

AGENDA

MEETING OF THE **HORSHAM RURAL CITY COUNCIL**

To be held on
15 December 2025

At 5.30pm

In the
Council Chamber, Civic Centre
18 Roberts Avenue, HORSHAM



**COUNCILLORS are respectfully requested to attend the Council Meeting
of the Horsham Rural City Council to be held on 15 December 2025
in the Council Chamber, Civic Centre, Horsham at 5.30pm**

Order of Business

PRESENT

ALSO IN ATTENDANCE

1. PRAYER

Almighty God, we pledge ourselves to work in harmony for, the social, cultural and economic well-being of our Rural City. Help us to be wise in our deliberations and fair in our actions, so that prosperity and happiness shall be the lot of our people. AMEN

2. ACKNOWLEDGEMENT OF COUNTRY STATEMENT

Horsham Rural City Council acknowledges the five Traditional Owner groups of this land; the Wotjobaluk, Jaadwa, Jadawadjali, Wergaia and Jupagulk people. We recognise the important and ongoing place that all Indigenous people hold in our community.

We pay our respects to the Elders, both past and present, and commit to working together in the spirit of mutual understanding and respect for the benefit of the broader community and future generations.

3. OPENING AND WELCOME

Chairman, Cr Brian Klowss formally welcomed those in attendance to the meeting. The Mayor advised that the meeting will be recorded to maintain a video archive, which will be available on the Horsham Rural City Council website as soon as practicable.

4. APOLOGIES

5. LEAVE OF ABSENCE REQUESTS

6. CONFIRMATION OF MINUTES

Recommendation

That the minutes emanating from the Council Meeting of the Horsham Rural City Council held in the Council Chamber, Civic Centre, Horsham at 5.30pm on 24 November 2025 and 27 November 2025 be adopted.

7. CONFLICTS OF INTEREST

Declarations of Interest

A Councillor who has declared a conflict of interest, must leave the meeting and remain outside the room while the matter is being considered, or any vote is taken.

Members of Staff

Under Section 130 of the *Local Government Act 2020*, officers or people engaged under contract to the Council providing a report or advice to Council must disclose any conflicts of interests in the matter, including the type of interest.

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CLOSE



GAIL GATT
Chief Executive Officer

REPORTS FOR COUNCIL DECISION

9. OFFICERS REPORTS

9.1 COUNCILLOR REPRESENTATION ON EXTERNAL AND REGULATORY COMMITTEES

Director:	Kim Hargreaves
Directorate:	Corporate Services
File Number:	F19/A15/000001

Officer Conflict of Interest

Officer disclosure in accordance with *Local Government Act 2020* – Section 130:

☐ Yes ☒ No

Reason: Nil

Status

Defined as confidential information in accordance with *Local Government Act 2020* – Section 3(1):

☐ Yes ☒ No

Reason: Nil

Appendix

Nil

Purpose

To specifically nominate Councillor representatives to the Municipal Association of Victoria (MAV), Victorian Local Governance Association (VLGA) and other Committees requiring Councillor involvement.

Summary

- The Municipal Association of Victoria (MAV) and the Victorian Local Governance Association (VLGA) require formal advice of the Councillors appointed following a resolution of Council.
- Council has one Regulatory Committee, the Audit and Risk Committee, that requires annual appointments to be made for representation by the Mayor plus one other Councillor.
- There are also several external committees that also require annual appointments to be made for representation by Mayor and Councillors.
- Some Committee representation is allocated to the Mayor noting Cr Brian Klowss was appointed Mayor at the Statutory Meeting on 27 November 2025.

Recommendation

That Council:

1. Nominate the Mayor as Council's representative for 2026 to the Municipal Association of Victoria with the Deputy Mayor as substitute.
2. Nominate Cr O'Loughlin as Council's representative for 2026 to the Victorian Local Governance Association.
3. Receive and note the Committee appointments as follows:
 - Audit and Risk Committee – the Mayor and Cr Munn
 - Aboriginal Community Roundtable – the Mayor
 - MAV Wimmera Southern Mallee Central Highlands Group – the Mayor with the Deputy Mayor as substitute
 - Rail Freight Alliance – Cr McDonald
 - Western Highway Action Committee – Cr Sluggett
 - Wimmera Southern Mallee Transport Group – Cr Wilson

REPORT

Background

There are various Committees that require representation or involvement by Councillors. While some Committees require the Mayor to be the representative, there are other Committee responsibilities that can be undertaken by other Councillors. Where an office of Deputy Mayor is established by Council there are some Committee responsibilities that will naturally fall to that position.

