
Income						
Rates and charges	4.1.1	30,666	32,636	33,788	34,979	36,209
Statutory fees and fines	4.1.2	498	539	550	561	572
User fees	4.1.3	5,569	6,212	6,336	6,463	6,592
Grants - Operating	4.1.4	11,502	9,563	10,944	11,198	11,459
Grants - Capital	4.1.4	8,757	8,257	10,841	10,959	11,021
Contributions - monetary	4.1.5	121	509	578	590	601
Contributions - non-monetary	4.1.5	450	410	422	435	448
Net gain/(loss) on disposal of property, infrastructure, plant and equipment of the property o	ent	(132)	1,415	2,355	5,233	1,357
Fair value adjustments for investment property		20	21	21	22	23
Net gain/(loss) on disposal of investment property		-		-	-	-
Net gain/(loss) on disposal of intangible assets		-		-	-	-
Share of net profits/(losses) of associates and joint ventures		30	32	46	48	50
Other income	4.1.6	2,156	2,356	2,403	2,451	2,500
Total Income		59,637	61,949	68,286	72,939	70,832
Expenses						
Employee costs	4.1.7	(20,854)	(22,724)	(22,951)	(23,181)	(23,413)
Materials and services	4.1.8	(21,649)	(19,837)	(20,234)	(20,638)	(21,051)
Depreciation	4.1.9	(12,188)	(12,554)	(12,931)	(13,319)	(13,718)
Amortisation - intangible assets	4.1.10	(260)	(261)	(269)	(277)	(285)
Amortisation - right of use assets	4.1.11	(55)	(56)	(56)	(56)	(56)
Bad and doubtful debts		(88)	(65)	(66)	(66)	(67)
Borrowing costs		(171)	(171)	(24)	(236)	(487)
Finance Costs - leases		(10)	(11)	(11)	(10)	(11)
Other expenses	4.1.12	(365)	(388)	(441)	(445)	(450)
Total Expenses		(55,640)	(56,067)	(56,982)	(58,228)	(59,538)
		0.007	<b>5</b> 000	44.004	44744	44.004
Surplus/(deficit) for the year		3,997	5,882	11,304	14,711	11,294
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods:						
Net asset revaluation increment /(decrement)		(11,753)	1,075	1,117	(1,110)	231
Share of other comprehensive income of associates and joint venture	s	-	-	-	-	-
Items that may be reclassified to surplus or deficit in future periods		-	-	-	-	
Total comprehensive result		(7,756)	6,956	12,421	13,601	11,525

# **Balance Sheet**

For the four years ending 30 June 2027		Forecast Actual	Budget		Projections	
		2022/23	2023/24	2024/25	2025/26	2026/2
	Notes	\$'000	\$'000	\$'000	\$'000	\$'00
Assets						
Current assets						
Cash and cash equivalents		38,196	32,147	24,741	23,145	18,03
Trade and other receivables		1,717	2,598	3,050	3,107	3,16
Other financial assets		5,630	5,686	5,743	5,801	5,85
Inventories		258	261	263	266	26
Non-current assets classified as held for s	sale	350	1,425	2,542	1,431	1,66
Other assets		1,200	1,200	1,200	1,200	1,20
Total current assets	4.2.1	47,351	43,316	37,538	34,950	30,18
Non-current assets						
Trade and other receivables		750	758	765	773	78
Other financial assets		-	-	-	-	-
Omer imancial assets Investments in associates and joint ventur	-ae	1,730	1,320	1,333	- 1,347	1,36
•		562,366	573,083	590,905	611,674	628,79
Property, infrastructure, plant & equipment	4.2.4	232	176	120	64	020,73
Right-of-use assets	4.2.4	2,640		2,682	2,704	2,72
Investment property			2,661	•	•	-
Intangible asset		1,118	857	588	311	2
Landfill rehabilitation intangible asset		-	-	-	- 040 070	-
Total non-current assets		568,836	578,854	596,394	616,873	633,69
Total assets		616,187	622,170	633,932	651,823	663,87
Liabilities						
Current liabilities						
Trade and other payables		4,049	3,686	3,751	3,807	3,86
Trust funds and deposits		-	-	-	-	-
Unearned income/revenue		4,200	4,200	4,200	4,200	4,20
Provisions		8,174	8,174	8,174	8,174	8,17
Interest-bearing loans and borrowings	4.2.3	76	4,305	-	-	-
Lease liabilities	4.2.4	48	55	55	55	5
Total current liabilities	4.2.2	16,547	20,420	16,180	16,236	16,29
Non-current liabilities						
Provisions		4,883	4,883	4,932	4,981	5,03
Interest-bearing loans and borrowings	4.2.3	5,239	400	3,932	8,117	8,54
Lease liabilities	4.2.4	239	232	232	232	23
Total non-current liabilities	4.2.2	10,361	5,515	9,096	13,330	13,80
Total liabilities		26,908	25,935	25,276	29,566	30,08
Net assets		589,279	596,235	608,656	622,257	633,78
Equity						
Accumulated surplus		249,786	257,786	271,741	288,751	305,57
Reserves		339,493	338,450	336,916	333,505	328,21
Total equity		589,279	596,235	608,656	622,257	633,78
Revaluation Reserve		322,652	323,727	324,844	323,733	323,96
Other Reserves		16,841	14,723	12,072	9,772	4,24

# **Statement of Changes in Equity**

For the four years ending 30 June 2027	<b>T</b> . ( )	Accumulated	Revaluation	Other
	Total	Surplus	Reserve	Reserves
	\$'000	\$'000	\$'000	\$'000
2022/23				
Balance at beginning of the financial year	596,242	244,996	334,405	16,841
Surplus/(deficit) for the year	3,997	3,997	-	-
Net asset revaluation increment/(decrement)	(11,753)	-	(11,753)	-
Transfer (to)/from reserves	793	793	-	-
Balance at end of financial year	589,279	249,786	322,652	16,841
2023/24				
Balance at beginning of the financial year	589,279	249,786	322,652	16,841
Surplus/(deficit) for the year	5,882	5,882	-	-
Net asset revaluation increment/(decrement)	1,075	-	1,075	(0.440)
Transfer (to)/from reserves		2,118	-	(2,118)
Balance at end of financial year	596,235	257,786	323,727	14,723
2024/25				
Balance at beginning of the financial year	596,235	257,786	323,727	14,723
Surplus/(deficit) for the year	11,304	11,304	- -	-
Net asset revaluation increment/(decrement)	1,117	-	1,117	_
Transfer (to)/from reserves	-	2,651	-	(2,651)
Balance at end of financial year	608,656	271,741	324,844	12,072
2025/26				
Balance at beginning of the financial year	608,656	271,741	324,844	12,072
Surplus/(deficit) for the year	14,711	14,711	-	-
Net asset revaluation increment/(decrement)	(1,110)	-	(1,110)	-
Transfer (to)/from reserves	-	2,300	-	(2,300)
Balance at end of financial year	622,257	288,751	323,733	9,772
2026/27				
Balance at beginning of the financial year	622,257	288,751	323,733	9,772
Surplus/(deficit) for the year	11,294	11,294	-	-,·· <u>-</u>
Net asset revaluation increment/(decrement)	231		231	_
Transfer (to)/from reserves	-	5,525	-	(5,525)
Balance at end of financial year	633,782	305,571	323,964	4,247

# **Statement of Cash Flow**

For the four years ending 30 June 2027	2022/23	2023/24		2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows	Inflows		Inflows	Inflows
	(Outflows)	(Outriows)	(Outflows)	(Outriows)	(Outflows)
Cash flows from operating activities					
Rates and charges	30,657	32,606	33,761	34,969	36,198
Statutory fees and fines	424	526	548	559	570
User fees	5,569	6,672	6,941	7,083	7,225
Grants - operating	10,557	9,337	10,806	11,155	11,415
Grants - capital	8,701	8,061	10,607	10,927	10,993
Contributions - monetary	121	509	578	590	601
Interest received	345		_	_	-
Dividends received	_		-	_	_
Trust funds and deposits taken	_		_	_	_
Other receipts	1,639	2,518	2,626	2,684	2,738
Net GST refund / payment	-	2,805	3,909	4,048	4,132
Employee costs	(20,717)			(23,162)	(23,394)
Materials and services	(21,646)		, ,	(22,668)	(23,122)
Short-term, low value and variable lease payments	(21,040)	(21,333)	(22,219)	(22,000)	(20,122)
	_		_	_	_
Trust funds and deposits repaid	- (767)	(420)	- (431)	- (435)	(439)
Other payments					
Net cash provided by/(used in) operating activities	14,883	17,697	24,199	25,750	26,918
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(21,296)	(24,897)	(33,364)	(37,018)	(33,431)
Proceeds from sale of property, infrastructure, plant and equipmen	1,605	1,557	2,591	5,756	1,493
Payments for investment property	-	-	-	-	-
Proceeds from investment property	-	-	-	-	-
Payments for intangible assets	-	-	-	-	-
Proceeds from intangible assets	-		-	-	-
Payments for investments	-	-	(24)	(23)	(22)
Proceeds from investments	2,886	385	-	-	-
Loan and advances made	-		-	-	-
Repayments of loans and advances	-		-	-	-
Net cash provided by/(used in) investing activities	(16,805)	(22,955)	(30,797)	(31,285)	(31,960)
Cash flows from financing activities					
Finance costs	(171)	(171)	(24)	(236)	(487)
	1,000	400	3,582	4,683	1,507
Proceeds from borrowings	1,000				
Repayment of borrowings	(40)	(1,010)		(498)	(1,083)
Interest paid - lease liability	(10)		(11)	(10)	(11)
Repayment of lease liabilities	(46)		- (000)	2.020	- (7.1)
Net cash provided by/(used in) financing activities	773	(792)	(808)	3,939	(74)
Net increase/(decrease) in cash & cash equivalents	(1,149)	(6,049)	(7,406)	(1,596)	(5,115)
Cash and cash equivalents at the beginning of the financial year	39,345	38,196	32,147	24,741	23,145
Cash and cash equivalents at the end of the financial year	38,196	32,147	24,741	23,145	18,030
Cash and Cash equivalents at the end of the illidicial year	30,100	<u>02,</u> 141		20,170	.0,000

# **Statement of Capital Works**

For the four years ending 30 June 2027		Budget	t Projections			
	Actual 2022/23	2023/24	2024/25	2025/26	2026/27	
	\$'000	\$'000	\$'000	\$'000	\$'000	
Property						
Land	-	2,505	-	-	-	
Land improvements	-	_	-	-	-	
Total land	-	2,505	-	-	-	
Buildings	5,371	7,863	4,699	7,396	7,314	
Heritage buildings	-	-	-	-	-	
Building improvements	-	_	-	-	-	
Leasehold improvements	-	_	-	-	-	
Total buildings	5,371	7,863	4,699	7,396	7,314	
Total property	5,371	10,368	4,699	7,396	7,314	
Plant and equipment						
Heritage plant and equipment	-	-	-	-	-	
Plant, machinery and equipment	2,158	2,720	1,668	2,013	1,929	
Fixtures, fittings and furniture	383	_	135	119	194	
Computers and telecommunications	-	231	-	-	-	
Library books	-	-	-	-	-	
Total plant and equipment	2,541	2,951	1,803	2,132	2,123	
Infrastructure						
Roads	8,527	6,848	5,844	6,889	6,767	
Bridges	105	214	100	108	111	
Footpaths and cycleways	584	429	205	410	338	
Drainage	142	144	135	146	150	
Recreational, leisure and community facilities	1,991	881	11,288	5,853	4,543	
Waste management	-	54	1,030	432	3,362	
Parks, open space and streetscapes	403	185	990	864	1,839	
Aerodromes	-	258	-	-	-	
Off street car parks	288	54	-	-	-	
Other infrastructure	1,344	475	4,236	9,422	3,844	
Total infrastructure	13,384	9,542	23,828	24,125	20,955	
Total capital works expenditure	21,296	22,861	30,330	33,653	30,391	
_						
Represented by:	0.000	0.077	44.000	40.001	40.001	
New asset expenditure	6,623	6,877	11,068	10,994	13,084	
Asset renewal expenditure	11,119	12,039	11,617	11,668	12,544	
Asset expansion expenditure	-	2.045	7.045	-	4 700	
Asset upgrade expenditure	3,554	3,945	7,645	10,991	4,763	
Total capital works	21,296	22,861	30,330	33,653	30,391	
Funding sources represented by:						
Grants	8,757	8,257	10,631	10,739	10,791	
Contributions	46	509	-,	-	-	
Council Cash	11,493	13,696	16,119	18,232	18,094	
	1,000	400	3,581	4,682	1,507	
Borrowings	1.000					

## **Statement of Human Resources**

For the Four Years ending 30 June 2027	Forecast	Budget			Projections	
	Actual	Dauget			110,000.0110	
	2022/23	2023/24	2024/25	2025/26	2026/27	
	\$'000	\$'000	\$'000	\$'000	\$'000	
Staff expenditure						
Employee costs - operating	20,854	22,724	22,951	23,181	23,413	
Employee costs - capital	2,224	931	1,005	1,010	995	
Total staff expenditure	23,078	23,655	23,956	24,191	24,408	
	FTE	FTE	FTE	FTE	FTE	
Staff numbers		–				
Employees	211.0	220.2	221.2	222.2	223.2	
Total staff numbers	211.0	220.2	221.2	222.2	223.2	

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

	Budget		Permanent
	2023/24	Full Time	Part time
	\$'000	\$'000	\$'000
Communities and Place	5,782	3,311	2,471
Corporate Services	4,850	3,501	1,349
Infrastructure Services	12,093	11,972	121
Total permanent staff expenditure	22,724	18,784	3,940
Capitalised labour costs	931		
Total expenditure	23,655		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

	Budget		Permanent
	2023/24	Full Time	Part time
Communities and Place	57	33	24
Corporate Services	46	33	13
Infrastructure Services	117	116	1
Total staff	220	182	38

# **Statement of Planned Human Resources Expenditure**

For the Four Years ending 30 June 2027	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Communities and Place	<b>\$ 555</b>	Ψ 000	Ψ 000	\$ 000
Permanent - Full time				
Women	2,072	2,179	2,191	2,203
Men	1,238	1,245	1,252	1,259
Permanent - Part time				
Women	1,939	1,950	1,960	1,971
Men	532	534	537	540
Total Communities and Place	5,782	5,908	5,941	5,973
Corporate Services				
Permanent - Full time				
Women	1,953	1,868	1,878	1,888
Men	1,548	1,556	1,565	1,574
Permanent - Part time				
Women	1,184	1,190	1,197	1,203
Men	165	166	167	168
Total Corporate Services	4,850	4,781	4,807	4,833
Infrastucture Services				
Permanent - Full time				
Women	1,445	1,556	1,669	1,783
Men	10,527	10,584	10,642	10,700
Permanent - Part time				
Women	121	121	122	123
Men -	0	0	0	0
Total Infrastucture Services	12,093	12,262	12,434	12,607
Total staff expenditure	22,724	22,951	23,181	23,413
	2023/24	2024/25	2025/26	2026/27
		FTE	FTE	FTE
Communities and Blace	FTE			
	FIE			
Permanent - Full time			24.0	21.0
Communities and Place Permanent - Full time Women	21.0	21.0	21.0	21.0
Permanent - Full time Women Men			21.0 12.0	21.0 12.0
Permanent - Full time Women Men Permanent - Part time	21.0 12.0	21.0 12.0	12.0	12.0
Permanent - Full time Women Men Permanent - Part time Women	21.0 12.0 18.8	21.0 12.0 18.8	12.0 18.8	12.0 18.8
Permanent - Full time Women Men Permanent - Part time Women Men	21.0 12.0 18.8 5.2	21.0 12.0 18.8 5.2	12.0 18.8 5.2	12.0 18.8 5.2
Permanent - Full time Women Men Permanent - Part time Women	21.0 12.0 18.8	21.0 12.0 18.8	12.0 18.8	12.0 18.8
Permanent - Full time Women Men Permanent - Part time Women Men Total Communities and Place Corporate Services	21.0 12.0 18.8 5.2	21.0 12.0 18.8 5.2	12.0 18.8 5.2	12.0 18.8 5.2
Permanent - Full time Women Men Permanent - Part time Women Men Total Communities and Place Corporate Services Permanent - Full time	21.0 12.0 18.8 5.2 56.9	21.0 12.0 18.8 5.2 56.9	12.0 18.8 5.2 56.9	12.0 18.8 5.2 56.9
Permanent - Full time Women Men Permanent - Part time Women Men Total Communities and Place  Corporate Services Permanent - Full time Women	21.0 12.0 18.8 5.2 56.9	21.0 12.0 18.8 5.2 56.9	12.0 18.8 5.2 56.9	12.0 18.8 5.2 56.9
Permanent - Full time Women Men Permanent - Part time Women Men Total Communities and Place  Corporate Services Permanent - Full time Women Men	21.0 12.0 18.8 5.2 56.9	21.0 12.0 18.8 5.2 56.9	12.0 18.8 5.2 56.9	12.0 18.8 5.2 56.9
Permanent - Full time Women Men Permanent - Part time Women Men Total Communities and Place  Corporate Services Permanent - Full time Women Men Permanent - Part time	21.0 12.0 18.8 5.2 56.9	21.0 12.0 18.8 5.2 56.9	12.0 18.8 5.2 56.9 18.0 15.0	12.0 18.8 5.2 56.9 18.0 15.0
Permanent - Full time Women Men Permanent - Part time Women Men Total Communities and Place  Corporate Services Permanent - Full time Women Men Permanent - Part time Women Wen Permanent - Part time Women	21.0 12.0 18.8 5.2 56.9	21.0 12.0 18.8 5.2 56.9 18.0 15.0	12.0 18.8 5.2 56.9 18.0 15.0 11.5	12.0 18.8 5.2 56.9 18.0 15.0
Permanent - Full time Women Men Permanent - Part time Women Men Total Communities and Place  Corporate Services Permanent - Full time Women Men Permanent - Part time Women Men Permanent - Part time Women Men	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5	21.0 12.0 18.8 5.2 56.9 18.0 15.0	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6
Permanent - Full time Women Men Permanent - Part time Women Men Total Communities and Place  Corporate Services Permanent - Full time Women Men Permanent - Part time Women Men Men Men	21.0 12.0 18.8 5.2 56.9	21.0 12.0 18.8 5.2 56.9 18.0 15.0	12.0 18.8 5.2 56.9 18.0 15.0 11.5	12.0 18.8 5.2 56.9 18.0 15.0
Permanent - Full time Women Men Permanent - Part time Women Men Total Communities and Place  Corporate Services Permanent - Full time Women Men Permanent - Part time Women Total Corporate Services  Infrastucture Services	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5	21.0 12.0 18.8 5.2 56.9 18.0 15.0	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6
Permanent - Full time Women Men Permanent - Part time Women Men Total Communities and Place  Corporate Services Permanent - Full time Women Men Permanent - Part time Women Men Total Corporate Services  Infrastucture Services Permanent - Full time	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1
Permanent - Full time Women Men Permanent - Part time Women Men Total Communities and Place  Corporate Services Permanent - Full time Women Men Permanent - Part time Women Men Total Corporate Services Infrastucture Services Permanent - Full time Women Men Total Corporate Services	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1
Permanent - Full time Women Men Permanent - Part time Women Men Total Communities and Place  Corporate Services Permanent - Full time Women Men Permanent - Part time Women Men Total Corporate Services  Infrastucture Services Permanent - Full time Women Men Total Corporate Services Permanent - Full time Women Men Total Corporate Services Permanent - Full time Women Men	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1
Permanent - Full time Women Men Permanent - Part time Women Men Total Communities and Place  Corporate Services Permanent - Full time Women Men Permanent - Part time Women Men Total Corporate Services Infrastucture Services Permanent - Full time Women Men Total Corporate Services Permanent - Full time Women Men Total Corporate Services	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1
Permanent - Full time Women Men Permanent - Part time Women Men Total Communities and Place  Corporate Services Permanent - Full time Women Men Permanent - Part time Women Men Total Corporate Services  Infrastucture Services Permanent - Full time Women Men Total Corporate Services Permanent - Full time Women Men Total Corporate Services	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1 17.0 102.0 1.2
Permanent - Full time Women Men Permanent - Part time Women Men Total Communities and Place  Corporate Services Permanent - Full time Women Men Permanent - Part time Women Men Total Corporate Services  Infrastucture Services Permanent - Full time Women Men Total Part time Women Men Total Corporate Services  Permanent - Full time Women Men Permanent - Part time Women Men	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1 17.0 102.0 1.2 0.0
Permanent - Full time Women Men Permanent - Part time Women Men Total Communities and Place  Corporate Services Permanent - Full time Women Men Permanent - Part time Women Men Total Corporate Services  Infrastucture Services Permanent - Full time Women Men Total Corporate Services Permanent - Full time Women Men Permanent - Full time Women Men Permanent - Part time Women Men	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1 17.0 102.0 1.2
Permanent - Full time Women Men Permanent - Part time Women Men Total Communities and Place  Corporate Services Permanent - Full time Women Men Permanent - Part time Women Men Total Corporate Services  Infrastucture Services Permanent - Full time Women Men Total Corporate Services  Permanent - Full time Women Men Total Corporate Services  Permanent - Full time Women Men Permanent - Part time Women	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	21.0 12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1	12.0 18.8 5.2 56.9 18.0 15.0 11.5 1.6 46.1 17.0 102.0 1.2 0.0

#### 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

## **4.1 Comprehensive Income Statement**

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount Councils may increase rates in a year. For 2023-24 year the FGRS cap has been set at 3.50%. The cap applies to both general rates and municipal charges and is calculated on the basis of Council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community. To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average revenue generated by the general rate and municipal charge will increase by 3.50% in line with the rate cap.

#### 4.1.1(a) Reconciliation of Rates

The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2022/23	2023/24	Change	
	Forecast Actual	Budget	Onlange	%
	\$'000	\$'000	\$'000	
General rates*	23,762	25,141	1,379	5.80%
Municipal charge*	2,283	2,292	9	0.40%
Waste management charge	4,093	4,664	571	13.95%
Supplementary rates and rate adjustments	224	220	- 4	-1.63%
Interest on rates and charges	40	40	-	0.00%
Revenue in lieu of rates	265	280	15	5.85%
Total rates and charges	30,666	32,636	1,971	6.43%

<sup>\*</sup>These items are subject to the rate cap established under the FGRS.

#### 4.1.1(b) Rate in the dollar

The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2022/23 cents/\$CIV*	2023/24 cents/\$CIV*	Change
General rate for rateable residential properties	0.004476	0.004058	-9.34%
General rate for rateable commercial properties	0.004252	0.003855	-9.34%
General rate for rateable industrial properties	0.004476	0.004058	-9.34%
General rate for rateable Culture & Rec. Land	0.002238	0.002029	-9.34%
General rate for rateable farm properties	0.002238	0.002029	-9.34%

## 4.1.1(c) Total Rate Revenue from General Rates

The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year:

Type or class of land	2022/23	2023/24		Change
Type or class of land	\$'000	\$'000	\$'000	%
Residential	14,373	14,979	606	4.22%
Commercial	1,637	1,558 -	80	-4.87%
Industrial	836	1,046	211	25.22%
Culture and Recreation Land (50% rate)	15	16	1	6.18%
Farm	6,901	7,542	641	9.28%
Total amount to be raised by general rates	23,762	25,141	1,379	5.80%

#### 4.1.1(d) Assessment numbers

The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2022/23	2023/24		Change
Type of class of land	Number	Number	Number	%
Residential	9,532	9,590	58	0.61%
Commercial	523	520	- 3	-0.57%
Industrial	440	447	7	1.59%
Culture and Recreation Land (0% rate)	60	60	-	0.00%
Culture and Recreation Land (50% rate)	3	3	-	0.00%
Farm	2,191	2,196	5	0.23%
Total number of assessments	12,749	12,816	67	0.53%

#### 4.1.1(e) Basis of valuation

The basis of valuation to be used is the Capital Improved Value (CIV).

#### 4.1.1(f) Valuation by Type

The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Time or along of land	2022/23	2023/24		Change
Type or class of land	\$'000	\$'000	\$'000	%
Residential	3,220,050	3,691,249	471,199	14.63%
Commercial	385,095	404,069	18,974	4.93%
Industrial	186,689	257,842	71,153	38.11%
Culture and Recreation Land (0% rate)	23,053	26,458	3,405	14.77%
Culture and Recreation Land (50% rate)	6,642	7,779	1,137	17.12%
Farm	3,083,620	3,717,003	633,383	20.54%
Total value of land	6,905,149	8,104,400	1,199,251	17.37%

#### 4.1.1(g) Municipal Charge per assessment

The estimated total amount to be raised by municipal charges compared with the previous financial year.

	Type of Charge	Per Rateable Property 2022/23	Per Rateable Property 2023/24	•	Change %
		<u> </u>	<del>-</del>	ð	70
Municipal		200	200	-	0.00%

#### 4.1.1(h) Total revenue from municipal charge

The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2022/23	2023/24		Change
Type of Charge	\$'000	\$'000	\$	%
Municipal	2,283	2,292	9	0.39%

#### 4.1.1(i) Garbage Charges

The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2022/23 \$	Per Rateable Property 2023/24 \$	\$ Change %
Urban Bin Service	-	497	New
Rural Bin Service	-	348	New
Commercial Bin Service	-	480	New
Total	-	1,325	

#### 4.1.1(j) Total revenue from garbage charges

The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2022/23	2023/24		Change
Type of Charge	\$'000	\$'000	\$	%
Urban Bin Service	3,237	4,021	784	24.23%
Rural Bin Service	625	522	- 103	-30.63%
Commercial Bin Service	231	120	- 111	-48.05%
Total	4,093	4,664	571	13.94%

#### 4.1.1(k) Rates & Charges - Summary

The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2022/23	2023/24		Change
	\$'000	\$'000	\$'000	%
General rates	23,762	25,141	1,379	5.80%
Municipal charge	2,283	2,292	9	0.40%
Waste management charge	4,093	4,664	571	13.95%
Supplementary rates and rate adjustments	224	220	- 4	-1.63%
Interest on rates and charges	40	40	-	0.00%
Revenue in lieu of rates	265	280	15	5.85%
Total Rates and charges	30,666	32,636	1,971	6.43%

#### 4.1.1(I) Fair Go Rates System Compliance

Horsham Rural City Council is fully compliant with the State Government's Fair Go Rates System. The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2022/23	2023/24
Total Rates	\$ 26,070,126	\$ 27,432,882
Number of rateable properties	12,686	12,816
Base Average Rate	\$ 2,055.03	\$ 2,140.52
Maximum Rate Increase (set by the State Government)	1.75%	3.50%
Capped Average Rate	\$ 2,055.03	\$ 2,140.53
Maximum General Rates and Municipal Charges Revenue	\$ 26,073,347	\$ 27,433,014
Budgeted General Rates and Municipal Charges Revenue	\$ 26,070,126	\$ 27,432,882
Budgeted Supplementary Rates	\$ 223,641	\$ 220,000
Budgeted Total Rates and Municipal Charges Revenue	\$ 26,293,767	\$ 27,652,882

#### 4.1.1(m) Significant changes

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2023/24: estimated \$220,000 and 2022/23: \$223,641)
- The variation of returned levels of value (e.g. valuation appeals)
- · Changes of use of land such that rateable land becomes non-rateable land and vice versa
- · Changes of use of land such that residential land becomes business land and vice versa.

#### 4.1.1(n) Differential rates

#### **Differential Rates to be levied**

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.4058% (0.004058 cents in the dollar of CIV) for all rateable residential properties.
- A general rate of 0.3855% (0.003855 cents in the dollar of CIV) for all rateable commercial properties.
- A general rate of 0.4058% (0.004058 cents in the dollar of CIV) for all rateable industrial properties.
- A general rate of 0.2029% (0.002029 cents in the dollar of CIV) for all rateable farm properties.
- A general rate of 0.2029% (0.002029 cents in the dollar of CIV) for all rateable cultural and recreational properties.

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate are set out below.

#### **Residential Land**

Any land on which a building designed or adapted for human occupation is erected; and which does not have the characteristics of:

• Farm, Commercial, Industrial or Cultural and Recreational Land

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land. The geographic location of the land within this differential rate is wherever it is located within the municipal district. The use of the land within this differential rate, in the case of improved land, is any use of land.

### **Farm Land**

Farm land is any land, which, under the Valuation of Land Act 1960 is:

- Not less than 2 hectares in area
- That is used primarily for agricultural purposes
- That is used by a business that has significant and substantial commercial purpose or character

The Revenue & Rating Plan update for 2022-23 includes further requirements for these properties to be eligible for the farm differential that includes the following requirements:

- The Farm business must have an ABN
- The Farm business must be registered for GST (A review will be undertaken of these properties at least once every 4 years)
- Further information is contained in the Revenue & Rating Plan

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services.

The differential rate is provided in recognition of the changes to relative property values, the high value of land as an input to farm operations, and in recognition of some lesser access to services associated with the rural isolation of the majority of the farming sector.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land. The geographic location of the land within this differential rate is wherever it is located within the municipal district. The use of the land within this differential rate, in the case of improved land, is any use of land.

#### **Commercial Land**

Commercial land is identified as any rateable land on which a building designed or adapted for occupation is erected which is used for commercial purposes.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services.

The differential rate is provided in recognition of the changes to relative property values and reliance on the level of economic activity of the farming sector.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land. The geographic location of the land within this differential rate is wherever it is located within the municipal district. The use of the land within this differential rate, in the case of improved land, is any use of land.

#### **Industrial Land**

Industrial land is identified as any rateable land on which a building designed or adapted for occupation is erected which is used for industrial purposes.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- · Development and provision of health and community services
- Provision of general support services.

The differential rate is provided in recognition of the changes to relative property values and reliance on the level of economic activity of the farming sector. The types and classes of rateable land within this differential rate are those having the relevant characteristics described above. The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land. The geographic location of the land within this differential rate is wherever it is located within the municipal district. The use of the land within this differential rate, in the case of improved land, is any use of land.

## Other Concessional Rates - Culture and Recreational Land

Culture and Recreational land is any outdoor land, which under the provisions of the Cultural and Recreational Lands Act 1963 is:

Occupied by a body which exists for cultural or recreational purposes and applies its profits in

- promoting the furthering of this purpose
- The lands must be owned by the body, by the Crown or by Council to be eligible
- Agricultural showgrounds are included

Council has a policy in relation to concessions for Cultural and Recreational Organisations and has established two concessions, a 50% concession for those organisations that have significant revenue raising capacity and a 100% concession for those with limited revenue raising capacity.

The objective of this concessional rate is to recognise the large contribution that these community organisations and the volunteers make to the Municipality in the provision of sporting, cultural and recreational activities.

## 4.1.2 Statutory fees and fines

	Fore cast Actual 2022/23	Budget 2023/24		Change
	\$'000	\$'000	\$'000	%
Infringements and costs	154	156	2	1.30%
Issue of certificates	25	28	3	12.00%
Local laws - permits & licences	32	32	-	0.00%
Tow n planning	144	180	36	25.00%
Health registrations	143	143	-	0.00%
Total statutory fees and fines	498	539	41	8.23%

#### 4.1.3 User fees

	Forecast Actual 2022/23	Budget 2023/24		Change
	\$'000	\$'000	\$'000	%
Administration fees	221	217	- 4	-1.81%
Animal control	378	378	-	0.00%
Car Parking	220	220	-	0.00%
Building	146	146	-	0.00%
Performing Arts	551	546	- 5	-0.91%
Livestock operations	588	588	-	0.00%
Parking meters	220	220	-	0.00%
Waste Management Services	2,633	3,290	657	24.95%
Other user charges	612	607	- 5	-0.82%
Total user fees	5,569	6,212	643	11.55%

Waste Management Services revenue is projected to increase primarily due to the resumption of receival of hard waste, following the fire in late 2020 which led to closure of the hard waste cell.

#### **4.1.4 Grants**

	Forecast Actual	Budget		Change
	2022/23	2023/24		onunge
	\$'000	\$'000	\$'000	9,
Grants were received in respect of the following:				
Summary of grants	0.400	0.045	170	200
Commonw ealth funded grants	8,469	8,645	176	2%
State funded grants	11,790	9,175 -	2,615	-22%
Total grants received	20,259	17,820 -	2,439	-12%
(a) Operating Grants				
Recurrent - Commonwealth Government				
Financial Assistance Grants	6,964	7,205	241	3%
Environmental Health	47	12 -	35	-74%
Home and Community Care	30		30	-100%
Recurrent - State Government				
Art Gallery	90	90	-	0%
Art Gallery Education Program	53	97	44	83%
Immunisation	-	47	47	
Community Facilities	5	30	25	500%
Horsham Tow n Hall Operations	80	80	-	0%
Library	193	-	193	-100%
Maternal & Child Services - Universal	576	576	-	0%
School Crossing Supervision	49	49	-	0%
Landcare	59	59	-	0%
Total recurrent grants	8,146	8,245	99	1%
Non-recurrent - State Government	-			
Community Engagement	126	57 -	69	-55%
Economic Development	_	50	50	
Youth Engagement	73	62 -	11	-15%
Environmental Health	7	7	-	0%
Library	-	317	317	
Council Transformation	2,846	546 -	2,300	-81%
Maternal & Child Services	39	39	-	0%
Environmental Sustainability	25	-	25	-100%
Emergency Management	240	240	=	0%
Total non-recurrent grants	3,356	1,318 -	2,038	-61%
Total operating grants	11,502	9,563 -	1,939	-17%
W. O. W. I.O				
(b) Capital Grants  Recurrent - Commonwealth Government				
Roads to recovery	1,428	1,428	-	0%
Total as summent assents	4 400	4.400		00/
Total recurrent grants Non-recurrent - Commonwealth Government	1,428	1,428	-	0%
Non requirement. State Covernment				
<b>Non-recurrent - State Government</b> Buildings	1,559	3,817	2,258	145%
•	499	209	2,230	14370
Footpaths and cyclew ays Aerodromes	499	196		
Recreation, leisure and community facilities	909	263		
Roads	3,919	2,237		
Roads Bridges	52	107		
Other infrastructure	391	-		
Total non-vacuument avant-	7 200	6 000	E00	70/
Total non-recurrent grants Total capital grants	7,329 8,757	6,829 - 8,257 -	500 500	-7% -6%

Operating grants include monies from State and Commonwealth Government sources for the purposes of funding the delivery of the Council's services to residents. The level of operating grants is projected to decrease by \$1.9M compared to the 2022-2023 forecast. This is predominately due the Council Transformation Grant received in 2022-2023.

Capital grants include monies from State and Commonwealth government sources which contributes to funding the capital works program. The amount of capital grants received each year can fluctuate dramatically, depending on the timing of specific projects and state and federal government programs and priorities. The Capital Works Program includes further analysis of the grants and contributions expected to be received during the 2023-2024 financial year.

#### 4.1.5 Contributions

	Forecast Actual 2022/23	Budget 2023/24	Chango	e
	\$'000	\$'000	\$'000	%
Monetary	121	509	388	320.66%
Non-monetary	450	410	- 40	-8.89%
Total contributions	571	919	348	60.95%

Monetary contributions represent funds received from community groups to contribute toward specific projects. Non-monetary contributions are developer constructed assets contributed by developers in accordance with planning permits issued for property development, including land, roads, footpaths, play spaces and drainage.

#### 4.1.6 Other income

	Forecast Actual 2022/23	Budget 2023/24	Chanç	ge
	\$'000	\$'000	\$'000	%
Interest	385	600	215	55.84%
Rental and Lease Income	475	522	47	9.89%
Vicroads Maintenance	775	775	-	0.00%
Other	521	459	- 62	-11.90%
Total other income	2,156	2,356	200	9.28%

## 4.1.6 Employee costs

	Forecast Actual 2022/23	Budget 2023/24	Change	
	\$'000	\$'000	\$'000	%
Wages and salaries	18,895	19,698	803	4.25%
Library Salaries (To In-house Council service)	-	562	562	New
WorkCover	288	305	17	5.90%
Superannuation	1,671	2,159	488	29.20%
Total employee costs	20,854	22,724	1,870	8.97%

Employee costs have risen because of the expected successful conclusion to the new enterprise agreement negotiation, increases in general FTE, and the addition of the Library staff, moving employment in-house.

## 4.1.7 Materials and services

	Forecast Actual 2022/23	Budget 2023/24	Change	
	\$'000	\$'000	\$'000	%
Administration expenses	359	360	1	0.28%
Contract cleaning	362	373	11	3.04%
Consumables	1,439	1,446	7	0.49%
Contractors*	6,310	3,696	- 2,614	-41.43%
Donations	398	398	-	0.00%
External plant hire	244	249	5	2.05%
Agency Staff - Temporary	593	610	17	2.87%
Insurances	753	803	50	6.64%
Maintenance and Operations	9,370	10,031	661	7.05%
Utilities	1,884	1,871	- 13	-0.69%
Total materials and services	21,712	19,837	- 1,875	-8.64%

<sup>\*</sup> Contractor variance due to Council Transformation expense decrease in 2023-24. There is a similar decrease in grant income.

# 4.1.8 Depreciation

	Forecast Actual 2022/23	Budget 2023/24	Change	
	\$'000	\$'000	\$'000	%
Property	1,340	1,385	45	3.36%
Plant & equipment	1,430	1,473	43	3.01%
Infrastructure	9,418	9,696	278	2.95%
Total depreciation	12,188	12,554	366	3.00%

# 4.1.9 Amortisation - Intangible Assets

	Forecast Actual 2022/23	Budget 2023/24	Change	
	\$'000	\$'000	\$'000	%
Intangible assets	260	261	1	0.38%
Total amortisation - intangible assets	260	261	1	0.38%

# 4.1.10 Amortisation - Right of use Assets

	Forecast Actual 2022/23	Budget 2023/24	Change	
	\$'000	\$'000	\$'000	%
Right of use assets	55	56	1	1.82%
Total amortisation - right of use assets	55	56	1	1.82%

# 4.1.11 Other expenses

	Forecast Actual 2022/23	Budget 2023/24	Chang	е
	\$'000	\$'000	\$'000	%
Auditors Fees	80	80	-	0.00%
Councillor Allow ances	285	308	23	8.07%
Total other expenses	365	388	23	6.30%

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## 4.2 Balance Sheet

## 4.2.1 Assets

#### **Current Assets**

Cash and cash equivalents include cash and investments such as cash held in the bank, petty cash and the value of investments in deposits or other liquid investments.

#### **Trade Receivables**

Trade and other receivables are monies owed to Council by ratepayers and other debtors as at 30 June

## 4.2.2 Liabilities

## **Current Liabilities**

Trade and other payables are those to whom Council owes money as at 30 June.

## 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Fore cast Actual	Budget			Projections
	2022/23	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000
Amount borrow ed as at 30 June of the prior year	4,305	5,315	4,705	3,932	8,117
Amount proposed to be borrow ed	1,000	400	3,582	4,683	1,507
Amount projected to be redeemed	-	- 1,010	- 4,355	- 498	- 1,083
Amount of borrowings as at 30 June	5,305	4,705	3,932	8,117	8,541

## 4.2.4 Leases by Category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Fore cast Actual 2022/23 \$'000	Budget 2023/24 \$'000
Right-of-use assets		
Property	260	176
Total right-of-use assets	260	176
Lease liabilities		
Current lease Liabilities		
Land and buildings	55	55
Total current lease liabilities	55	55
Non-current lease liabilities		
Land and buildings	247	232
Total non-current lease liabilities	247	232
Total lease liabilities	302	287

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 5%.

## 4.3 Statement of changes in Equity

## 4.3.1 Discretionary Reserves

Although not restricted by statutory purpose, Council has made decisions regarding the future use of discretionary Reserve funds as described below:

## CBD Development Reserve – (30 June 2024 estimated closing balance \$1.5M)

For the Development of Horsham CBD and surrounds

#### Plant Replacement Reserve (30 June 2024 estimated closing balance \$1.3M)

Funds Council's purchases of replacement plant and equipment.

## Waste Management Reserve (30 June 2024 estimated closing balance \$1.1M)

The waste management reserve is created to provide funds to rehabilitate landfills at the end of their useful lives and other major capital or operating expenditure in the waste management area.

#### Major Capital Projects Reserve (30 June 2024 estimated closing balance \$3.4M)

This reserve is for major strategic projects, including the Livestock Exchange

#### Open Spaces Reserve (30 June 2024 estimated closing balance \$0.4M)

This reserve is mainly used for Developer Contributions

## Small Projects Reserve (30 June 2024 estimated closing balance \$1.3M)

This reserve is for sustainability projects, (such as solar and zero carbon) Information Technology and other initiatives.

#### Industrial Reserve (30 June 2024 estimated closing balance \$1.2M)

The reserve is for industrial land and building development including their associated costs.

## Loan Fund Reserves (30 June 2024 estimated closing balance \$4.0M)

The reserve is set aside for interest only loans, so the initial loan amount can be paid back on the due date.