Some Committees require confirmation of representatives following a resolution of Council. For example, formal notification is required of Councillors appointed to represent Horsham Rural City Council at the Municipal Association of Victoria (MAV) and Victorian Local Governance Association.

Discussion

Following the review of Committees with Council representation, Council has proposed the appointment of the following Councillors to the respective Committees:

- ***Municipal Association of Victoria***

- The MAV is a membership association and the legislated peak body for Victoria's 79 local Councils.
- The MAV State Council is the governing body of the MAV and is made up of representatives of each member Council.
- The MAV offer diverse business services to our council members including specialist policy and advocacy, governance and legislative advice, sector development, insurance and procurement services.
- More information is available at <https://www.mav.asn.au/>

Council has proposed the appointment of the Mayor to the MAV with the Deputy Mayor as substitute.

- ***Victorian Local Governance Association***

- The Association is an independent organisation that supports Councils, Councillors and communities in good governance.
- Their vision for local government is to support a diverse and growing network of community leaders elected to local government who are more connected, informed, and capable of providing good governance for the communities they serve.
- They provides a range of services to the benefit of council members.
- More information is available at <https://www.vlga.org.au/>

Council has proposed the appointment of Cr O'Loughlin to the VLGA.

- ***Audit and Risk Committee***

- The Audit and Risk Committee (ARC) is an independent advisory committee to Council established under section 53 of the *Local Government Act 2020*.
- The Committee's objective is to provide appropriate independent advice and recommendations to Council on matters relevant to the Committee's Charter to facilitate decision-making by Council in relation to the discharge of Council's accountability requirements.
- The Committee consists of five members: three independent members and two Councillors. Under the ARC Charter one of the Councillor representatives will be the Mayor.
- More information is available at <https://www.hrcc.vic.gov.au/Our-Council/Governance-and-Transparency/Audit-and-Risk-Committee>

Council has proposed the appointment of the Mayor and Cr Munn to the Audit and Risk Committee.

- **Aboriginal Community Roundtable**

- The Horsham Rural City Aboriginal Community Roundtable's purpose is to provide strategic advice and guidance on the development of policies, plans and projects that integrate reconciliation processes into Council business, services and programs.
- The Roundtable provides a platform for ongoing engagement between the Aboriginal and non-Aboriginal communities with Council across a broad range of issues relating to Reconciliation.
- Membership includes one Councillor, two Council officers, and six Aboriginal members (one representing Barengi Gadjin, two representing Goolum and three community members).

Council has proposed the appointment of the Mayor to the Aboriginal Community Roundtable.

- **MAV Wimmera Southern Mallee Central Highlands Group**

- The MAV Wimmera Southern Mallee Central Highlands group plays an advocacy and lobbying role for its member Councils and is represented on the Municipal Association of Victoria Board.
- It is one of 10 regional groupings across the state.
- The Councils in this group are Ararat, Ballarat, Hepburn, Hindmarsh, Horsham, Moorabool, Northern Grampians, Pyrenees, West Wimmera, Yarriambiack.
- More information on the MAV regional groupings is available at <https://www.mav.asn.au/who-we-are/governance>

Council has proposed the appointment of the Mayor to the MAV Wimmera Southern Mallee Central Highlands Group with the Deputy Mayor as substitute.

- **Rail Freight Alliance**

- The Rail Freight Alliance is made up of Victoria rural, regional and metropolitan local government Councils (Ararat Rural City, Buloke, City of Ballarat, City of Melbourne, City of Melton, East Gippsland, Gannawarra, Glenelg, Hindmarsh, Horsham Rural City, Latrobe City, Loddon, Maribyrnong City, Mildura Rural City, Mitchell, Moyne, Northern Grampians, Southern Grampians, Swan Rural City, Warrnambool City, West Wimmera, Wyndham City and Yarriambiack).
- The alliance represents the local government sector in Victoria and adjoining states in freight logistics interests connecting Victoria nationally and internationally.
- More information is available at <https://railfreightalliance.com/>

Council has proposed the appointment of Cr McDonald to the Rail Freight Alliance.

- **Western Highway Action Committee**

- The Committee aims to pursue upgrades to the Western highway to achieve improvements to safety, transport efficiency and amenity.
- Membership of the committee is the 10 local governments along the Western Highway corridor from Melton to the SA border (City of Melton, Moorabool, City of Ballarat, Pyrenees, Ararat Rural City, Northern Grampians, Horsham, Hindmarsh, Yarriambiack and West Wimmera).
- Representatives of the Department of Transport and Planning, and Major Road Projects Victoria also participate in the meetings.