## Unfunded Superannuation Reserve (30 June 2024 estimated closing balance \$0.4M)

This reserve had been created to hold funds for possible future contributions towards Council's unfunded superannuation liabilities.

#### Internal Loan Borrowings Reserve (30 June 2024 estimated closing balance -\$2.1M)

This reserve funds borrowings, by using the cash and cash equivalent's balance available, instead of accessing external loans.

## 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2023-24 year, classified by expenditure type and funding source.

**4.5.1 Summary** 

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change \$'000	%
Property	5,371	10,368	4,997	93.04%
Plant and equipment	2,541	2,951	410	16.14%
Infrastructure	13,384	9,542	- 3,842	-28.71%
Total	21,296	22,861	1,565	7.35%

			Asset expend	diture types		Sı	ım m ary of Fur	nding Source	s
	Project Cost	New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrow ings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	10,368	4,945	3,071	2,352	-	3,816	337	5,815	400
Plant and equipment	2,951	686	2,242	23	-	-	25	2,926	-
Infrastructure	9,542	1,247	6,725	1,570	-	4,441	147	4,954	-
Total	22,861	6,878	12,038	3,945	-	8,257	509	13,695	400

## 4.5.2 Capital works detail current budget

	Mario Company (Mario Care)	Asset	expenditure typ	es	Summary of Funding Sources					
Capital Works Area	Project Cost	New	Renewal	Upgrade	Grants	Contrib.	Council cash	Borrowings		
	\$	s	s	\$	\$	\$	\$	s		
PROPERTY			_		_		_			
Land										
Railway Corridor Land Purchase	535,000	535,000		1-1		-	535,000			
Depot Land	1,800,000	1,800,000	€	3523	~	뜋	1,800,000			
Land Acquisition - Other	170,000	170,000	·	(55)	-	-	170,000			
Total Land	2,505,000	2,505,000	-		7-	2	2,505,000			
Buildings										
Aquatic Centre Gym Area Heating & Aircon Upgrade	16,680	201	2	16,680	2	8	16,680			
Aquatic Centre Miscellaneous Provision	10,000	10,000	-	■ 1. No. # 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	-	-	10,000			
Wesley Performing Arts Refurbishment	1,958,000	1,958,000	2	100	1,397,438	336,606	223,956			
Firebrace Street Commercial - Veranda Works	64,200	**************************************	64,200		**************************************	2000	64,200			
Hamilton/Menadue/Helipad Public Convenience Design	16,050	16,050		72	2	빌	16,050			
Depot Relocation	545,000	185,300	179,850	179,850	18	-	545,000			
WIFT Office Relevelling Building, Decking & Ramp	133,750		133,750	10 3 <u>2</u> 7	些	書	133,750			
Building Renewal Program	493,670	-	493,670	(*)	· ·	-	493,670			
Cinema Painting Works External	45,000	2	45,000	327	益	25	45,000			
City Oval/Sawyer Park Netball Facilities, Courts & Clubrooms	1,050,000	e	525,000	525,000	377,524	5	272,476	400,000		
City Oval/Sawyer Park Event Stage, Box, Storage	2,100,000	2	1,050,000	1,050,000	2,000,000	ಕ	100,000			
City Oval Community Centre/Changeroom	1,050,000	5	525,000	525,000	=======================================	2	1,050,000			
Sustainability Projects - Energy Saving Measures - Zero Carbon Plan Projects	164,300	164,300	2	(2)	41,075	-	123,225			
Natimuk Bus Shelter, Charging Station, Seating	42,800	42,800	<u>a</u>	9.50	5		42,800			
Solar for Community Halls - Jubilee Hall, Girl Guides, Dudley Cornell, Scout Hall	48,685	48,685	×		×	=	48,685			
The Station Solar	14,800	14,800	2	721	2	프	14,800			
Buildings External Project Design & Scoping	110,000	3	55,000	55,000	a		110,000			
Total Buildings	7,862,935	2,439,935	3,071,470	2,351,530	3,816,037	336,606	3,310,292	400,000		
TOTAL PROPERTY	10,367,935	4,944,935	3,071,470	2,351,530	3,816,037	336,606	5,815,292	400,000		

		Asset	expenditure typ	es	-	Summary of Funding Sources				
Capital Works Area	Project Cost	New	Renewal	Upgrade	Grants	Contrib.	Council cash	Borrowing		
	\$	\$	\$	\$	\$	\$	\$	\$		
PLANT AND EQUIPMENT										
Plant, Machinery and Equipment										
Plant Purchases	2,665,150	631,000	2,034,150	1.5			2,665,150			
Public Art Projects	30,000	30,000		72			30,000			
Art Gallery Art Collections	25,000	25,000	iā.	18		- 25,000	-			
Total Plant, Machinery and Equipment	2,720,150	686,000	2,034,150	-0#-		- 25,000	2,695,150			
Computers and Telecommunications										
IT Hardware Upgrades	15,000	126	82	15,000		2 2	15,000			
IT Software Upgrades Small Capex Purchases	5,000	: <del>-</del> :	5	5,000			5,000			
Replacement of Aged Workstations & Laptops	35,000	526	35,000	150		2 2	35,000			
UPS Upgrades & Replacements	5,000	÷ <del>,</del>	5,000	1.5			5,000			
CCTV Hardware Renewal (Public)	5,000	126	5,000	1.53		2 2	5,000			
Heritage Hall Furniture Replacement	10,000	-	7,000	3,000		5 IS	10,000			
Town Hall Lighting Desk	30,000	(48)	30,000	788		9 9	30,000			
Library IT Replacements	29,482	-	29,482	123		5 15	29,482			
Library Collection	96,798	198	96,798	153		2 12	96,798			
Total Computers and Telecommunications	231,280		208,280	23,000			231,280			
TOTAL PLANT AND EQUIPMENT	2,951,430	686,000	2,242,430	23,000	_	- 25,000	2,926,430			

	NEW OF MARK AN	Asset	expenditure typ	es	Summary of Funding Sources				
Capital Works Area	Project Cost	New	Renewal	Upgrade	Grants	Contrib.	Council cash	Borrowings	
	\$	\$	\$	\$	s	\$	\$	\$	
INFRASTRUCTURE				W-11					
Roads									
Urban Roads									
Minor Seal Extensions	20,000	20,000	-	19	-	-	20,000	)	
Consultancy/Design	21,400	21,400	2	(4)	2	_			
Urban Local Roads Final Seals	64,200	-	64,200	19	-	-	04.000		
Intersection Treatments	21,400	¥	2	21,400	2	_	04 400		
Urban Roads Donated Infrastructure	69,582	69,582	-	100,000	-	-	69,582		
Urban Heavy Patching	130,000	¥	130,000	120	2	2	130,000	)	
Investigation Reporting	47,100	47,100	500 million (500 m		<del>-</del> 7		47,100		
Urban Reseals	252,000	19	252,000	-	2.	2	252,000		
Microsurfacing Urban All Conditions	530,000	=	530,000	1 <b>5</b> 2	450,000	-	80,000	)	
Renewal Kerb & Channel	145,000	12	145,000	-	23	2	145,000	1	
Rural Roads									
Intersection/Traffic Improvement	15,000	<u>8</u>	요.	15,000	23	2	15,000	)	
Consultants	10,700	10,700	8		5	5	10,700		
Minor Seal Extensions	10,000	10,000	2	2	Δ.	_	10,000	1	
Vegetation Clearance Road Reconstruction	30,000	**************************************	30,000	-	5	5	30,000	)	
Heavy Patching Rural	520,000	2	520,000	2	Δ.	_	520,000	)	
Dim Minyip Road (Boundary Road) Segment 4149	87,000	=	53,070	33,930	60,900	13,050	13,050	)	
Dim Minyip Road (Boundary Road) Segment 559	284,200	<u> </u>	173,362	110,838	198,940	42,630	42,630	)	
Dim Minyip Road (Boundary Road) Segment 556	609,000	i <del>a</del>	371,490	237,510	426,300	91,350	91,350	)	
Noradjuha-Tooan East Road Segment 1670	487,481	至	292,489	194,993	243,741	9	243,741	<u>I</u>	
North East Wonwondah Road Segment 1678	1,401,005	H	840,603	560,402	700,502	-	700,502		
Rural Local Roads Final Seals	157,500	Ü	157,500	W (26)	157,500	2		29	
Rural Reseals	635,250	H	635,250	190	543,456	-	91,794	l.	
Rural Road Shoulder Resheeting/Reconstruction	300,000	0	300,000	(2)	300,000	2	÷	27	
Rural Gravel Resheeting	1,000,000	H	1,000,000		584,940	-	415,060	)	
Total Roads	6,847,818	178,782	5,494,963	1,174,072	3,666,279	147,030	3,034,509	)	
Bridges									
Renewal of Bridge Assets Polkemmet Bridge	214,000		214,000	323	107,000	_	107,000	)	
Total Bridges	214,000		214,000	-	107,000		107,000		
Total bildges	214,000		214,000		107,000	-	107,000		

1	Marie de la companya de	Asset	t expenditure typ	es	Summary of Funding Sources					
Capital Works Area	Project Cost	New	Renewal	Upgrade	Grants	Contrib.	Council cash	Borrowing		
	s	\$	S	\$	\$	\$	\$	\$		
ootpaths and Cycleways										
Bikepaths Final Seals	36,946	72	36,946		2		- 36,94	6		
Bikepaths Sealing Works	52,500	5	52,500	1673	5		- 52,50	D		
ootpath Rehabilitation - Disability Strategy	52,500	12	22	52,500	2		- 52,50	0		
Extend Bike Tracks from Bike Plan	157,500	78,750	5	78,750	78,750		- 78,750	0		
Footpaths - Condition 4 Section Renewal	130,000	껠	130,000	Page 1	130,000		<u> </u>	2		
Total Footpaths and Cycleways	429,446	78,750	219,446	131,250	208,750		- 220,696	5		
Drainage										
Renewal Drainage Assets	144,450	12	144,450	128	9		- 144,45	0		
Total Drainage	144,450	-	144,450	-	-		- 144,450	)		
Recreational, Leisure & Community Facilities										
Skatepark Precinct Upgrade & Development Planning & Design	53,500	33,500	<b>≟</b>	20,000	2		- 53,50	0		
Sunnyside Precinct Detailed Design	53,500	53,500	8	1951	쯭		- 53,50	0		
Haven Precinct Detailed Design Plan	53,500	53,500	=	353	-		- 53,50	D		
City Oval New Playground	267,500	267,500	9	158	262,500		- 5,00	0		
CBD Activation Design Works for Streetscape Plan	200,000	200,000	=	( <del>-</del> )	=		- 200,00	D		
ukin Court Park Development	200,000	200,000	9	1531	2		200,00	0		
Weir Park Wetlands Retaining Wall Renewal	53,000	8	53,000	( <del>**</del> )	=		- 53,00	D		
Total Recreational, Leisure & Community	881,000	808,000	53,000	20,000	262,500		- 618,500	)		
Waste Management										
Various Design Works for Landfill	53,500	53,500	s	(15)	8		- 53,50	D		
Total Waste Management	53,500	53,500	5-	5/.	-2		- 53,500	)		
Parks, Open Space and Streetscapes										
Renewal Urban Open Space Assets Including Playground Equipment Condition 4 & 5	165,000	-	165,000	11 <del>-</del> 21	5		- 165,00	D		
Renewal Rural Open Space Assets	20,000	12	20,000		E .		- 20,00	0		
Total Parks, Open Spaces and Streetscapes	185,000	5-	185,000	- 170			- 185,000	)		

	ALCO AC MOSS W	Summary of Funding Sources						
Capital Works Area	Project Cost	New	Renewal	Upgrade	Grants	Contrib.	Council cash	Borrowings
	s	\$	S	S	\$	\$	S	\$
Aerodromes								
Aerodrome Lighting Upgrade	245,000		5	245,000	196,000	5	49,000	
Aerodrome Line Marking	13,000	12	13,000	325	완	8	13,000	
Total Aerodromes	258,000	-	13,000	245,000	196,000	-	62,000	
Off Street Car Parks								
Solar Shade Structures Over Carparks Planning & Design	53,500	53,500	22	125	22	2	53,500	
Total Off Street Car Parks	53,500	53,500	ž.	(4)	2	-	53,500	
Other Infrastructure								
City Branding Signage Renewal	321,000	12	321,000	326	2	2	321,000	
Renewal of Other Assets	30,000	17	30,000	858	5	5	30,000	
WAL Hub Entrance Landscaping	74,000	74,000	2	325	· -	22	74,000	
Renewal of Assets Aquatic Centre	50,000	5	50,000	101	5	5	50,000	
Total Other Infrastructure	475,000	74,000	401,000		2	2	475,000	
TOTAL INFRASTRUCTURE	9,541,714	1,246,532	6,724,860	1,570,322	4,440,529	147,030	4,954,155	
TOTAL CAPITAL WORKS	22,861,079	6,877,467	12,038,760	3,944,852	8,256,566	508,636	13,695,877	400,000

# **4.6 Summary of Planned Capital Works Expenditure** For the years ending 30 June 2025, 2026 & 2027

ror the years ename so		Asset	expenditure	type		Summary of fur	iding sourc	es
Capital Works Area 2024/25	Project cost	New	Renewal	Upgrade	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property								
Land	-	=	-	-	-	-	=	-
Land improvements	-	=	-	-	-	-	=	-
Total land	-	-	-	-	-	-	-	-
Buildings	4,699	1,683	1,807	1,209	13	-	2,580	2,106
Heritage buildings	-	=	-	-	-	-	-	-
Building improvements	-	-	-	-	-	-	-	-
Leasehold improvements	-	-	-	-	-	-	-	-
Total buildings	4,699	1,683	1,807	1,209	13	-	2,580	2,106
Total property	4,699	1,683	1,807	1,209	13	-	2,580	2,106
Plant and equipment								
Heritage plant and equipment	-	-	-	-	-	-	-	-
Plant, machinery and equipment	1,668	123	1,545	-	320	-	1,348	=
Fixtures, fittings and furniture	135	25	110	-	-	-	135	=
Computers and telecommunications	-	-	-	-	-	-	-	=
Library books	-	-	-	-	_	-	_	_
Total plant and equipment	1,803	148	1,655	-	320	-	1,483	-
Infrastructure								
Roads	5,844	70	4,282	1,491	2,861	-	2,983	=
Bridges	100	-	100	-	50	-	50	-
Footpaths and cycleways	205	63	132	11	160	-	45	-
Drainage	135	-	135	-	_	-	135	_
Recreational, leisure and community facilities	11,288	6,429	2,485	2,374	5,887	-	4,056	1,345
Waste management	1,030	450	200	380	-	-	1,030	=
Parks, open space and streetscapes	990	628	182	181	310	-	550	130
Aerodromes	-	-	-	-	-	-	-	-
Off street car parks	-	-	-	-	-	-	-	-
Other infrastructure	4,236	1,596	640	2,000	1,030	-	3,206	-
Total infrastructure	23,828	9,236	8,155	6,437	10,298	-	12,055	1,475
Total capital works expenditure	30,330	11,068	11,617	7,645	10,631	-	16,119	3,581

		Asset	expenditure	type		Summary of fur	nding sour	ces
Capital Works Area 2025/26	Project cost	New	Renewal	Upgrade	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property								
Land	-	-	-	-	-	-	-	-
Land improvements	-	=	-	-	-	-	-	-
Total land	-	-	-	-	-	-	-	-
Buildings	7,396	2,374	2,874	2,148	333	=	3,823	3,240
Heritage buildings	-	-	-	-	-	-	-	-
Building improvements	-	-	-	-	-	-	-	-
Leasehold improvements	-	-	-	-	-	-	-	-
Total buildings	7,396	2,374	2,874	2,148	333	-	3,823	3,240
Total property	7,396	2,374	2,874	2,148	333	-	3,823	3,240
Plant and equipment								
Heritage plant and equipment	-	-	-	-	-	-	-	-
Plant, machinery and equipment	2,013	59	1,954	-	242	-	1,771	-
Fixtures, fittings and furniture	119	-	119	-	-	-	119	-
Computers and telecommunications	-	-	-	-	-	-	-	-
Library books	-	-	-	-	-	-	-	-
Total plant and equipment	2,132	59	2,073	-	242	-	1,890	-
Infrastructure								
Roads	6,889	302	5,238	1,348	2,835	-	4,053	-
Bridges	108	-	108	-	54	=	54	-
Footpaths and cycleways	410	194	162	54	286	-	70	54
Drainage	146	-	146	-	-	-	146	-
Recreational, leisure and community facilities	5,853	5,207	249	397	2,991	-	1,582	1,280
Waste management	432	173	-	259	-	-	432	-
Parks, open space and streetscapes	864	540	281	43	335	-	421	108
Aerodromes	-	-	-	-	-	-	-	-
Off street car parks	-	-	-	-	-	-	-	-
Other infrastructure	9,422	2,144	537	6,741	3,663	-	5,759	-
Total infrastructure	24,125	8,560	6,721	8,843	10,165	-	12,518	1,442
Total capital works expenditure	33,653	10,994	11,668	10,991	10,739	-	18,232	4,682

		Asset	expenditure	type		Summary of fur	iding sour	es
Capital Works Area 2026/27	Project cost	New	Renewal	Upgrade	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property								
Land	-	-	-	-	-	-	-	-
Land improvements	-	=	-	-	-	-	=	-
Total land	-	-	-	-	-	-	-	-
Buildings	7,314	6,519	665	131	2,877	-	4,437	-
Heritage buildings	-	-	-	-	-	-	-	-
Building improvements	-	=	-	-	-	-	-	-
Leasehold improvements	-	-	-	-	-	-	-	-
Total buildings	7,314	6,519	665	131	2,877	-	4,437	-
Total property	7,314	6,519	665	131	2,877	-	4,437	-
Plant and equipment								
Heritage plant and equipment	-	-	-	-	-	-	-	-
Plant, machinery and equipment	1,929	61	1,868	-	-	-	1,929	-
Fixtures, fittings and furniture	194	-	194	-	-	-	194	-
Computers and telecommunications	-	-	-	-	-	-	-	-
Library books	-	-	-	-	-	-	-	-
Total plant and equipment	2,123	61	2,062	-	-	-	2,123	-
Infrastructure								
Roads	6,767	188	5,121	1,458	2,653	-	4,114	-
Bridges	111	-	111	-	55	-	55	-
Footpaths and cycleways	338	78	166	94	252	-	86	-
Drainage	150	-	150	-	-	-	150	-
Recreational, leisure and community facilities	4,543	3,690	366	488	2,360	-	1,297	887
Waste management	3,362	-	3,362	-	-	-	3,362	-
Parks, open space and streetscapes	1,839	1,551	244	44	1,042	-	621	177
Aerodromes	-	-	-	-	-	-	-	-
Off street car parks	-	-	-	-	-	-	_	_
Other infrastructure	3,844	997	298	2,549	1,551	-	1,849	443
Total infrastructure	20,955	6,505	9,818	4,632	7,914	-	11,534	1,507
Total capital works expenditure	30,391	13,084	12,544	4,763	10,791	-	18,094	1,507

## 5. Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

## Targeted performance indicators - Service

la disease.	W	Actual	Forecast	Target	Tarç	jet Projectio	ns	Trend
Indicator	Measure	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	+/o/-
Governance								
Satisfaction with community consultation and engagement	Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	53	53	54	55	56	57	+
Roads								
Sealed local roads below the intervention level	Number of kms of sealed local roads below the renew al intervention level set by Council / Kms of sealed local roads	1,005	1,000	980	960	940	920	+
Statutory planning								
Planning applications decided w ithin the relevant required time	Number of planning application decisions made within the relevant required time / Number of decisions made	100	98	100	100	100	100	0
Waste management								
Kerbside collection waste diverted from landfill	Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	19	24	40	41	42	43	+

## Targeted performance indicators - Financial

Ind	licator	Measure	Actual	Forecast	Target	Tarç	get Projectio	ns	Trend
IIIG	iicatoi	measure	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	+/o/-
Liquidity									
Working Capital		Current assets / current liabilities	229%	286%	210%	229%	213%	183%	-
Obligations									
Asset renew al		Asset renew al and upgrade expense / Asset depreciation	79%	120%	127%	149%	170%	126%	+
Stability									
Rates concentration		Rate revenue / adjusted underlying revenue	61%	59%	60%	58%	56%	60%	o
Efficiency									
Expenditure level		Total expenses / no. of property assessments	\$4,478	\$4,364	\$4,374	\$4,376	\$4,375	\$4,370	+

## 5a. Financial Performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the *Local Government (Planning and Reporting) Regulations 2020.* Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

		Actual	Forecast	Budget		Projections		Trend
Indicator	Measure	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	+/o/-
Operating position								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	-10.23%	-7.50%	-3.40%	1.50%	6.70%	1.20%	+
Liquidity								
Unrestricted cash	Unrestricted cash / current liabilities	132%	185%	155%	150%	141%	108%	-
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	14.50%	17.30%	14.40%	11.70%	23.40%	24.70%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue	0.43%	0.60%	3.60%	13.60%	2.10%	4.40%	+
Indebtedness	Non-current liabilities / own source revenue	11.39%	11.98%	12.80%	20.00%	26.80%	29.20%	+
Stability								
Rates effort	Rate revenue / CIV of rateable properties in the municipality	0.60%	0.60%	0.58%	0.57%	0.56%	0.55%	-
Efficiency								
Revenue level	General rates and municipal charges / no. of property assessments	\$2,354	\$2,405	\$2,546	\$2,589	\$2,601	\$2,626	+

#### **Key to Forecast Trend:**

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

## 6. Fees and Charges Schedule

Schedule attached on following page

## A. Schedule of Fees and Charges

This appendix presents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the financial year 2023/24. Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Description of Fees and Charges	Unit of Measure	GST Status	2022	/23 Fee Inc GST	2023	/24 Fee Inc GST	Fee Incr (Deci	ease / ease)	Fee Increase / (Decrease)	Basis of Fee
				\$		\$		\$	%	
Rates and Property Management										
Municipal Charge	Per Property	Non-Taxable	\$	200.00	\$	200.00	\$	-	0.0%	Statutory
Urban Bin Service	Per Property	Non-Taxable	\$	479.00	\$	497.00	\$	18.00	3.8%	Statutory
Rural Bin Service	Per Property	Non-Taxable	\$	407.00	\$	348.00	\$ (	59.00)	-14.5%	Statutory
Additional Garbage Bin	Per bin	Non-Taxable			\$	140.00		NEW		Statutory
Additional Recycling Bin	Per bin	Non-Taxable			\$	140.00		NEW		Statutory
Additional Organics Bin	Per bin	Non-Taxable			\$	140.00		NEW		Statutory
Additional Glass Bin	Per bin	Non-Taxable			\$	80.00		NEW		Statutory
Commercial Bin Service (weekly garbage/fortnightly recycling)	Per bin	Non-Taxable	\$	462.00	\$	480.00	\$	18.00	3.9%	Statutory
Additional Commercial Garbage Bin (weekly)	Per bin	Non-Taxable			\$	300.00		NEW		Statutory
Additional Commercial Recycling Bin	Per bin	Non-Taxable	\$	180.00	\$	180.00	\$	-	0.0%	Statutory
Additional Commercial Organics Bin	Per bin	Non-Taxable			\$	180.00		NEW		Statutory
Additional Commercial Glass Bin	Per bin	Non-Taxable			\$	90.00		NEW		Statutory
Regional Livestock Exchange										
Application fee	Annual Fee	Taxable	\$	74,800	\$	77,000	\$ 2,20	00.00	2.9%	Non-statutory
Truck Wash										
Purchase Avdata Key	Per Key	Taxable	\$	44.00	\$	44.00	\$	-	0.0%	Non-statutory
Occasional users - tray trucks/trailers	Per 3 mins. Min Charge 3 mins	Taxable	\$	9.35	\$	9.35	\$	-	0.0%	Non-statutory
Coin in the slot	Per 2 mins	Taxable	\$	2.00	\$	2.00	\$	-	0.0%	Non-statutory
Occasional users - semi-trailers	Per Visit	Taxable	\$	20.00	\$	20.00	\$	-	0.0%	Non-statutory
General Sales Dues										
Sales Dues - Cattle (excluding Bulls)	Per Head/Day	Taxable	\$	15.40	\$	16.50	\$	1.10	7.1%	Non-statutory
Sales Dues - Bulls	Per Head/Day	Taxable	\$	15.40	\$	16.50	•	1.10		Non-statutory
Sales Dues - Calves	Per Head/Day	Taxable	\$		\$	8.25	·	0.55		Non-statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/	23 Fee Inc GST \$	2023	3/24 Fee Inc GST \$	Fee Increase / (Decrease)	Fee Increase / (Decrease) %	Basis of Fee
Sales Dues - Sheep	Per Head/Day	Taxable	\$	1.14	\$	1.19	\$ 0.04		Non-statutory
Sales Dues - Goats	Per Head/Day	Taxable	\$	1.14	\$	1.19	\$ 0.05	4.4%	Non-statutory
Holding Fees - for use of pens or other accommodation provided by Council									
Cattle	Per Head/Day	Taxable	\$	1.14	\$	1.19	\$ 0.05	4.4%	Non-statutory
Sheep	Per Head/Day	Taxable	\$	1.14	\$	1.19	\$ 0.05	4.4%	Non-statutory
Goats	Per Head/Day	Taxable	\$	1.14	\$	1.19	\$ 0.05	4.4%	Non-statutory
Weighing Fee Cattle (except those for sale)	Per Head	Taxable	\$	7.26	\$	7.48	\$ 0.22	3.0%	Non-statutory
Holding Paddock fee - No charge first night. Stock removed by lunchtime Friday or an agistment fee is payable	Per Head/Day	Taxable	\$	0.37	\$	0.39	\$ 0.01	2.9%	Non-statutory
Disposal Fee	Per Head	Taxable	\$	39.60	\$	40.70	\$ 1.10	2.8%	Non-statutory
Ear Tagging Cattle	Per Head	Taxable	\$	39.60	\$	40.70	\$ 1.10	2.8%	Non-statutory
Ear Tagging Sheep and Goats	Per Head	Taxable	\$	5.72	\$	5.83	\$ 0.11	1.9%	Non-statutory
Library Services - (Previously Wimmera Regional Library Corporation	)								
Replacement of Membership Card	Per Hour	Taxable			\$	2.00	New		Non-statutory
Inter-Library Loans (non-Public Libraries Victoria)									
Service Fee (non refundable)	Per Item	Taxable			\$	-	New		Non-statutory
Costs	Per Item	Taxable				At Cost			Non-statutory
Late charges	Per item/day	Taxable			\$	-	New		Non-statutory
Information Searches	Per Item	Taxable				At Cost	\$ -		Non-statutory
Library Bags	Per Item	Taxable			\$	1.50	New		Non-statutory
USB (2GB)	Per Item	Taxable			\$	8.50	New		Non-statutory
Headphones	Per Item	Taxable			\$	3.50	New		Non-statutory
Programs & Activities	Per Activity	Taxable				At Cost	•		Non-statutory
Lost/damaged items		Taxable				RRP + inter library costs	\$ -		Non-statutory
Book Clubs	Per Club / Calendar Year	Taxable			\$	300.00	New		Non-statutory
Temporary membership (non Victorian residents)	Per Month	Taxable			\$	5.00	New		Non-statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022	/23 Fee Inc GST	2023/	24 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease) Basis	of Fee
				\$		\$	\$	%	
Facsimile Charges									
With Australia 1st Page	Per Page	Taxable			\$	3.00	New	Non-sta	tutory
With Australia additional pages	Per Page	Taxable			\$	1.00	New	Non-sta	tutory
Overseas 1st page	Per Page	Taxable			\$	5.80	New	Non-sta	tutory
Overseas additional pages	Per Page	Taxable			\$	2.35	New	Non-sta	tutory
Recreation Reserves									
1A Facility - (City Oval)									
Levels of Service 1A - Turf wicket, oval suitable for regional level day and nig	ht time sporting and char	nge facilities							
Facility Fee (Clubrooms and Oval & Tennis/Netball Courts) – Day Rate	Up to 8 Hours	Taxable	\$	300.00	\$	300.00	\$ -	0.0% Non-sta	tutory
Facility Fee (Clubrooms and Oval) – Day Rate	Up to 8 Hours	Taxable	\$	250.00	\$	250.00	\$ -	0.0% Non-sta	tutory
Facility Fee (Clubrooms and Tennis/Netball Courts) – Day Rate	Up to 8 Hours	Taxable	\$	250.00	\$	250.00	\$ -	0.0% Non-sta	tutory
Facility Fee (Oval or Tennis/Netball Courts only) – Day Rate	Up to 8 Hours	Taxable			\$	200.00	New	Non-sta	tutory
Facility Fee (Clubrooms and Oval & Tennis/Netball Courts) – Day rate	Up to 4 Hours	Taxable	\$	150.00	\$	150.00	\$ -	0.0% Non-sta	tutory
Facility Fee (Clubrooms and Oval & Tennis/Netball Courts) – Night Rate	Up to 4 Hours	Taxable	\$	390.00	\$	390.00	\$ -	0.0% Non-sta	tutory
Facility Fee (Clubrooms and Oval) - Day Rate	Up to 4 Hours	Taxable	\$	125.00	\$	125.00	\$ -	0.0% Non-sta	tutory
Facility Fee (Clubrooms and Oval) - Night Rate	Up to 4 Hours	Taxable	\$	365.00	\$	365.00	\$ -	0.0% Non-sta	tutory
Facility Fee (Clubrooms and Tennis/Netball Courts) - Day Rate	Up to 4 Hours	Taxable	\$	125.00	\$	125.00	\$ -	0.0% Non-sta	tutory
Facility Fee (Clubrooms and Tennis/Netball Courts) - Night Rate	Up to 4 Hours	Taxable	\$	365.00	\$	365.00	\$ -	0.0% Non-sta	tutory
Facility Fee (Oval or Tennis/Netball Courts only) - Day rate	Up to 4 Hours	Taxable			\$	100.00	New	Non-sta	tutory
Facility Fee (Clubrooms and Oval & Tennis/Netball Courts) – Day Rate	Per Hour	Taxable	\$	50.00	\$	50.00	\$ -	0.0% Non-sta	tutory
Facility Fee (Clubrooms and Oval & Tennis/Netball Courts) – Night Rate	Per Hour	Taxable	\$	110.00	\$	110.00	\$ -	0.0% Non-sta	tutory
Facility Fee (Clubrooms and Oval) – Day Rate	Per Hour	Taxable	\$	40.00	\$	40.00	\$ -	0.0% Non-sta	tutory
Facility Fee (Clubrooms and Oval) – Night Rate	Per Hour	Taxable	\$	100.00	\$	100.00	\$ -	0.0% Non-sta	tutory
Facility Fee (Clubrooms and Tennis/Netball Courts) – Day Rate	Per Hour	Taxable	\$	40.00	\$	40.00	\$ -	0.0% Non-sta	tutory

Per Hour

Per Hour

Per Hour

Per Hour

Per Hour

Facility Fee (Clubrooms and Tennis/Netball Courts) - Night Rate

Oval/Greenspace Only - Day Rate

Oval/Greenspace Only - Night Rate

Tennis/Netball Courts Only - Day Rate

Tennis/Netball Courts Only - Night Rate

100.00 \$

30.00 \$

90.00

30.00 90.00 \$

\$

\$

\$

\$

\$

\$

\$

Taxable

Taxable

Taxable

Taxable

Taxable

100.00 \$

30.00 \$

90.00 \$

30.00 \$

90.00 \$

0.0% Non-statutory

0.0% Non-statutory

0.0% Non-statutory

0.0% Non-statutory

0.0% Non-statutory

	Description of Fees and Charges	Unit of Measure	GST Status	2022/	23 Fee Inc GST	2023/2	4 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee
					\$		\$	\$	%	
Line markings		Per Hour	Taxable	\$	60.00	\$	60.00 \$	-	0.0%	Non-statutory

Levels of Service 1B - Oval/greenspace may have turf/wicket/concrete pitch or no pitch. Clubroom/kitchen may have change facilities, may have lights to training standard

## 1B Facility - (Dudley Cornell / College Oval / Sunnyside / Haven / Racecourse)

Facility Fee (Clubrooms and Oval & Tennis/Netball Courts) – Day Rate	Up to 8 Hours	Taxable	\$ 75.00	\$ 75.00	\$ -	0.0% Non-statutory
Facility Fee (Clubrooms and Oval) – Day Rate	Up to 8 Hours	Taxable	\$ 50.00	\$ 50.00	\$ -	0.0% Non-statutory
Facility Fee (Clubrooms and Tennis/Netball Courts) – Day Rate	Up to 8 Hours	Taxable	\$ 50.00	\$ 50.00	\$ -	0.0% Non-statutory
Facility Fee (Oval or Tennis/Netball Courts only) –Day Rate	Up to 8 Hours	Taxable		\$ 40.00	New	Non-statutory
Facility Fee (Clubrooms and Oval & Tennis/Netball Courts) – Day Rate	Up to 4 Hours	Taxable	\$ 50.00	\$ 50.00	\$ -	0.0% Non-statutory
Facility Fee (Clubrooms and Oval & Tennis/Netball Courts) - Night Rate	Up to 4 Hours	Taxable	\$ 130.00	\$ 130.00	\$ -	0.0% Non-statutory
Facility Fee (Clubrooms and Oval) – Day Rate	Up to 4 Hours	Taxable	\$ 30.00	\$ 30.00	\$ -	0.0% Non-statutory
Facility Fee (Clubrooms and Oval) –Night Rate	Up to 4 Hours	Taxable	\$ 110.00	\$ 110.00	\$ -	0.0% Non-statutory
Facility Fee (Clubrooms and Tennis/Netball Courts) – Day Rate	Up to 4 Hours	Taxable	\$ 30.00	\$ 30.00	\$ -	0.0% Non-statutory
Facility Fee (Clubrooms and Tennis/Netball Courts) – Night Rate	Up to 4 Hours	Taxable	\$ 110.00	\$ 110.00	\$ -	0.0% Non-statutory
Facility Fee (Oval or Tennis/Netball Courts only) – Day Rate	Up to 4 Hours	Taxable		\$ 25.00	New	Non-statutory
Facility Fee (Clubrooms and Oval & Tennis/Netball Courts) –Day Rate	Per Hour	Taxable	\$ 20.00	\$ 20.00	\$ -	0.0% Non-statutory
Facility Fee (Clubrooms and Oval & Tennis/Netball Courts) - Night Rate	Per Hour	Taxable	\$ 40.00	\$ 40.00	\$ -	0.0% Non-statutory
Facility Fee (Clubrooms and Oval) – Day Rate	Per Hour	Taxable	\$ 15.00	\$ 15.00	\$ -	0.0% Non-statutory
Facility Fee (Clubrooms and Oval) – Night Rate	Per Hour	Taxable	\$ 35.00	\$ 35.00	\$ -	0.0% Non-statutory
Facility Fee (Clubrooms and Tennis/Netball Courts) – Day Rate	Per Hour	Taxable	\$ 15.00	\$ 15.00	\$ -	0.0% Non-statutory
Facility Fee (Clubrooms and Tennis/Netball Courts) – Night Rate	Per Hour	Taxable	\$ 35.00	\$ 35.00	\$ -	0.0% Non-statutory
Clubrooms Only	Per Hour	Taxable	\$ 10.00	\$ 10.00	\$ -	0.0% Non-statutory
Oval/Greenspace Only – Day Rate	Per Hour	Taxable	\$ 10.00	\$ 10.00	\$ -	0.0% Non-statutory
Oval/Greenspace Only – Night Rate	Per Hour	Taxable	\$ 30.00	\$ 30.00	\$ -	0.0% Non-statutory
Tennis/Netball Courts Only – Day Rate	Per Hour	Taxable	\$ 10.00	\$ 10.00	\$ -	0.0% Non-statutory
Tennis/Netball Courts Only – Night Rate	Per Hour	Taxable	\$ 30.00	\$ 30.00	\$ -	0.0% Non-statutory

#### Seasonal User

Calculation for seasonal users is casual cost per week for 10 weeks. Seasonal users are provided access for 6 months either over summer or winter.

#### **Annual User**

Description of Fees and Charges	Unit of Measure	GST Status	2022/23 Fee Inc GST	2023/24 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee
			\$		\$		

Calculation for annual users is casual cost per week for 20 weeks. Annual users are provided access for 6 to 12 Months

## **Notes for Recreation Reserves**

Clubrooms at City Oval is for change rooms only. Clubrooms may be provided to multiple groups at the same time.

Day hire is 7am-8pm during daylight saving hours. Night hire is 8pm-11pm during daylight saving hours.

Day hire is 7am-6pm during non-daylight saving hours. Night hire is 6pm-11pm during non-daylight saving hours.

Licence will override any fees payable

Horsham Town Hall						
auditorium Theatre (500)	Per Hour	Taxable	\$ -	\$ 288.00	New	Non-statuto
auditorium Rehearse/Bump In/Out	Per Hour	Taxable	\$ -	\$ 192.00	New	Non-statuto
auditorium Season Blackout Charge	Per Hour	Taxable	\$ -	\$ 29.00	New	Non-statuto
oyer	Per Hour	Taxable	\$ -	\$ 75.00	New	Non-statuto
Heritage Hall - Expo/Events	Per Hour	Taxable	\$ -	\$ 157.00	New	Non-statuto
leritage Hall - Performance/Bump In/Out	Per Hour	Taxable	\$ -	\$ 169.00	New	Non-statuto
Heritage Hall - Expo Set-Ups/Event Set-Ups/Rehearsals	Per Hour	Taxable	\$ -	\$ 53.00	New	Non-statuto
own Hall Balcony Room	Per Hour	Taxable	\$ -	\$ 46.00	New	Non-statuto
Education Studio Seated (40)	Per Hour	Taxable	\$ -	\$ 68.00	New	Non-statuto
Green Room or Meeting Room Seated (25)	Per Hour	Taxable	\$ -	\$ 55.00	New	Non-statuto
urt Gallery	Per Hour	Taxable	\$ -	\$ 60.00	New	Non-statuto
own Hall Kitchen	Per Hour	Taxable	\$ -	\$ 54.00	New	Non-statut
Piano Hire	Per Hire	Taxable	\$ 170.00	\$ 180.00	\$ 10.00	5.9% Non-statut
Piano Tuning	Per Tuning	Taxable	\$ 290.00	\$ 300.00	\$ 10.00	3.4% Non-statute
additional Cleaning	Per Hour	Taxable	\$ 105.00	\$ 105.00	\$ -	0.0% Non-statute
Community rate - Discount of 60% on rental hire charges only						
Outy Manager/Front of House	Per Hour	Taxable	\$ 50.00	\$ 50.00	\$ -	0.0% Non-statuto
Outy Manager/Front of House - Overtime	Per Hour	Taxable	\$ 95.00	\$ 95.00	\$ -	0.0% Non-statute
Outy Manager/Front of House - Public Holiday	Per Hour	Taxable	\$ 100.00	\$ 125.00	\$ 25.00	25.0% Non-statut
Sasual Box Office staff	Per Hour	Taxable	\$ 42.00	\$ 42.00	\$ -	0.0% Non-statut
Casual Box Office staff - Overtime	Per Hour	Taxable	\$ 84.00	\$ 79.80	\$ (4.20)	-5.0% Non-statut
Casual Box Office staff - Public Holiday	Per Hour	Taxable	\$ 94.50	\$ 105.00	\$ 10.50	11.1% Non-statut