Council has proposed the appointment of Cr Sluggett to the Western Highway Action Committee.

- **Wimmera Southern Mallee Regional Transport Group**

- The purpose of the group is to collaborate and promote a regional transport position through the preparation and updating of Wimmera Southern Mallee Regional Transport Strategies.

- The group is the priority setting body for transport related issues in the Wimmera-Southern Mallee and makes recommendations for project funding to government.
- Member Councils are Buloke, Hindmarsh, Horsham, Northern Grampians, West Wimmera and Yarriambiack.

Council has proposed the appointment of Cr Wilson to the Wimmera Southern Mallee Regional Transport Group.

Once confirmed all relevant Committees will be notified of their respective representative.

Options to Consider

1. Council can opt not to nominate representatives for all committees.
2. Council can opt to nominate substitutes for some or all the committees.
3. Council can opt to nominate the Deputy Mayor to certain committees noting an office of Deputy Mayor was established at the statutory meeting held on 27 November 2025.

Sustainability Implications

Nil

Community Engagement

Council's involvement on these Committees is part of the overall process through which Council engages with some specific sectors of the community.

Innovation and Continuous Improvement

Not applicable

Collaboration

Collaboration with other Councils in the region occurs by virtue of membership on these Committees. For example, the Western Highway Action Committee is a collaboration of 10 Councils from Melton to the South Australian border.

Financial Implications

Provision for Councillor participation on Committees has been made within the existing Council budget.

Regional, State and National Plans and Policies

Not applicable

Council Plans, Strategies and Policies

2025-2029 Council Plan

Theme— Leadership: 15 – Strengthen engagement, advocacy and partnerships

Risk Implications

The Municipal Association of Victoria and the Victorian Local Governance Association require formal advice of the Councillors appointed to represent Horsham Rural City Council following a resolution of Council. There is consequently a risk to Council associated with a failure to nominate councillor representation. Further, the *Local Government Act 2020* (s53) requires that Council establish an Audit and Risk Committee which includes members who are Councillors of the Council, specifically the Mayor and one other Councillor therefore nominations to this Committee are required to meet the requirements of the Act.

Conclusion

The 2026 Councillors appointments to the nominated Committees, including nominations to the Municipal Association of Victoria and the Victorian Local Governance Association, have been prepared for consideration and endorsement by Council. Following endorsement, the respective Committees will be notified of their respective 2026 Councillor representatives.

9.2 COUNCIL RESOLUTIONS

Director:	Gail Gatt
Directorate:	Office of CEO
File Number:	F19/A11/000001

Officer Conflict of Interest

Officer disclosure in accordance with *Local Government Act 2020* – Section 130:

☐ Yes ☒ No

Reason: Nil

Status

Defined as confidential information in accordance with *Local Government Act 2020* – Section 3(1):

☐ Yes ☒ No

Reason: Nil

Appendix

Outstanding Council Resolutions Action List (**Appendix 9.2A**)

Completed Council Resolutions Action List (**Appendix 9.2B**)

Purpose

To receive and note the Outstanding Council Resolutions Action List and the Completed Council Resolution Action List.

Summary

- Immediately following each Council meeting, all formal resolutions are placed on the Outstanding Council Resolutions Action List.
- The Council Report author is responsible for updating outstanding actions on the Outstanding Council Resolutions Action List in a timely manner.
- The Outstanding Council Resolutions Action List is reviewed by the Executive Management Team and is to be provided to Councillors quarterly.
- The Outstanding Council Resolutions Action List (**Appendix 9.2A**) and Completed Council Resolutions Action List (**Appendix 9.2B**) are formally presented to Council annually.

Recommendation

That Council:

1. Receive and note the Outstanding Council Resolutions Action attached as **Appendix 9.2A**.
2. Receive and note the Completed Council Resolutions Action List attached as **Appendix 9.2B**.

REPORT

Background

Horsham Rural City Council has a Council Resolutions procedure in place to ensure that all resolutions of Council are closely monitored and actioned within the required timeframe.

Discussion

Resolutions of Council are placed on an Outstanding Council Resolutions Action List and circulated to Directors and Responsible Officers immediately following each Council meeting. The author of the Council Report is responsible for ensuring that their actions are updated in a timely manner. The action list is reviewed by the Executive Management Team and circulated to Councillors. The last update was provided to Councillors in June 2025 however moving forward the intention is to provide an update quarterly. Completed actions are transferred to the Completed Council Resolutions Action List.