Description of Fees and Charges	Unit of Measure	GST Status	2022/	23 Fee Inc GST \$	2023/	24 Fee Inc GST \$	F	ee Increase / (Decrease)	Fee Increase / (Decrease) %	Basis of Fee
Casual Ushers, Bar Staff & Merchandise sellers	Per Hour	Taxable	\$	42.00	\$	42.00	\$	-	0.0%	Non-statutory
Casual Ushers, Bar Staff & Merchandise sellers - Overtime	Per Hour	Taxable	\$	84.00	\$	79.80	\$	(4.20)	-5.0%	Non-statutory
Casual Ushers, Bar Staff & Merchandise sellers	Per Hour	Taxable	\$	94.50	\$	105.00	\$	10.50	11.1%	Non-statutory
Supervising Technician	Per Hour	Taxable	\$	60.00	\$	60.00	\$	-	0.0%	Non-statutory
Supervising Technician - Overtime	Per Hour	Taxable	\$	114.00	\$	114.00	\$	-	0.0%	Non-statutory
Supervising Technician - Public Holiday	Per Hour	Taxable	\$	128.50	\$	150.00	\$	21.50	16.7%	Non-statutory
Casual technical staff	Per Hour	Taxable	\$	50.00	\$	50.00	\$	-	0.0%	Non-statutory
Casual technical staff - Overtime	Per Hour	Taxable	\$	89.00	\$	95.00	\$	6.00	6.7%	Non-statutory
Casual technical staff - Public Holiday	Per Hour	Taxable	\$	100.00	\$	125.00	\$	25.00	25.0%	Non-statutory
Missed Meal Breaks	Per Hour	Taxable	\$	20.00	\$	20.00	\$	-	0.0%	Non-statutory
Radio Mic	Per Day		\$	55.00	\$	55.00	\$	-	0.0%	Non-statutory
Lapel Mic	Per Day		\$	55.00	\$	55.00	\$	-	0.0%	Non-statutory
Lectern	Per Hire		\$	5.00	\$	5.00	\$	-	0.0%	Non-statutory
Haze Machine	Per Hire		\$	130.00	\$	130.00	\$	-	0.0%	Non-statutory
Projector 6000 Lumen	Per Hire		\$	300.00	\$	300.00	\$	-	0.0%	Non-statutory
Projector 3300 Lumen	Per Hire		\$	100.00	\$	100.00	\$	-	0.0%	Non-statutory
2400 x 1200 Riser (Beartrap 400mm)	Per Hire		\$	30.00	\$	30.00	\$	-	0.0%	Non-statutory
2400 x 1200 Riser (Beartrap 600mm)	Per Hire		\$	30.00	\$	30.00	\$	-	0.0%	Non-statutory
Glow Tape	Per tape		\$	45.00	\$	45.00	\$	-	0.0%	Non-statutory
Interactive TV Hire	Per Day		\$	100.00	\$	100.00	\$	-	0.0%	Non-statutory
Mirror Ball Hire	Per Hire		\$	50.00	\$	50.00	\$	-	0.0%	Non-statutory
Projection Mirror	Per Hire		\$	100.00	\$	100.00	\$	-	0.0%	Non-statutory
Power Leads	Per Hire		\$	5.00	\$	5.00	\$	-	0.0%	Non-statutory
Powered Speaker/Wedge	Per Day		\$	50.00	\$	50.00	\$	-	0.0%	Non-statutory
Richard Morris Sequin Curtain	Per Hire		\$	250.00	\$	250.00	\$	-	0.0%	Non-statutory
Up Lights	Per Hire		\$	100.00	\$	100.00	\$	-	0.0%	Non-statutory
Whiteboard	Per Hire		\$	10.00	\$	10.00	\$	-	0.0%	Non-statutory
Artificial Grass	Per Hire		\$	250.00	\$	250.00	\$	-	0.0%	Non-statutory
Festoon Lights (Plus replacement globes)	Per Hire		\$	150.00	\$	150.00	\$	-	0.0%	Non-statutory
Acoustic Drapes	Per Hire		\$	50.00	\$	50.00	\$	-	0.0%	Non-statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/	23 Fee Inc GST \$	2023/	/24 Fee Inc GST \$	Increase / (Decrease)	Fee Increase / (Decrease) %	Basis of Fee
Chair Cover Hire	Per Item		\$	12.00	\$	12.00	\$ -	0.0%	Non-statutory
Outside Table Hire	Per Item		\$	11.00	\$	11.00	\$ -	0.0%	Non-statutory
Linen Serviettes	Per Item		\$	1.00	\$	1.00	\$ -	0.0%	Non-statutory
Tea & Coffee - Supper	Per Person		\$	2.00	\$	2.00	\$ -	0.0%	Non-statutory
Tea & Coffee - All Day	Per Person		\$	4.00	\$	4.00	\$ -	0.0%	Non-statutory
Tea, Coffee & Juice - All Day	Per Person		\$	5.00	\$	5.00	\$ -	0.0%	Non-statutory
Tea, Coffee & Biscuits - Supper	Per Person		\$	5.00	\$	5.00	\$ -	0.0%	Non-statutory
Juice - All Day	Per Person		\$	3.00	\$	3.00	\$ -	0.0%	Non-statutory
Punch - Jug	Per Person		\$	9.00	\$	9.00	\$ -	0.0%	Non-statutory
Commercial Ticket fees	Per Ticket	Taxable	\$	4.50	\$	4.50	\$ -	0.0%	Non-statutory
Community Ticket fees	Per Ticket	Taxable	\$	1.60	\$	1.60	\$ -	0.0%	Non-statutory
Complimentary Tickets Issuing fee	Per Ticket	Taxable	\$	1.60	\$	1.60	\$ -	0.0%	Non-statutory
Additional Performances/Days (per ticketed schedule)	Per Performance	Taxable	\$	40.00	\$	40.00	\$ -	0.0%	Non-statutory
Specialised & Complex Seating Plans	Per Plan	Taxable	\$	40.00	\$	40.00	\$ -	0.0%	Non-statutory
Credit card fee	Per Transaction	Taxable	\$	0.01	\$	0.01	\$ -	0.0%	Non-statutory
Change to price structure after sales commence	Per change	Taxable	\$	50.00	\$	50.00	\$ -	0.0%	Non-statutory
Cancellation of booking after on-sale	Per Cancellation	Taxable	\$	45.00	\$	45.00	\$ -	0.0%	Non-statutory
Cancellation of Booking ticket print	Per Ticket	Taxable	\$	2.00	\$	2.00	\$ -	0.0%	Non-statutory
Postage fees (registered/express/regular)	Per Post	Taxable	\$	8.50	\$	8.50	\$ -	0.0%	Non-statutory
Seat Exchange fee	Per Exchange	Taxable	\$	1.50	\$	1.50	\$ -	0.0%	Non-statutory
Ticket Reprint fee	Per Reprint	Taxable	\$	1.00	\$	1.00	\$ -	0.0%	Non-statutory
Commission on Merchandise is 10 % of Sales									
Marketing Package - Community	Per Event		\$	300.00	\$	300.00	\$ _	0.0%	Non-statutory
Marketing Package - Commercial	Per Event		\$	500.00	\$	500.00	\$ -	0.0%	Non-statutory
Kalkee Road Children's Hub									
Multipurpose Room - Full Rate	Hourly	Taxable	\$	62.70	\$	66.00	\$ 3.30	5.3%	Non-statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022	2/23 Fee Inc GST	2023/24 Fee I	nc ST	Fee Increase / (Decrease)	Fee Increase / (Decrease) Basis of Fee
				\$		\$	\$	%
Multipurpose Room - Full Rate	Half Day	Taxable	\$	141.90	\$ 148.5	50	\$ 6.60	4.7% Non-statutory
Multipurpose Room - Full Rate	Full Day	Taxable	\$	260.70	\$ 275.0	00	\$ 14.30	5.5% Non-statutory
Multipurpose Room - Community Rate	Hourly	Taxable	\$	28.60	\$ 30.2	25	\$ 1.65	5.8% Non-statutory
Multipurpose Room - Community Rate	Half Day	Taxable	\$	62.70	\$ 66.0	00	\$ 3.30	5.3% Non-statutory
Multipurpose Room - Community Rate	Full Day	Taxable	\$	125.40	\$ 132.0	00	\$ 6.60	5.3% Non-statutory
Meeting Room - Full Rate	Hourly	Taxable	\$	23.10	\$ 24.2	20	\$ 1.10	4.8% Non-statutory
Meeting Room - Full Rate	Half Day	Taxable	\$	50.60	\$ 52.8	80	\$ 2.20	4.3% Non-statutory
Meeting Room - Full Rate	Full Day	Taxable	\$	100.10	\$ 104.5	50	\$ 4.40	4.4% Non-statutory
Meeting Room - Community Rate	Hourly	Taxable	\$	11.55	\$ 12.1	0	\$ 0.55	4.8% Non-statutory
Meeting Room - Community Rate	Half Day	Taxable	\$	23.10	\$ 24.2	20	\$ 1.10	4.8% Non-statutory
Meeting Room - Community Rate	Full Day	Taxable	\$	46.20	\$ 48.4	10	\$ 2.20	4.8% Non-statutory
Specialist/Consulting Room - Full Rate	Hourly	Taxable	\$	23.10	\$ 24.2	20	\$ 1.10	4.8% Non-statutory
Specialist/Consulting Room - Full Rate	Half Day	Taxable	\$	50.60	\$ 52.8	80	\$ 2.20	4.3% Non-statutory
Specialist/Consulting Room - Full Rate	Full Day	Taxable	\$	100.10	\$ 104.5	50	\$ 4.40	4.4% Non-statutory
Specialist/Consulting Room - Community Rate	Hourly	Taxable	\$	11.55	\$ 12.1	0	\$ 0.55	4.8% Non-statutory
Specialist/Consulting Room - Community Rate	Half Day	Taxable	\$	23.10	\$ 24.2	20	\$ 1.10	4.8% Non-statutory
Specialist/Consulting Room - Community Rate	Full Day	Taxable	\$	46.20	\$ 48.4	10	\$ 2.20	4.8% Non-statutory
Gauwirr Room - Full Rate	Hourly	Taxable	\$	23.10	\$ 24.2	20	\$ 1.10	4.8% Non-statutory
Gauwirr Room - Full Rate	Half Day	Taxable	\$	50.60	\$ 52.8	80	\$ 2.20	4.3% Non-statutory
Gauwirr Room - Full Rate	Full Day	Taxable	\$	100.10	\$ 104.5	50	\$ 4.40	4.4% Non-statutory
Gauwirr Room - Community Rate	Hourly	Taxable	\$	11.55	\$ 12.1	0	\$ 0.55	4.8% Non-statutory
Gauwirr Room - Community Rate	Half Day	Taxable	\$	23.10	\$ 24.2	20	\$ 1.10	4.8% Non-statutory
Gauwirr Room - Community Rate	Full Day	Taxable	\$	46.20	\$ 48.4	10	\$ 2.20	4.8% Non-statutory
Office Rental Single Desk - Exclusive Use	Weekly	Taxable	\$	125.40	\$ 132.0	00	\$ 6.60	5.3% Non-statutory
	Annually	Taxable	\$	5,995.00	\$ 6,160.0	00	\$ 165.00	2.8% Non-statutory
Office Rental Hot Desk	Daily	Taxable	\$	68.20	\$ 71.5	50	\$ 3.30	4.8% Non-statutory
Wimmera Business Centre								
Meeting Room hire	Half Day	Taxable	\$	67.00	\$ 70.0	00	\$ 3.00	4.5% Non-statutory
	Full Day	Taxable	\$	114.00	\$ 120.0	00	\$ 6.00	5.3% Non-statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/	23 Fee Inc GST \$	2023/24 Fee In GS	C	Fee Increase / (Decrease) \$	Fee Increase / (Decrease)	Basis of Fee
	Evening	Taxable	\$	72.50			2.50		on-statutory
	Per Hour	Taxable			\$ 25.00		New	N	on-statutory
Interview Room hire	Half Day	Taxable			\$ 50.00		New	N	on-statutory
	Full Day	Taxable	\$	114.00	\$ 80.00	\$	(34.00)	-29.8% N	on-statutory
	Evening	Taxable			\$ 55.00		New	N	on-statutory
	Per Hour	Taxable	\$	15.00	\$ 18.00	\$	3.00	20.0% N	on-statutory
Hot Desk Hire Sole Use	Full Day	Taxable			\$ 100.00		New	Ne	on-statutory
	Per Hour	Taxable			\$ 15.00		New	N	on-statutory
Hot Desk Hire Shared Use	Full Day	Taxable			\$ 60.00		New	N	on-statutory
	Per Hour	Taxable			\$ 10.00		New	N	on-statutory
'The Station' - 14-16 Pynsent Street, Horsham									
Back Rooms In House	Per Hour	Taxable	\$	5.70	\$ 5.90	\$	0.20	3.5% N	on-statutory
	4 Hours	Taxable	\$	17.10	\$ 17.70	\$	0.60	3.5% N	on-statutory
	8 Hours	Taxable	\$	34.20	\$ 35.40	\$	1.20	3.5% N	on-statutory
	Weekly	Taxable	\$	114.00	\$ 118.00	\$	4.00	3.5% N	on-statutory
Front Rooms In House (Inc. Kitchen)	Per Hour	Taxable	\$	11.40	\$ 11.80	\$	0.40	3.5% N	on-statutory
	4 Hours	Taxable	\$	34.20	\$ 35.40	\$	1.20	3.5% N	on-statutory
	8 Hours	Taxable	\$	57.00	\$ 59.00	\$	2.00	3.5% N	on-statutory
	Weekly	Taxable	\$	285.00	\$ 295.00	\$	10.00	3.5% N	on-statutory
Main Hall	Per Hour	Taxable	\$	17.10	\$ 17.70	\$	0.60	3.5% N	on-statutory
	4 Hours	Taxable	\$	51.30	\$ 53.10	\$	1.80	3.5% N	on-statutory
	8 Hours	Taxable	\$	91.20	\$ 94.40	\$	3.20	3.5% N	on-statutory
	Weekly	Taxable	\$	456.00	\$ 472.00	\$	16.00	3.5% N	on-statutory
lubilee Hall hire									
Meeting Room (1, 2 & 3)	Per Hour	Taxable	\$	5.20	\$ 5.40	\$	0.20	3.8% N	on-statutory
	4 Hours	Taxable	\$	15.50	\$ 16.20	\$	0.70	4.5% N	on-statutory
	8 Hours	Taxable	\$	31.00	\$ 32.40	\$	1.40	4.5% N	on-statutory
Horsham Aquatic Centre									

Description of Fees and Charges	Unit of Measure	GST Status	2022/23 F	ee Inc GST \$	2023/24 Fee Inc GST \$	Fee Increase / (Decrease)	Fee Increase / (Decrease) Basis of Fee
Memberships							
Health and Wellness Start-up Fee	Each	Taxable	\$ 1	00.00	\$ 99.00	\$ (1.00)	-1.0% Non-statutory
Health and Wellness Start-up Fee - 6 month Commit & Save	Each	Taxable	\$	26.00	\$ 29.95	\$ 3.95	15.2% Non-statutory
Health & Wellness	Each	Taxable	\$	43.00	\$ 45.50	\$ 2.50	5.8% Non-statutory
Health & Wellness Family - Existing ONLY	Each	Taxable	\$	35.00	\$ 36.50	\$ 1.50	4.3% Non-statutory
Health & Wellness Concession	Each	Taxable	\$	35.00	\$ 36.50	\$ 1.50	4.3% Non-statutory
Health & Wellness Concession Family - Existing ONLY	Each	Taxable	\$	27.00	\$ 28.50	\$ 1.50	5.6% Non-statutory
Health & Wellness Corporate	Each	Taxable	\$	35.00	\$ 36.50	\$ 1.50	4.3% Non-statutory
New corporate/concession members (sign up after June 30)	Each	Taxable			\$ 39.95	NEW	Non-statutory
Teen Gym	Each	Taxable	\$	25.00	N/A	N/A	Non-statutory
Joining Fee	Each	Taxable	\$	25.00	\$ 26.50	\$ 1.50	6.0% Non-statutory
Pryme Movers	Each	Taxable	\$	25.00	\$ 26.50	\$ 1.50	6.0% Non-statutory
Joining Fee	Each	Taxable	\$	25.00	\$ 29.95	\$ 4.95	19.8% Non-statutory
Aquatic Start-up Fee	Each	Taxable	\$	25.00	\$ 29.95	\$ 4.95	19.8% Non-statutory
Aquatic Start-up Fee - Child	Each	Taxable	\$	26.00	\$ 29.95	\$ 3.95	15.2% Non-statutory
Aquatic	Each	Taxable	\$	29.00	\$ 30.00	\$ 1.00	3.4% Non-statutory
Aquatic Family - Existing ONLY	Each	Taxable	\$	23.00	\$ 25.00	\$ 2.00	8.7% Non-statutory
Aquatic Concession	Each	Taxable	\$	23.00	\$ 25.00	\$ 2.00	8.7% Non-statutory
Aquatic Concession Family - Existing ONLY	Each	Taxable	\$	17.50	\$ 19.00	\$ 1.50	8.6% Non-statutory
Aquatic Corporate	Each	Taxable	\$	23.00	\$ 25.00	\$ 2.00	8.7% Non-statutory
Rec Swimming							
Adult Swim	Each	Taxable	\$	6.00	\$ 6.25	\$ 0.25	4.2% Non-statutory
Child/Concession Swim	Each	Taxable	\$	5.00	\$ 5.25	\$ 0.25	5.0% Non-statutory
Family Swim	Each	Taxable	\$	12.50	\$ 13.50	\$ 1.00	8.0% Non-statutory
		Taxable					
Swimming Lessons							
Swimming Lesson Membership	Each	Taxable	\$	38.50	\$ 39.95	\$ 1.45	3.8% Non-statutory
Swimming Lesson Plus Family - Existing ONLY	Each	Taxable	\$	31.00	\$ 33.00	\$ 2.00	6.5% Non-statutory
Private Lesson (30 minutes)	Each	Taxable	\$	36.00	\$ 38.00	\$ 2.00	5.6% Non-statutory
Adult/Aqua guard/Pre-Club	Each	Taxable	\$	50.00	\$ 55.00	\$ 5.00	10.0% Non-statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/23 Fee Inc GST \$	2023/24 Fee Inc GST \$	Fee Increase / (Decrease)	Fee Increase / (Decrease)  Basis of Fee
Schools - Aquatic						
Swimming Lesson (instructor) 30 minutes - per participant	Each	Taxable	\$ 5.00	\$ 5.50	\$ 0.50	10.0% Non-statutory
Swimming Lesson (instructor) 45 minutes - per participant	Each	Taxable	\$ 6.75	\$ 7.50	\$ 0.75	11.1% Non-statutory
Swimming Lesson (instructor) 60 minutes - per participant	Each	Taxable	\$ 8.25	\$ 9.00	\$ 0.75	9.1% Non-statutory
Swimming Carnivals						
Schools - per entrance	Each	Taxable	\$ 2.00	\$ 2.50	\$ 0.50	25.0% Non-statutory
Carnival Hire	Each	Taxable	\$ 105.00	\$ 125.00	\$ 20.00	19.0% Non-statutory
Swim Club (within operating hours) - per participant	Each	Taxable	\$ 4.00	\$ 4.50	\$ 0.50	12.5% Non-statutory
Facility Rental						
Community Studio - 1 hour	Each	Taxable	\$ 45.00	\$ 48.00	\$ 3.00	6.7% Non-statutory
Crèche - 1 hour	Each	Taxable	\$ 45.00	\$ 48.00	\$ 3.00	6.7% Non-statutory
Recreation Hall - 1 hour	Each	Taxable	\$ 45.00	\$ 48.00	\$ 3.00	6.7% Non-statutory
Lane hire - 1 hour	Each	Taxable	\$ 45.00	\$ 48.00	\$ 3.00	6.7% Non-statutory
Any additional hours (50% reduction)	Each	Taxable	\$ 22.50	\$ 24.00	\$ 1.50	6.7% Non-statutory
Other						
Shower	Each	Taxable	\$ 3.80	\$ 4.00	\$ 0.20	5.3% Non-statutory
Locker	Each	Taxable	\$ 2.00	\$ 2.00	\$ -	0.0% Non-statutory
Health Club						
Casual Gym	Each	Taxable	\$ 16.80	\$ 17.95	\$ 1.15	6.8% Non-statutory
Casula Gym concession	Each	Taxable	\$ 13.20	\$ 13.95	\$ 0.75	5.7% Non-statutory
Health Consultation & Program Induction	Each	Taxable	\$ 92.00	\$ 95.00	\$ 3.00	3.3% Non-statutory
Group Fitness						
Casual Class	Each	Taxable	\$ 16.80	\$ 17.80	\$ 1.00	6.0% Non-statutory
Casual Class concession	Each	Taxable	\$ 13.20	\$ 13.80	\$ 0.60	4.5% Non-statutory
Pryme Movers	Each	Taxable	\$ 9.00	\$ 9.50	\$ 0.50	5.6% Non-statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/2	GST	2023/24 Fee Inc GST	(Decrease	(Decrease) Basis of Fee
				\$	\$		\$
Birthday Parties							
Non-catered - Community Studio	Each	Taxable	\$	17.00	\$ 18.50	\$ 1.50	8.8% Non-statutory
Deposit	Each	Taxable	\$	60.00	\$ 65.00	\$ 5.00	8.3% Non-statutory
Personal Training							
1/2 hour Session - Individual	Each	Taxable	\$	44.00	\$ 46.00	\$ 2.00	4.5% Non-statutory
1/2 hour Session - 2 person (total)	Each	Taxable	\$	28.00	\$ 30.00	\$ 2.00	7.1% Non-statutory
1/2 hour Session - 3 person (total)	Each	Taxable	\$	17.20	\$ 18.00	\$ 0.80	4.7% Non-statutory
Active Ageing							
Group Fitness/Gym	Each	Taxable	\$	3.60	\$ 3.80	\$ 0.20	5.6% Non-statutory
Group Swim	Each	Taxable	\$	6.80	\$ 7.00	\$ 0.20	2.9% Non-statutory
Crèche							
Member Booking	Each	Taxable	\$	6.80	\$ 7.80	\$ 1.00	14.7% Non-statutory
Ion-Member Booking	Each	Taxable	\$	8.80	\$ 9.80	\$ 1.00	11.4% Non-statutory
Member Families	Each	Taxable	\$	12.50	\$ 12.80	\$ 0.30	2.4% Non-statutory
Ion-Member Families	Each	Taxable	\$	16.50	\$ 16.80	\$ 0.30	1.8% Non-statutory
Building and Asset Management							
Council System Key - Key issue	Per Key	Taxable	\$	52.50	\$ 55.00	\$ 2.50	4.8% Non-statutory
Council Lock System – Change of Locks.	Per Change	Taxable		At Cost	At Cost	\$ -	0.0% Non-statutory
uilding and Asset Management Administration Fee	Per Charge	Taxable	\$	95.00	\$ 100.00	\$ 5.00	5.3% Non-statutory
ecurity Alarm Response (False Alarm / Accidental Activation)	Per Incident	Taxable	\$	95.00	\$ 100.00	\$ 5.00	5.3% Non-statutory
ire Alarm Response (False Alarm / Accidental Activation)	Per Incident	Taxable		At Cost	At Cost	\$ -	0.0% Non-statutory
hotocopying A4 Black & White	Per Page	Taxable	\$	0.85	\$ 0.25	\$ (0.60	-70.6% Non-statutory
hotocopying A4 Colour	Per Page	Taxable	\$	0.90	\$ 1.00	\$ 0.10	11.1% Non-statutory
hotocopying A3 Black & White	Per Page	Taxable	\$	0.95	\$ 1.00	\$ 0.05	5.3% Non-statutory
Photocopying A3 Colour	Per Page	Taxable	\$	1.00	\$ 2.50	\$ 1.50	150.0% Non-statutory

Description of Fees and Charges	Unit of Measure	GST Status	202	22/23 Fee Inc GST		GST	F	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee
Photocopying A2 Black & White	Per Page	Taxable	\$	11.00	\$	12.00	\$	1.00	9.1%	Non-statutory
Photocopying A2 Colour	Per Page	Taxable	φ \$	12.00	\$		\$	1.50		Non-statutory
Photocopying A1 Black & White	Per Page	Taxable	\$	18.00	\$	19.00		1.00		Non-statutory
Photocopying A1 Colour	Per Page	Taxable	\$	19.00	· ·	21.00		2.00		Non-statutory
Photocopying A0 Black & White	Per Page	Taxable	\$	27.50		30.00		2.50		Non-statutory
Photocopying A0 Colour	Per Page	Taxable	\$	30.00		33.00		3.00		Non-statutory
Dog and Cat Control										
Dog	Per Dog	Taxable	\$	156.00	\$	162.00	\$	6.00	3.8%	Statutory
Dog - Desexed/Microchipped	Per Dog	Taxable	\$	52.00	\$	54.00	\$	2.00	3.8%	Statutory
Dog - Working	Per Dog	Taxable	\$	52.00	\$	54.00	\$	2.00	3.8%	Statutory
Dog - Pensioner Concession	Per Dog	Taxable	\$	78.00	\$	81.00	\$	3.00	3.8%	Statutory
Dog - Pensioner Concession - Desexed/Microchipped	Per Dog	Taxable	\$	26.00	\$	27.00	\$	1.00	3.8%	Statutory
Dog - Pensioner Concession - Working	Per Dog	Taxable	\$	26.00	\$	27.00	\$	1.00	3.8%	Statutory
Cat	Per Dog	Taxable	\$	156.00	\$	162.00	\$	6.00	3.8%	Statutory
Cat - Desexed/Microchipped	Per Dog	Taxable	\$	52.00	\$	54.00	\$	2.00	3.8%	Statutory
Cat - Pensioner Concession	Per Dog	Taxable	\$	78.00	\$	81.00	\$	3.00	3.8%	Statutory
Cat - Pensioner Concession - Desexed/Microchipped	Per Dog	Taxable	\$	26.00	\$	27.00	\$	1.00	3.8%	Statutory
Dog – Dangerous.	Per Dog	Taxable	\$	260.00	\$	270.00	\$	10.00	3.8%	Statutory
Dog – Restricted Breed.	Per Dog	Taxable	\$	260.00	\$	270.00	\$	10.00	3.8%	Statutory
Replacement registration tag for dogs and cats. First Replacement Only.	Per Tag	Taxable		No Charge		No Charge			0.0%	Non-statutory
Replacement registration tag for dogs and cats. Subsequent Replacements	Per Tag	Taxable	\$	15.00	\$	15.00	\$	-	0.0%	Non-statutory
Registration tag for dogs and cats not required to be registered in the Municipality	Per Animal	Taxable	\$	15.00	\$	15.00	\$	-	0.0%	Non-statutory
Pound - First release fee - During Normal Working Hours (1 free release every two years, but does not apply if Dog involved in attack)	Per Release	Taxable		No Charge		No Charge			0.0%	Non-statutory
Pound - First release fee - (Outside normal working hours)	Per Release	Taxable	\$	120.00	\$	125.00	\$	5.00	4.2%	Non-statutory

Description of Fees and Charges	Unit of Measure	GST Status	202	22/23 Fee Inc GST \$	202	3/24 Fee Inc GST	F	ee Increase / (Decrease)	Fee Increase / (Decrease) %	Basis of Fee
Pound - Second release fee	Per Release	Taxable	\$	120.00	\$	125.00	\$	5.00	4.2%	Non-statutory
Pound - Third and subsequent release fee	Per Release	Taxable	\$	250.00	\$	260.00	\$	10.00	4.0%	Non-statutory
Additional release fee if dog involved in attack	Per Release	Taxable	\$	175.00	\$	180.00	\$	5.00	2.9%	Non-statutory
Daily feeding and cleaning charges - First 24 hours on weekdays (excl. Public Holidays)	Per Day	Taxable	\$	-	\$	-	\$	-	0.0%	Non-statutory
Daily feeding and cleaning charges - Per weekday after first 24 hours	Per Day	Taxable	\$	31.00	\$	32.00	\$	1.00	3.2%	Non-statutory
Daily feeding and cleaning charges - Per weekend/public holiday	Per Day	Taxable	\$	62.00	\$	64.00	\$	2.00	3.2%	Non-statutory
Additional charge if animal is required to be kept in quarantine at Pound.	Per Day	Taxable	\$	33.00	\$	34.00	\$	1.00	3.0%	Non-statutory
Additional charge if animal is required to be kept in quarantine with Vet	Per visit	Taxable		Cost + 30%		Cost + 30%			0.0%	Non-statutory
Surrendered Animal - If animal surrendered to Pound.	Per Animal	Taxable	\$	57.00	\$	59.00	\$	2.00	3.5%	Non-statutory
Surrendered Animal - If animal found at large and subsequently surrendered.	Per Animal	Taxable	\$	103.00	\$	106.00	\$	3.00	2.9%	Non-statutory
Veterinary costs for Impounded Animal. Plus 30% administration and transport fee.	Per Animal	Taxable		At Cost		At Cost			0.0%	Non-statutory
Transport Costs to deliver and retrieve animal from Veterinarian.	Per Animal	Taxable	\$	38.50	\$	40.00	\$	1.50	3.9%	Non-statutory
Hire Charge – Cat Trap (Each). First two weeks.	Per Animal	Taxable	\$	-	\$	-	\$	-	0.0%	Non-statutory
Hire Charge – Cat Trap (Each). After first two weeks.	Per Animal	Taxable	\$	17.00	\$	17.50	\$	0.50	2.9%	Non-statutory
Transport Charge - Cat Trap	Per Trap	Taxable	\$	50.00	\$	52.50	\$	2.50	5.0%	Non-statutory
Cat Trap - lost/stolen/damaged/not returned		Taxable	\$	180.00	\$	185.00	\$	5.00	2.8%	Non-statutory
Hire Charge – Dog Barking Control Device (Each). First two weeks.	Per Device	Taxable		No Charge		No Charge			0.0%	Non-statutory
Hire Charge – Dog Barking Control Device (Each). After first two weeks.	Per Device	Taxable	\$	28.50	\$	30.00	\$	1.50	5.3%	Non-statutory
Transport Charge – Dog Barking Control Device.	Per Device	Taxable	\$	52.00	\$	54.00	\$	2.00	3.8%	Non-statutory
Dog Barking Control Device - lost/stolen/damaged/not returned	Per Device	Taxable	\$	170.00	\$	175.00	\$	5.00	2.9%	Non-statutory
Registration/Renewal of a Domestic Animal Business.	Per Business	Taxable	\$	310.00	\$	320.00	\$	10.00	3.2%	Non-statutory
Offences: Domestic Animals Management Act										
10(1) Failure to apply to register a dog or cat over 3 months S10(1)	Pen. Unit = 2	Non-Taxable	\$	370.00		TBC				Statutory
20(1) Registered dog or cat not wearing council identification marker S20(1)	Pen. Unit = 0.5	Non-Taxable	\$	92.00		TBC				Statutory
22 Person other than owner removing, altering or defacing identification marker S22	Pen. Unit = 0.5	Non-Taxable	\$	92.00		TBC				Statutory
23(4) Dog or cat on private property after notice of objection served S23(4)	Pen. Unit = 0.5	Non-Taxable	\$	92.00		TBC				Statutory
24(1) Dog at large during daylight hours S24(1)	Pen. Unit = 1.5	Non-Taxable	\$	277.00		TBC				Statutory
24(2) Dog at large at night S24(2)	Pen. Unit = 2	Non-Taxable	\$	370.00		TBC				Statutory
25(1) Cat at large 25(1)	Pen. Unit = 0.5	Non-Taxable	\$	92.00		TBC				Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022	2/23 Fee Inc GST \$	2023/24 Fee Inc GST \$	Fee Increas (Decrea		Basis of Fee
6(1) Contravening Council Order relating to presence of dogs or cats in public places S2	6 Pen. Unit = 1	Non-Taxable	\$	185.00	TBC			Statutory
7(1) Greyhound outside premises of owner not adequately muzzled and on leash	Pen. Unit = 1.5	Non-Taxable	\$	277.00	TBC			Statutory
2(1) Dog or cat being a nuisance	Pen. Unit = 0.5	Non-Taxable	\$	92.00	TBC			Statutory
2(4) Not complying with court order to abate nuisance created by dog or cat	Pen. Unit = 1.5	Non-Taxable	\$	277.00	TBC			Statutory
Offences: Community Local Law								
.14 Failing to immediately remove and appropriately dispose of any animal excrement	Pen. Unit = 2	Non-Taxable	\$	370.00	TBC			Statutory
.15 Failing to carry a device suitable for picking up and cleaning of any animal excremen	t Pen. Unit = 2	Non-Taxable	\$	370.00	TBC			Statutory
.16 Failing to have dog on leash on any road or municipal place	Pen. Unit = 2	Non-Taxable	\$	370.00	TBC			Statutory
Parking Control								
Parking Meter	Per Hour	Taxable	\$	1.50	\$ 1.50	\$ -	0.0%	Non-statutory
illocated on Street Car Parking Fee (per Bay)	Per Month	Taxable	\$	100.00	N/A	N	/A	Non-statutory
ow cost all-day parking	Per Day	Taxable	\$	5.00	N/A	N	/A	Non-statutory
Closing Off a Parking Bay/Not Available.	Per Day	Taxable	\$	25.00	\$ 25.00	\$ -	0.0%	Non-statutory
lire charge – Traffic Cones (Bond may be required).	Per Cone	Taxable	\$	7.00	\$ 7.00	\$ -	0.0%	Non-statutory
lire charge – Traffic Cones. Non-Profit (Bond may be required)	Per Cone	Taxable	\$	-	\$ -	\$ -	0.0%	Non-statutory
Health Fees								
Class 1 - Premises - Base fee	Annual	Non-Taxable	\$	430.00	\$ 440.00	\$ 10.	00 2.3%	Non-statutory
Class 2 - Premises - Base fee	Annual	Non-Taxable	\$	430.00	\$ 440.00	\$ 10.	00 2.3%	Non-statutory
Maximum Fee Class 1 and 2	Annual	Non-Taxable	\$	4,050.00	\$ 4,150.00	\$ 100.	00 2.5%	Non-statutory
ull time equivalent employees - greater than 5	Per Employee	Non-Taxable	\$	38.00	\$ 39.00	\$ 1.0	00 2.6%	Non-statutory
Class 2 Accommodation Meals (B&B)	Annual	Non-Taxable	\$	150.00	N/A	N	/A N/A	Non-statutory
Class 2 - School Canteens	Annual	Non-Taxable	\$	43.00	\$ 44.00	\$ 1.0	00 2.3%	Non-statutory
Class 2 - Food Vehicle	Annual	Non-Taxable	\$	330.00	\$ 340.00	\$ 10.	00 3.0%	Non-statutory
Class 2 - Community Group	Annual	Non-Taxable	\$	115.00	\$ 120.00	\$ 5.	00 4.3%	Non-statutory
Class 2 - Home Based Premises	Annual	Non-Taxable			\$ 130.00	Ne	ew	Non-statutory
Class 2 - Temporary Event	Per Event	Non-Taxable	\$	55.00	\$ 60.00	\$ 5.0	00 9.1%	Non-statutory

Description of Fees and Charges	Unit of Measure	GST Status	202	22/23 Fee Inc GST \$	2023/24	4 Fee Inc GST \$	Fee Increase / (Decrease)	Fee Increase / (Decrease) Basis of Fee
Class 3A - Premises	Annual	Non-Taxable		•	\$	240.00	New	Non-statutory
Class 3A - Accommodation Premises	Annual	Non-Taxable			\$	155.00	New	Non-statutory
Class 3A - Home Based Premises	Annual	Non-Taxable			\$	120.00	New	Non-statutory
Class 3A - Community Group	Annual	Non-Taxable			\$	115.00	New	Non-statutory
Class 3A - Temporary Event	Annual	Non-Taxable			\$	55.00	New	Non-statutory
Class 3 - Premises	Annual	Non-Taxable	\$	300.00	\$	310.00	\$ 10.00	3.3% Non-statutory
Class 3 - Accommodation Premises	Annual	Non-Taxable	\$	126.00	\$	130.00	\$ 4.00	3.2% Non-statutory
Class 3 - Community Group	Annual	Non-Taxable	\$	110.00	\$	110.00	\$ -	0.0% Non-statutory
Class 3 - Home Based Premises	Annual	Non-Taxable			\$	110.00	New	Non-statutory
Class 3 - Food Vehicle	Annual	Non-Taxable	\$	300.00	\$	310.00	\$ 10.00	3.3% Non-statutory
Class 3 - Temporary Event	Per Event	Non-Taxable	\$	45.00	\$	50.00	\$ 5.00	11.1% Non-statutory
Health Premises								
Registered premises	Annual	Non-Taxable	\$	330.00	\$	340.00	\$ 10.00	3.0% Non-statutory
Registered premises - Renewal	Per Renewal	Non-Taxable	\$	110.00	\$	115.00	\$ 5.00	4.5% Non-statutory
Registered premises - Transfer	Per Transfer	Non-Taxable	\$	140.00	\$	145.00	\$ 5.00	3.6% Non-statutory
Accommodation	Annual	Non-Taxable	\$	330.00	\$	340.00	\$ 10.00	3.0% Non-statutory
Late Fee - After December 31, 10% of the fee will be added								
Septic Tank Fees								
Permit to Install or Install a OWMS	Fee Unit = 48.88	Non-Taxable	\$	747.40		TBC		Statutory
Permit to Alter a OWMS	Fee Unit = 20	Non-Taxable	\$	305.80		TBC		Statutory
Minor Alteration	Fee Unit = 37.25	Non-Taxable	\$	569.60	No	Charge		Statutory
Transfer a Permit	Fee Unit = 9.93	Non-Taxable	\$	151.80		TBC		Statutory
Amend a Permit	Fee Unit = 10.38	Non-Taxable	\$	158.70		TBC		Statutory
Renew a Permit	Fee Unit = 8.31	Non-Taxable	\$	127.10		TBC		Statutory
Exemption from a Permit/Assessment Only	Fee Unit = 14.67	Non-Taxable	\$	224.30		TBC		Statutory
Inspection by Request	Per Hour	Taxable	\$	157.30	\$	160.60	\$ 3.30	2.1% Non-statutory
Swimming Pool								
Category 1 Swimming pool	Per Pool	Non-Taxable	\$	320.00		TBC		Statutory

Description of Fees and Charges	Unit of Measure	GST Status	202	2/23 Fee Inc GST \$	202	2023/24 Fee Inc GST \$		GST		ee Increase / (Decrease)	Fee Increase / (Decrease) Basis of Fee %
Category 1 Swimming Pool - Caravan Park	Per Pool	Non-Taxable			\$	230.00		NEW	Statutory		
Waste Management Fees											
Replacement Waste Bins											
120 Litre	Per Bin	Taxable	\$	75.00	\$	80.00	\$	5.00	6.7% Non-statutory		
240 Litre	Per Bin	Taxable	\$	85.00	\$	90.00	\$	5.00	5.9% Non-statutory		
General Waste											
Car boot/240 Litre Bin	Per Load	Taxable	\$	17.50	\$	18.00	\$	0.50	2.9% Non-statutory		
6 x 4 Trailer, Utility (1m3)	Per Load	Taxable	\$	25.00	\$	26.00	\$	1.00	4.0% Non-statutory		
6 x 4 Trailer with sides (1.5m3)	Per Load	Taxable	\$	37.50	\$	39.00	\$	1.50	4.0% Non-statutory		
Tandem Trailer	Per Load	Taxable	\$	50.00	\$	52.00	\$	2.00	4.0% Non-statutory		
Light Truck	Per Load	Taxable	\$	75.00	\$	78.00	\$	3.00	4.0% Non-statutory		
Dead Animals	Per Carcass	Taxable	\$	25.00	\$	26.00	\$	1.00	4.0% Non-statutory		
Green Waste - Clean											
Up to 2 Cubic Metres	Per Load	Taxable	\$	10.00	\$	20.00	\$	10.00	100.0% Non-statutory		
Trucks/Large Loads/Tandem Trailer	Per Load	Taxable	\$	24.00	\$	48.00	\$	24.00	100.0% Non-statutory		
6 X 4 Trailer	Per Load	Taxable	\$	8.00	\$	16.00	\$	8.00	100.0% Non-statutory		
Recyclables											
Sorted Paper/Cardboard/Polystyrene	Per Load	Taxable		No Charge		No Charge	\$	-	Non-statutory		
Sorted Bottles/Glass/Cans	Per Load	Taxable		No Charge		No Charge	\$	-	Non-statutory		
Sorted Steel/White Ware/Fencing/Tanks	Per Load	Taxable		No Charge		No Charge	\$	-	Non-statutory		
Car Batteries	Per Load	Taxable		No Charge		No Charge	\$	-	Non-statutory		
Empty Gas Cylinders	Per Load	Taxable		No Charge		No Charge	\$	-	Non-statutory		
Mattresses - Single	Per Mattress	Taxable	\$	20.00	\$	30.00	\$	10.00	50.0% Non-statutory		
Mattresses - Double or Larger	Per Mattress	Taxable	\$	40.00	\$	40.00	\$	-	0.0% Non-statutory		
Light Tyres	Per Tyre	Taxable	\$	25.00	\$	25.00	\$	-	0.0% Non-statutory		
Heavy Tyres	Per Tyre	Taxable	\$	45.00	\$	45.00	\$	-	0.0% Non-statutory		

Description of Fees and Charges	Unit of Measure	GST Status	2022/23	Fee Inc GST	2023/24 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease) Basis of Fee
				\$	\$	\$	%
Heavy Tyres (Truck)	Per Tyre	Taxable	\$	82.00	\$ 82.00	\$ -	0.0% Non-statutory
Heavy Tyres (Farm Vehicles)	Per Tyre	Taxable	\$	200.00	\$ 200.00	\$ -	0.0% Non-statutory
Waste Oil (non-commercial only)	Per Load	Taxable	No (	Charge	No Charge	\$ -	Non-statutory
TVs, Monitors	Per Load	Taxable	No (	Charge	No Charge	\$ -	Non-statutory
Chemical Drums - Triple Rinsed	Per Load	Taxable	No (	Charge	No Charge	\$ -	Non-statutory
Commercial Waste							
Builders Waste/Concrete/Spoil	Per m3	Taxable	\$	230.00	\$ 230.00	\$ -	0.0% Non-statutory
Builders Waste/Concrete/Spoil Cartage Fee	Per m3	Taxable	\$	14.00	\$ 14.00	\$ -	0.0% Non-statutory
If loads are in Excess of 3m3, they should be transported to Dooen Landfill (By Arr	angement)						
Asbestos Waste Not Accepted							
Sale of Chipped Green waste (if available)							
Trailer 6 X 4	Per Load	Taxable	\$	10.00	\$ 10.00	\$ -	0.0% Non-statutory
Tandem Trailer	Per Load	Taxable	\$	20.00	\$ 20.00	\$ -	0.0% Non-statutory
Truckload	Per Load	Taxable	\$	25.00	\$ 25.00	\$ -	0.0% Non-statutory
Loading Charge (To max. \$5.00)	Per m3	Taxable	\$	2.00	\$ 2.00	\$ -	0.0% Non-statutory

## **Waste Management Fees - Dooen Landfill**

## Waste only Accepted by Arrangement

Green Waste and Recyclables not Accepted - use Transfer Station

All Loads (Minimum 3 tonne) Excess above 3 tonnes	Per 3 tonnes Per Tonne	\$ \$	673.50 224.50	\$ \$	697.00 232.00	\$ \$	23.50 7.50	3.5% Non-statutory 3.3% Non-statutory
Hard Waste - Builders Rubble etc.  Power Pole Surcharge in Addition to Hard Waste Charge  Grain Tarp Surcharge in Addition to Hard Waste Charge	Per Tonne Per Tonne Per Tonne	\$ \$ \$	224.50 200.00 650.00	\$ \$ \$	232.00 207.00 672.00	\$	7.50 7.00 22.00	<ul><li>3.3% Non-statutory</li><li>3.5% Non-statutory</li><li>3.4% Non-statutory</li></ul>
Approved Commercial Waste Operators	Per Tonne	\$	224.50	\$	232.00	\$	7.50	3.3% Non-statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022	2/23 Fee Inc GST \$	2023/24 Fee Inc GS	; Г	Fee Increase / (Decrease)	Fee Increase / (Decrease) %	Basis of Fee
				Ť			Ť	70	
Sheepskins	Per Tonne		\$	224.50	\$ 224.50	\$	-	0.0%	Non-statutory
Animal Carcass (Larger than Sheep)	Per Carcass		\$	224.50	\$ 224.50	\$	-		Non-statutory
Clean Concrete (Suitable for crushing)	Per Tonne		\$	5.00	\$ 5.00	\$	-	0.0%	Non-statutory
Asbestos (With EPA Approval)	Per Tonne		\$	330.00	\$ 350.00	\$	20.00	6 1%	Non-statutory
Low Level Contaminated Soil (Cat. C & Cat. D)	Per Tonne		\$	330.00			20.00		Non-statutory
Reportable Priority Waste & Priority Waste	Per Tonne		•	333.33	\$ 350.00	Ť	NEW		Non-statutory
Grain Waste (GMO Waste requires DJPR Approval)	Per Tonne		\$	224.50	\$ 232.00	\$	7.50	3.3%	Non-statutory
Sale of Crushed Concrete (subject to availability)	Per Tonne		\$	15.00	\$ 16.00	\$	1.00	6.7%	Non-statutory
Putrescible Waste									
Municipal - other Councils within waste group area	Per Tonne		\$	167.00	\$ 172.00	\$	5.00	3.0%	Non-statutory
Municipal - other Councils outside waste group area	Per Tonne		\$	224.50	\$ 232.00	\$	7.50	3.3%	Non-statutory
HRCC	Per Tonne		\$	151.80	\$ 157.00	\$	5.20	3.4%	Non-statutory
Fill - Suitable for Landfill Cover	Per Tonne		\$	224.50	\$ 232.00	\$	7.50	3.3%	Non-statutory
Fill - Suitable for Capping	Per Tonne		\$	46.00	\$ 46.00	\$	-	0.0%	Non-statutory
Aerodrome									
Western Ag Supplies (formally Western Aerial Pty Ltd)	Annual	Taxable	\$	525.00	\$ 540.00	\$	15.00	2.9%	Non-statutory
Horsham Flying Club	Annual	Taxable	\$	1,050.00	\$ 1,080.00	\$	30.00	2.9%	Non-statutory
Horsham Aviation Services	Annual	Taxable	\$	1,650.00	\$ 1,690.00	\$	40.00	2.4%	Non-statutory
Horsham Aero Club	Annual	Taxable	\$	1,050.00	\$ 1,080.00	\$	30.00	2.9%	Non-statutory
Regular non-hangar site user fee	Annual	Taxable	\$	245.00	\$ 252.50	\$	7.50	3.1%	Non-statutory
Occasional Landing Fee	Per Landing	Taxable	\$	15.00	\$ 15.00	\$	-	0.0%	Non-statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022	2/23 Fee Inc GST	2023	3/24 Fee Inc GST		Fee Increase / (Decrease)	Fee Increase / (Decrease) %	Basis of Fee
Park and Gardens								<u> </u>		
Weddings at Gardens - Hire Charge	Per Event	Taxable	\$	100.00	\$	105.00	\$	5.00	5.0%	Non-statutory
Booking Fee for Wedding Photographs	Per Event	Taxable	\$	100.00	\$	105.00	\$	5.00	5.0%	Non-statutory
Emergency Bore Water Charge - Water in excess of 20,000KL per year	Per KL	Taxable	\$	1.00	\$	1.00	\$	-	0.0%	Non-statutory
Roads and Drainage										
Road opening Permit Fee	Each Permit	Taxable	\$	82.00	\$	84.00	\$	2.00	2.4%	Non-statutory
Opening Gravelled Surface	Each Permit	Taxable	\$	82.00	\$	84.00	\$	2.00	2.4%	Non-statutory
Opening Bitumen or Concrete Footpath	Each Permit	Taxable	\$	82.00	\$	84.00	\$	2.00	2.4%	Non-statutory
Opening Removal of Kerb & Channel	Each Permit	Taxable	\$	82.00	\$	84.00	\$	2.00	2.4%	Non-statutory
Opening Sealed Roadways	Each Permit	Taxable	\$	82.00	\$	84.00	\$	2.00	2.4%	Non-statutory
Opening Tap into Stormwater drain	Each Permit	Taxable	\$	82.00	\$	84.00	\$	2.00	2.4%	Non-statutory
Boring Under Road (No disturbance to pavement)	Each Permit	Taxable	\$	82.00	\$	84.00	\$	2.00	2.4%	Non-statutory
Construction of Kerb Crossing permit	Each Permit	Taxable	\$	82.00	\$	84.00	\$	2.00	2.4%	Non-statutory
Subdivider/ Developer Contribution - For upgrading existing roads servicing development	Per Project	Taxable	Calc	culated Fee	Calc	culated Fee				Non-statutory
Drainage Headwork's Urban areas	Per Hectare	Non-Taxable	\$	20,600	\$	21,000	\$	400.00	1.9%	Non-statutory
Drainage Headwork's Rural Residential areas - pro-rata	Per Hectare	Non-Taxable	\$	20,600	\$	21,000	\$	400.00	1.9%	Non-statutory
Design Checking Fee - 0.75% of approved actuals										
Design/Supervision/Administration - 7.5% of approved actuals										
Supervision only - 2.5% of approved actuals										
Local Laws										
29d Clean Up of illegally dumped, items not disposed of properly, Hazard and unightly clean up costs - Fee plus all contractor and Council costs associated with clean up and removal.	Foob Do	Toyobla	¢	240.00	¢	200.00	¢	40.00	0.00/	Non atstutes
	Each Permit	Taxable	\$		\$	320.00	· ·	10.00		Non-statutory
36.a Permit to make any change to the land	Each Permit	Non-Taxable	\$		\$	90.00	· ·	2.00		Non-statutory
36.b Permit for removal of anything from the land	Each Permit	Non-Taxable	\$	88.00	•	90.00	· ·	2.00	2.3%	

Description of Fees and Charges	Unit of Measure	GST Status	2022/23 Fee Inc GST \$	2023/24 Fee Inc GST \$	Fee Increase / (Decrease)	Fee Increase / (Decrease) Basis of Fee %
36.c Permit for erection of scaffolding, hoarding or overhead protective awnings and other structures or affixing of advertising or erection of signs or other things (including pipes, wires, cables, pavers, fixture, fitting and other objects) in, on, across, under or over the land	Each Permit	Non-Taxable	\$ 88.00	\$ 90.00	\$ 2.00	2.3% Non-statutory
36.d Permit for any change, interference with or removal of a structure or ornament (including pipes, wires, cables, pavers, fixture, fitting and other objects) associated with the land	Each Permit	Non-Taxable	\$ 88.00	,		2.3% Non-statutory
36.e Permit for planting of a tree or other vegetation on the land, interference with vegetation on the land or removal of vegetation from the land	Each Permit	Non-Taxable	\$ -	\$ -	\$ -	0.0% Non-statutory
36.f Permit for occupation of the land including without limitation by fencing, use of a mobile crane, travel tower, concrete line pump, scissor lift, or the swinging or hoisting of things across any part of the land by means of a lift hoist or tackle	Each Permit	Non-Taxable	\$ 88.00	\$ 90.00	\$ 2.00	2.3% Non-statutory
36.g Permit for the deposit or leaving of materials, supplies, waste and things on the land including without limitation skip bins, machinery plant or equipment and tools, paving, gravel, aggregate or other surface treatments	Each Permit	Non-Taxable	\$ 93.00	\$ 96.00	\$ 3.00	3.2% Non-statutory
37 Permit to collect wood from a road, road related area or Council land 38.b Permit to construct, install, remove or alter a vehicle crossover, including any temporary crossover	Each Permit  Each Permit	Non-Taxable Non-Taxable	\$ 31.00 \$ 80.00		·	4.8% Non-statutory 2.5% Non-statutory
39 Permit to Leave a Trailer or Caravan for more than Seven Days - A person must not or road, road related area or Council land cause, allow or suffer—  a. to remain a motor vehicle, caravan (or similar), trailer, boat, damaged or dilapidated motor vehicle—	ו					·
i. for more than seven (7) days;	Each Permit	Non-Taxable	\$ 67.00	\$ 69.00	\$ 2.00	3.0% Non-statutory
39.a.ii Permit to Place or Display a Vehicle or Goods for Sale	Each Permit	Non-Taxable	\$ 165.00	\$ 170.00	\$ 5.00	3.0% Non-statutory
39.b Permit for any repair, service, dismantling, painting, panel beating, washing, cleaning or other work of similar nature on a motor vehicle, caravan (or similar) or trailer except for running repairs in the case of breakdown	B Each Permit	Non-Taxable	\$ 67.00	\$ 69.00	\$ 2.00	3.0% Non-statutory
41.b Permit to Camp in a Public Place - Except in an area prescribed as an area for the purpose a person must not on road, road related area or Council land cause, allow or suffer camping, where camp has the same meaning as in the Road Management (General)						
Regulations 2016;	Each Permit	Non-Taxable	\$ -	\$ -	\$ -	0.0% Non-statutory
43 Permit for a prescribed vehicle or machine or class of vehicle or machine to be used on a road	Each Permit	Non-Taxable	\$ 93.00	\$ 96.00	\$ 3.00	3.2% Non-statutory
48.aPermit to place or affix any advertising, banner, billposting, real estate sign, mobile billboard or prescribed sign	Each Permit	Non-Taxable	\$ 165.00	\$ 170.00	\$ 5.00	3.0% Non-statutory
48.b Permit to distribute any unsolicited document to persons;	Each Permit	Non-Taxable	\$ 165.00	\$ 170.00	\$ 5.00	3.0% Non-statutory
48.c Permit to display any goods or samples	Each Permit	Non-Taxable	\$ 165.00	\$ 170.00	\$ 5.00	3.0% Non-statutory

Description of Fees and Charges	Unit of Measure	GST Status		nc ST \$	2023/24 Fee Inc GST \$	F	ee Increase / (Decrease)	Fee Increase / (Decrease) %	Basis of Fee
48.d Permit to erect or place a vehicle, caravan, trailer, table, chairs, stall, barrow, booth, tent, kiosk or barrow for the purpose of selling or hiring any goods or services;	Each Permit	Non-Taxable	\$ 165.	00	\$ 170.00	\$	5.00	3.0%	Non-statutory
48.e Licensed Premises - Permit to place any outdoor eating furniture or associated facilities for food and drink premises - per chair	Each Permit	Non-Taxable	\$ 57.	00	\$ 59.00	\$	2.00	3.5%	Non-statutory
48.e Unlicensed Premises -Permit to place any outdoor eating furniture or associated facilities for food and drink premises - per chair	Each Permit	Non-Taxable	\$ 31.	00	\$ 32.00	\$	1.00	3.2%	Non-statutory
48.f Permit to Sell or offer for sale or hire any goods or services carried about or placed on the person or any other moveable thing - includes ice cream trucks and coffee carts,			·						,
etc.	Each Permit	Non-Taxable	\$ 165.	00	\$ 170.00	\$	5.00	3.0%	Non-statutory
48.g Non Profit - Permit to sell or offer for sale any raffle ticket or ask for or receive or do anything to indicate a desire for a donation of money or any other thing	Each Permit	Non-Taxable	\$ -		\$ -	\$	-	0.0%	Non-statutory
48.g Business/Other - Permit to sell or offer for sale any raffle ticket or ask for or receive or do anything to indicate a desire for a donation of money or any other thing	Each Permit	Non-Taxable	\$ 67.	00	\$ 69.00	\$	2.00	3.0%	Non-statutory
48.h Permit to Busk	Each Permit	Non-Taxable	\$ -		\$ -	\$	-	0.0%	Non-statutory
48.i Permit to Conduct or hold a concert, festival, show, public gathering, rally, street party, circus, carnival, performance or other similar activity;	Each Permit	Non-Taxable	\$ 93.	00	\$ 96.00	\$	3.00	3.2%	Non-statutory
48.i Permit to Hold a Rally, Procession, or Demonstration	Each Permit	Non-Taxable	\$ -		\$ -	\$	-	0.0%	Non-statutory
48.j Permit to hold any public exhibitions, displays or events (including without limitation weddings);	Each Permit	Non-Taxable	\$ 93.	00	\$ 96.00	\$	3.00	3.2%	Non-statutory
48.k Permit to provide organised athletics, sport, health or fitness services;	Each Permit	Non-Taxable	\$ 93.	00	·	\$	3.00		Non-statutory
48.I Permit to record images by film, video, digital or other technology to broadcast publish or publicly exhibit for commercial purpose;	Each Permit	Non-Taxable	\$ 165.	00	\$ 170.00	\$	5.00	3.0%	Non-statutory
48.m Permit to undertake any other activity prescribed for the purposes of this clause	Fach Damet	Non Tourists	Φ 405	20	ф 4 <b>7</b> 0.00	Φ.	5.00	0.00/	NI
49 Permit to Conduct Fireworks	Each Permit Each Permit	Non-Taxable Non-Taxable	\$ 165. \$ 67.	00	·		5.00 2.00		Non-statutory Non-statutory
53.a.i Permit to Play Amplified Music or Sound on a Road or in a Public Place	Each Permit	Non-Taxable	•	00	,	•	3.00		Non-statutory
54a Permit to Burn	Each Permit	Non-Taxable		00	·		3.00		Non-statutory
57.b Permit for land in the urban area, cause, allow or suffer a freight container to be kep stored, repaired or otherwise used or remain unless permitted under an Act	ι, Each Permit	Non-Taxable	\$ 93.	00	\$ 96.00	\$	3.00	3.2%	Non-statutory
64.a.b Permit to Ride or Lead a Horse in a Built Up Area or in a Municipal Place	Each Permit	Non-Taxable	\$ -		\$ -	\$	-	0.0%	Non-statutory
66.b.c.d Permit to Keep More than the Permitted Number of Animals	Each Permit	Non-Taxable	\$ 93.	00	\$ 96.00	\$	3.00	3.2%	Non-statutory
67.68.69.70 Permit to Drove	Each Permit	Non-Taxable	\$ 67.	00	\$ 69.00	\$	2.00	3.0%	Non-statutory
71 Permit to Graze	Each Permit	Non-Taxable	\$ 67.	00	\$ 69.00	\$	2.00	3.0%	Non-statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022	2/23 Fee Inc GST	2023/	24 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease) Basis of Fee
				\$		\$	\$	%
Permit Administration Fee	Each Permit	Taxable	\$	11.00	\$	11.00	\$ -	0.0% Non-statutory
Abandoned Items								
40a Recreational Vehicle Impound Release Fee - 1st Offence	Per Offence	Non-Taxable	\$	62.00	\$	64.00	\$ 2.00	3.2% Non-statutory
40a Recreational Vehicle Impound Release Fee - 2nd Offence	Per Offence	Non-Taxable	\$	140.00	\$	145.00	\$ 5.00	3.6% Non-statutory
40a Recreational Vehicle Impound Release Fee - 3rd and Subsequent	Per Offence	Non-Taxable	\$	270.00	\$	280.00	\$ 10.00	3.7% Non-statutory
Abandoned Vehicle Release Fee	Per Vehicle	Non-Taxable	\$	270.00	\$	280.00	\$ 10.00	3.7% Non-statutory
44 Shopping Trolley Impound Release Fee	Per Trolley	Non-Taxable	\$	135.00	\$	140.00	\$ 5.00	3.7% Non-statutory
Impound Release Fee - Other item	Per Item	Non-Taxable	\$	140.00	\$	145.00	\$ 5.00	3.6% Non-statutory
Impounded Vehicle or item towing and removal costs	Per item	Taxable		At Cost		At Cost	\$ -	Non-statutory
Mobile Food Traders								
48.f Annual permit	Annual	Non-Taxable	\$	-	\$	1,000.00	New	Non-statutory
48.f 6 month permit	6 Monthly	Non-Taxable	\$	-	\$	600.00	New	Non-statutory
48.f Peak weekend (holiday & long weekend periods) permit	Each Permit	Non-Taxable	\$	-	\$	200.00	New	Non-statutory
48.f Off-peak weekend permit	Each Permit	Non-Taxable	\$	-	\$	150.00	New	Non-statutory
48.f Weekday permit	Each Permit	Non-Taxable	\$	-	\$	100.00	New	Non-statutory
Failure to adhere to Fire Prevention Notice. Fee plus contractor and Council costs	Per Offence	Non-Taxable	\$	310.00	\$	320.00	\$ 10.00	3.2% Non-statutory
Vic Roads Search Fee - if required to identify vehicle owner	Per Search	Taxable	\$	13.00	\$	13.50	\$ 0.50	3.8% Non-statutory
ASIC Search Fee - if required to identify address or other details	Per Search	Taxable	\$	26.00	\$	27.00	\$ 1.00	3.8% Non-statutory
Regulatory Services Administration Fee. Plus Council costs	Per Fee	Taxable	\$	93.00	\$	96.00	\$ 3.00	3.2% Non-statutory
Planning								

Fee Unit = 206

Stage 1:

Planning	Scheme	Amendments	s

a) considering a request to amend a planning scheme; and

b) taking action required by Division 1 of Part 3 of the Act; and

c) considering any submissions which do not seek a change to the amendment; and

TBC

3,149.70

Statutory

Description of Fees and Charges	Unit of Measure	GST Status	202	2/23 Fee Inc GST \$	2023/24 Fee Inc GST \$	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee
d) if applicable, abandoning the amendment				<u> </u>		•		
Stage 2 For:								
a) considering:								
<ul> <li>i) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or</li> </ul>	Fee Unit = 1021		\$	15,611.00	TBC		;	Statutory
ii) 11 to (and including) 20 submissions which seek a change to an amendment and								
where necessary referring the submissions to a panel; or iii) Submissions that exceed 20 submissions which seek a change to an amendment,	Fee Unit = 2040		\$	31,191.00	TBC		;	Statutory
and where necessary referring the submissions to a panel; and	Fee Unit = 2727		\$	41,695.80	TBC		;	Statutory
b) providing assistance to a panel in accordance with section 158 of the Act; and								
c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and	d							
d) considering the panel's report in accordance with section 27 of the Act; and								
e) after considering submissions and the panel's report, abandoning the amendment.								
Stage 3 For:	Fee Unit = 32.5		\$	496.90	TBC		:	Statutory
a) adopting the amendment or part of the amendment in accordance with section 29 of the Act; and			•					,
b) submitting the amendment for approval by the Minister in accordance with section 31 of the Act; and								
c) giving the notice of the approval of the amendment required by section 36(2) of the Ac	t.							
Stage 4 For:	F - 11-2 00 5		•	400.00	TDC			04-4-4
a) consideration by the Minister of a request to approve the amendment in accordance with section 35 of the Act; and	Fee Unit = 32.5		\$	496.60	TBC		,	Statutory
b) giving notice of approval of the amendment in accordance with section 36(1) of the Ac	t.							
. 2 2								
Statutory fees in accordance with Planning and Environment Act 1987 Section 72 (Regulation 11), fees are set in accordance with the Monetary Units Act 2004.								
Assess the amendment request as per Council Policy - Privately Initiated Planning Scheme Amendment	Per Amendment	Taxable	Cal	culated Fee	Calculated Fee		0.0%	Non-statutory

Description of Fees and Charges	Unit of Measure	GST Status	20	22/23 Fee Inc GST \$	2023/24 Fee Inc GST \$	(Decrease)	Fee crease / ecrease) %	Basis of Fee
Planning Officer Time	Per Hour	Taxable	\$	192.50	\$ 192.50	\$ -	0.0%	Non-statutory
Planning Fees								
Class 1 Use only:	Fee Unit = 89	Non-Taxable	\$	1,360.80	TBC			Statutory
Class 2-6: Single Dwellings: To develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of development included in the application is:								
Up to \$10,000	Fee Unit = 13.5	Non-Taxable	\$	206.40	TBC			Statutory
>\$10,000 to \$100,000	Fee Unit = 42.5	Non-Taxable	\$	649.80	TBC			Statutory
>\$100,000-\$500,000	Fee Unit = 87	Non-Taxable	\$	1,330.20	TBC			Statutory
\$500,000-\$1,000,000	Fee Unit = 94	Non-Taxable	\$	1,437.30	TBC			Statutory
\$1,000,000-\$2,000,000	Fee Unit = 101	Non-Taxable	\$	1,544.30	TBC			Statutory
(Other than VicSmart, subdivisions or consolidated land)								Statutory
Class 7 VicSmart application Up to \$10,000	Fee Unit = 13.5	Non-Taxable	\$	206.40	TBC			Statutory
Class 8 VicSmart application >\$10,000	Fee Unit = 29	Non-Taxable	\$	443.40	TBC			Statutory
Class 9 VicSmart application to subdivide or consolidate land	Fee Unit = 13.5	Non-Taxable	\$	206.40	TBC			Statutory
Class 10 VicSmart application (other than a class 7, class 8 or class9 permit)	Fee Unit = 13.5	Non-Taxable	\$	206.40	TBC			Statutory
To Develop land (other than single dwelling per lot) where the estimated cost is:								
Class 11 <\$100,000	Fee Unit = 77.5	Non-Taxable	\$	1,185.00	TBC			Statutory
Class 12 >\$100,000 - \$1,000,000	Fee Unit = 104.5	Non-Taxable	\$	1,597.80	TBC			Statutory
Class 13 >\$1,000,000 - \$5,000,000	Fee Unit = 230.5	Non-Taxable	\$	3,524.30	TBC			Statutory
Class 14 >\$5,000,000 - \$15,000,000	Fee Unit = 587.5	Non-Taxable	\$	8,982.90	TBC			Statutory
Class 15 >\$15,000,000 - \$50,000,000	Fee Unit = 1732.5	Non-Taxable	\$	26,489.90	TBC			Statutory
Class 16 >\$50,000,000	Fee Unit = 3894	Non-Taxable	\$	59,539.30	TBC			Statutory
Class 17 To subdivide an existing building (other than a class 9 permit)	Fee Unit = 89	Non-Taxable	\$	1,360.80	TBC			Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022	2/23 Fee Inc GST \$	2023/24 Fee Inc GST \$	Fee Increase / (Decrease)	Fee Increase / (Decrease) Basis of Fee %
Class 18 To subdivide land into 2 lots (other than a class 9 or class 16 permit)	Fee Unit = 89	Non-Taxable	\$	1,360.80	TBC		Statutory
Class 19 To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit)	Fee Unit = 89	Non-Taxable	\$	1,360.80	TBC		Statutory
Class 20 Subdivide land (other than a class 9, class 16, class 17 or class 18 permit) (per 100 lots created)	Fee Unit = 89	Non-Taxable	\$	1,360.80	ТВС		Statutory
Class 21 To:	Fee Unit = 89	Non-Taxable	\$	1,360.80	TBC		Statutory
a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or							Statutory
b) create or remove a right of way; or							
<ul><li>c) create, vary or remove an easement other than a right of way; or</li><li>d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.</li></ul>							
Class 22A permit not otherwise provided for in the regulation	Fee Unit = 89	Non-Taxable	\$	1,360.80	TBC		Statutory
Statutory fees in accordance with Planning and Environment Act 1987 Section 72 (Regulation 11), fees are set in accordance with the Monetary Units Act 2004.							
13 For a combined application to amend permit:							
The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	e	Non-Taxable	Cal	culated Fee	Calculated Fee		Statutory
14 For a combined permit and planning scheme amendment:							,
Under section 96A(4)(a) of the Act: The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which			0.1		0.1.1.15		21.1.1
would have applied if separate applications were made		Non-Taxable		culated Fee	Calculated Fee		Statutory
15 For a certificate of compliance  16 For an agreement to a proposal to amend or end an agreement under section 173 of	Fee Unit = 22	Non-Taxable	\$	336.40	TBC		Statutory
the Act	Fee Unit = 44.5	Non-Taxable	\$	680.40	TBC		Statutory
18 Where a planning scheme specifies that a matter must be done to the satisfaction of a		N	•	002.45	<b>TD</b> -		0
responsible authority, Minister, public authority or municipal council	Fee Unit = 22	Non-Taxable	\$	336.40	TBC		Statutory
Extension of time to Planning Permit (First)	Per Application	Non-Taxable	\$	180.00	\$ 190.00	\$ 10.00	5.6% Non-statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022/	23 Fee Inc GST \$	2023/24 Fee Inc GST \$		ee Increase / (Decrease)	Fee Increase / (Decrease) %	Basis of Fee
Extension of time to Planning Permit (Second)	Per Application	Non-Taxable	\$	<u> </u>	\$ 310.00		10.00		Non-statutory
Extension of time to Planning Permit (Third and subsequent)	Per Application	Non-Taxable	\$	450.00		·	10.00		Non-statutory
Secondary Consent for Planning Permits – Minor	Per Application	Non-Taxable	\$	150.00		·	10.00		Non-statutory
– Major	Per Application	Non-Taxable	\$	300.00		·	10.00		Non-statutory
Amendment to Planning Permit not otherwise listed	Per Amendment	Non-Taxable	\$	200.00	·		10.00		Non-statutory
Planning Permit History	Per Permit	Taxable	\$	140.00	N/A	·	N/A		Non-statutory
Advertising Fee and planning permit History	Per Advert	Taxable	\$	150.00	\$ 160.00	\$	10.00	6.7%	Non-statutory
Copy of Title and Title Plan	Per Title	Taxable	\$	70.00	\$ 75.00	\$	5.00	7.1%	Non-statutory
Copy of Covenant/Section 173	Per Covenant	Taxable	\$	50.00	\$ 55.00	\$	5.00	10.0%	Non-statutory
Request for Council consent (i.e. Liquor Licence) where no P/P required	Per Request	Taxable	\$	100.00	\$ 110.00	\$	10.00		Non-statutory
Application for Council signing and scaling Section 173 Agreement	Per Application	Taxable	\$	300.00	\$ 310.00	\$	10.00	3.3%	Non-statutory
Inspection Fee	Per Inspection	Taxable	\$	155.00	\$ 160.00	\$	5.00	3.2%	Non-statutory
Request for Planning Information in writing	Per Request	Taxable	\$	75.00	\$ 80.00	\$	5.00	6.7%	Non-statutory
Subdivision Fees 6 For certification of a plan of subdivision 7 Alteration of plan under section 10(2) of the Act 8 Amendment of certified plan under section 11(1) of the Act	Fee Unit = 11.8 Fee Unit = 7.5 Fee Unit = 9.5	Non-Taxable Non-Taxable Non-Taxable	\$ \$	180.40 114.70 145.30	TBC TBC TBC				Statutory Statutory Statutory
<ul> <li>9 Checking of engineering plans</li> <li>0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee)</li> <li>10 Engineering plan prepared by council</li> </ul>	า Per Plan	Non-Taxable	Calcu	ulated Fee	Calculated Fee			0.0%	Non-statutory
3.5% of the cost of works proposed in the engineering plan (maximum fee)  11 Supervision of works	Per Plan	Non-Taxable	Calcu	ulated Fee	Calculated Fee			0.0%	Non-statutory
2.5% of the estimated cost of construction of the works (maximum fee)	Per Works	Non-Taxable	Calcu	ulated Fee	Calculated Fee			0.0%	Non-statutory
12 Public Open Space Valuation	Per Valuation	Taxable	\$	-	\$ 880.00		New		Non-statutory
Building									
Extensions and Alterations									
Value of Works \$5001 to \$10,000	Each	Taxable	\$	819.50	\$ 847.00	\$	27.50	3.4%	Non-statutory
Value of Works \$10,001 to \$20,000	Each	Taxable	\$	1,072.50	\$ 1,100.00	\$	27.50	2.6%	Non-statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022	2/23 Fee Inc GST \$	3/24 Fee Inc GST \$	F	ee Increase / (Decrease) \$	Fee Increase / (Decrease)	Basis of Fee
Value of Works \$20,001 to \$50,000	Each	Taxable	\$	1,540.00	\$ 1,595.00	\$	55.00		Non-statutory
Value of Works \$50,001 to \$100,000	Each	Taxable	\$	2,051.50	\$ 2,178.00	\$	126.50	6.2%	Non-statutory
Value of Works \$100,001 to \$150,000	Each	Taxable	\$	2,376.00	\$ 2,464.00	\$	88.00	3.7% 1	Non-statutory
Value of Works \$150,001 to \$200,000	Each	Taxable	\$	2,794.00	\$ 2,893.00	\$	99.00	3.5% 1	Non-statutory
Value of Works \$200,001 to \$250,000 *	Each	Taxable	\$	3,135.00	\$ 3,245.00	\$	110.00	3.5% 1	Non-statutory
Value of Works \$250,001 to \$300,000 *	Each	Taxable	\$	3,520.00	\$ 3,652.00	\$	132.00	3.8% 1	Non-statutory
Value of Works \$300,001 to \$350,000 *	Each	Taxable	\$	3,993.00	\$ 4,136.00	\$	143.00	3.6% 1	Non-statutory
Value of Works above \$350,000	Each	Taxable	\$	4,224.00	\$ 4,378.00	\$	154.00	3.6% 1	Non-statutory
Protection Works	Each	Taxable	\$	880.00	\$ 880.00	\$	-	0.0% 1	Non-statutory
* Includes partial compliance									
* performance solutions additional \$1,000 (up to 2, more than 2 to be negotiated)									
* Includes four (4) mandatory inspections - additional inspections \$175 each									
Owner Builder (New Dwellings, Re-erection / Re-siting)									
Value of Works \$1 to \$200,000	Each	Taxable	\$	3,135.00	\$ 3,245.00	\$	110.00	3.5% 1	Non-statutory
Value of Works \$200,001 to \$250,000	Each	Taxable	\$	3,619.00	\$ 3,899.50	\$	280.50	7.8% 1	Non-statutory
Value of Works \$250,001 to \$350,000	Each	Taxable	\$	3,916.00	\$ 4,218.50	\$	302.50	7.7% 1	Non-statutory
Value of Works above \$350,000	Each	Taxable	\$	3,998.50	\$ 4,136.00	\$	137.50	3.4% 1	Non-statutory
Protection Works	Each	Taxable	\$	880.00	\$ 880.00	\$	-	0.0% 1	Non-statutory
performance solutions additional \$1,000 (up to 2, more than 2 to be negotiated)									
Includes four (4) mandatory inspections - additional inspections \$175 each									
Registered Builder (New Dwellings, Re-erection / Re-siting)									
Value of Works \$1 to \$200,000	Each	Taxable	\$	2,568.50	\$ 2,651.00	\$	82.50	3.2% [	Non-statutory
Value of Works \$200,001 to \$340,000	Each	Taxable	\$	2,898.50	\$ 3,124.00	\$	225.50	7.8% 1	Non-statutory
Value of Works \$340,001 to \$550,000	Each	Taxable	\$	3,190.00	\$ 3,437.50	\$	247.50	7.8% 1	Non-statutory
Value of Works above \$550,000	Each	Taxable	\$	3,657.50	\$ 3,784.00	\$	126.50	3.5% 1	Non-statutory
Protection Works	Each	Taxable	\$	880.00	\$ 880.00	\$	-	0.0% 1	Non-statutory
performance solutions additional \$1,000 (up to 2, more than 2 to be negotiated)									
Includes four (4) mandatory inspections - additional inspections \$175 each									

Description of Fees and Charges	Unit of Measure	GST Status	202	2/23 Fee Inc GST	202	3/24 Fee Inc GST	F	ee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee
				\$		\$		\$	%	
Miscellaneous - Building Permits										
Garage, Car Port, Shed, Patio, Veranda, Pergola	Each	Taxable	\$	951.50	\$	984.50	\$	33.00	3.5%	Non-statutory
Swimming Pool (Fence Alterations Only)	Each	Taxable	\$	398.20	· ·	412.50	\$	14.30	3.6%	Non-statutory
Swimming Pool (New Fence Only)	Each	Taxable	\$	704.00	\$	726.00	\$	22.00		Non-statutory
Swimming Pool and All Fences	Each	Taxable	\$	902.00	\$	935.00	\$	33.00	3.7%	Non-statutory
Restumping (Work must be performed by a Registered Builder)	Each	Taxable	\$	968.00	\$	1,001.00	\$	33.00	3.4%	Non-statutory
Demolish / Remove Building - Domestic (shed / house)	Each	Taxable	\$	869.00	\$	924.00	\$	55.00	6.3%	Non-statutory
Demolish / Remove Building - Commercial	Each	Taxable	\$	913.00	\$	968.00	\$	55.00	6.0%	Non-statutory
Minor Works less than \$5,000	Each	Taxable	\$	759.00	\$	825.00	\$	66.00	8.7%	Non-statutory
Additional Inspections	Each	Taxable	\$	209.00	\$	209.00	\$	-	0.0%	Non-statutory
Works Includes three (3) mandatory inspections										
Commercial Building Work (Class 2-9)										
New Building, Extension, Alterations										
Value of Works up to \$10,000	Each	Taxable	\$	1,028.50	\$	1,067.00	\$	38.50	3.7%	Non-statutory
Value of Works \$10,001 to \$50,000	Each	Taxable	\$	1,485.00	\$	1,595.00	\$	110.00	7.4%	Non-statutory
Value of Works \$50,001 to \$100,000	Each	Taxable	\$	2,200.00	\$	2,365.00	\$	165.00	7.5%	Non-statutory
Value of Works \$100,001 to \$150,000	Each	Taxable	\$	2,722.50	\$	2,805.00	\$	82.50	3.0%	Non-statutory
Value of Works \$150,001 to \$200,000	Each	Taxable	\$	3,080.00	\$	3,190.00	\$	110.00	3.6%	Non-statutory
Value of Works \$200,001 to \$250,000*	Each	Taxable	\$	3,630.00	\$	3,740.00	\$	110.00	3.0%	Non-statutory
Value of Works \$250,001 to \$300,000*	Each	Taxable	\$	4,202.00	\$	4,334.00	\$	132.00	3.1%	Non-statutory
Value of Works \$300,001 to \$500,000*	Each	Taxable	\$	4,785.00	\$	4,950.00	\$	165.00	3.4%	Non-statutory
Value of Works above \$500,000 - negotiated with Council*	Each	Taxable	Ву	Negotiation	Ву	Negotiation				Non-statutory
Protection Works	Each	Taxable	\$	880.00	\$	880.00	\$	-	0.0%	Non-statutory
Additional Inspections	Per Inspection	Taxable	\$	209.00	\$	209.00	\$	-	0.0%	Non-statutory
* Includes partial compliance										
* performance solutions additional \$1,000 (up to 2, more than 2 to be negotiated)										
* Includes four (4) mandatory inspections										
Levies / Bonds										
Building Administration Fund Levy - building works over \$10,000 (Cost x 0.128%)	Each	Non-Taxable	Ca	lculated Fee	Cal	culated Fee				Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2022	2/23 Fee Inc GST \$	2023/24 Fee Inc GST		ee Increase / (Decrease)	Fee Increase / (Decrease) Basis of Fee %
Bond / Guarantee: Re-erection of buildings - The lesser of the cost of building works or Fee	Fach	New Tayabla	Φ.	F 000 00	Ф 5,000,00	Φ.		O OO/ Non atatutam
	Each	Non-Taxable Non-Taxable	\$ \$	5,000.00	\$ 5,000.00		-	0.0% Non-statutory
Council Infrastructure (Asset) Protection Deposit	Each	Non-Taxable	Ф	700.00	\$ 700.00	Ф	-	0.0% Non-statutory
Inspections								
Statutory Inspections	Each	Taxable	\$	209.00	\$ 225.50	\$	16.50	7.9% Non-statutory
Compliance Inspection	Each	Taxable	\$	209.00	\$ 220.00	\$	11.00	5.3% Non-statutory
Additional Inspections	Each	Taxable	\$	-	\$ 242.00		New	Non-statutory
Inspections of Swimming Pool and Spa Barriers (compliance Inspection)								
First Inspection	Each	Taxable	\$	330.00	\$ 330.00	\$	-	0.0% Non-statutory
Re-inspection	Each	Taxable	\$	203.50	\$ 203.50	\$	-	0.0% Non-statutory
Includes certificate - FORM 23 or FORM 24 (non-compliance)								
Excludes prescribed lodgements fees								
Swimming Pools and Spa's (lodgement fees)								
Swimming Pool / Spa registration fee	Each	Non-Taxable	Pre	escribed Fee	Prescribed Fee			Statutory
Swimming Pool / Spa records search determination fee	Each	Non-Taxable	Pre	escribed Fee	Prescribed Fee			Statutory
lodging a certificate of pool and spa barrier non-compliance	Each	Non-Taxable	Pre	escribed Fee	Prescribed Fee			Statutory
lodging a certificate of pool and spa barrier compliance	Each	Non-Taxable	Pre	escribed Fee	Prescribed Fee			Statutory
Report and Consent  Application for report and consent (To build over an easement vested in Council)								
(Regulation 310, Part 4 – Siting, 513, 515, 604, 802 and 806)  Application for report and consent	Each	Non-Taxable	Pre	escribed Fee	Prescribed Fee			Statutory
(Regulation 610 - Location of Point of Stormwater Discharge)	Each	Non-Taxable	Pre	escribed Fee	Prescribed Fee			Statutory
Application for report and consent (Section 29a – Demolition of Building)		Non-Taxable	Prescribed Fee		Prescribed Fee			Statutory
Farm Building Exemption Request	Each	Taxable	\$	-	\$ 330.00		New	Non-statutory
File Retrieval / Search								
File Retrieval – Minor Document (for example, Copy of Building / Occupancy Permit/ Plan	ns Each	Taxable	\$	49.50	\$ 49.50	\$	-	0.0% Non-statutory
File Retrieval / Search (for example, Permit History)	Each	Taxable	\$	132.00	\$ 132.00	\$	-	0.0% Non-statutory

GST	(Decrease)	Increase / (Decrease) Basis of Fee
\$	\$	%
	•	5.9% Non-statutory
324.50	\$ 16.50	5.4% Non-statutory
330.00	\$ 11.00	3.4% Non-statutory
374.00	\$ 11.00	3.0% Non-statutory
423.50	\$ 16.50	4.1% Non-statutory
		2.8% Non-statutory
550.00	\$ 22.00	4.2% Non-statutory
rmit Fee		Non-statutory
Refund		Non-statutory
ribed Fee		Non-statutory
ribed Fee		Non-statutory
400.00	\$ -	0.0% Non-statutory
	•	0.0% Non-statutory
,	,	0.0% Non-statutory
ril	\$ 198.00 324.50 330.00 374.00 423.50  407.00 550.00 mit Fee Refund  bed Fee  400.00 260.00	\$ \$ \$ 198.00 \$ 11.00 324.50 \$ 16.50 330.00 \$ 11.00 374.00 \$ 11.00 423.50 \$ 16.50  407.00 \$ 11.00 550.00 \$ 22.00  mit Fee Refund  bed Fee bed Fee 400.00 \$ -