The Outstanding Council Resolutions Action List (**Appendix 9.2A**) and Completed Council Resolutions Action Lists (**Appendix 9.2B**) are formally presented to Council annually.

Options to Consider

Not applicable

Sustainability Implications

Nil

Community Engagement

Not applicable

Innovation and Continuous Improvement

Not applicable

Collaboration

Not applicable

Financial Implications

Nil

Regional, State and National Plans and Policies

Not applicable

Council Plans, Strategies and Policies

2021-2025 Council Plan

Theme 5 Leadership

Procedure No P04/003 – Council Resolutions

Risk Implications

There may be significant risks to Council if formal Council resolutions are not monitored and actioned in a timely manner.

Conclusion

This report provides an update on outstanding and completed Council resolutions.

9.3 HORSHAM BYPASS PLANNING – PROJECT PLAN

Director:	John Martin
Directorate:	Director Infrastructure
File Number:	F24/A05/000001

Officer Conflict of Interest

Officer disclosure in accordance with Local Government Act 2020 – Section 130:

☐ Yes ☒ No

Reason: Nil

Status

Defined as confidential information in accordance with Local Government Act 2020 – Section 3(1):

☐ Yes ☒ No

Reason: Nil

Appendix

Horsham Bypass Project Plan (**Appendix 9.3A**)

Horsham Bypass CRG Terms of Reference (**Appendix 9.3B**)

Purpose

To present a project plan to assist Council establish a position in relation to a Western Highway Bypass or Truck Route around Horsham, including the establishment of a Community Reference Group to guide this project.

Summary

- Earlier in 2025, Councillors received a presentation about a study with the Department of Transport and Planning into an Alternative Truck Route of Horsham.
- Further consideration of how Council might progress that work, at subsequent briefing meetings, highlighted the imperative of actively engaging with the community at all stages in developing a preferred position for Council in relation to a future Western Highway Bypass or Truck Route around Horsham.
- A draft project plan was presented to the 20 October 2025 briefing meeting. The project plan has now been updated to incorporate Councillor input from that meeting.
- This report proposes the establishment of a Community Reference Group to assist Council in this process, and a proposed terms of reference for that CRG.
- The draft project plan highlights the regular interaction with the community proposed throughout the conduct of the planning process.
- The report also discusses key resourcing requirements for this project.

Recommendation

That Council:

1. Confirm its intent to seek to identify a preferred alignment for a full Bypass of Horsham, incorporating all three highways, the Western, Wimmera and Henty Highways.
2. Adopt the Project Plan (**Appendix 9.3A**) for the Horsham Bypass Community Reference Group, and commence implementation of that in early 2026.
3. Adopt the Terms of Reference for the Community Reference Group (**Appendix 9.3B**) and seek nominations for the positions on that Group, also in early 2026.
4. Appoint Councillors (name 1), (name 2) and (name 3) to the CRG, with the Mayor to be its Chair.
5. Refer an estimate of \$80,000 for resourcing for the project to the 2026-27 budget process.

REPORT

Background

The 2025-29 Council Plan has highlighted planning for a Horsham Bypass as a major initiative for this Council term.

Councillors received a presentation on the Horsham Alternative Truck Route study earlier in 2025. Subsequently, a further briefing presented to Councillors a collation of previous studies relating to consideration of a Horsham Bypass, as background to Councillors' consideration of this matter.

A report to the 1 September 2025 Councillor briefing presented a broad approach to how Council might develop a position in relation to a Horsham Bypass or Truck Route. A key outcome of that discussion was the recognition of the importance of community engagement in this process. A subsequent briefing on 20 October 2025 considered an early draft of a project plan for this purpose.

This has led to the development of this report which proposes the formation of a Community Reference Group to help inform Council about the community's views regarding a Bypass.

This report also aims to seek clarity on Council's intent regarding a Bypass compared to other variants, such as a Truck Route.

Discussion

A key risk associated with planning for a Horsham Bypass is the potential for it to be a divisive issue within the community.

An understanding of the community's perspectives developed through a sound engagement process is at the heart of good decision making, in particular on major projects such as a Horsham Bypass.

It is proposed that a Community Reference Group (CRG) be established, comprising a range of community and stakeholder representatives to provide advice to Council on this subject.

Attached to this report is a project plan that outlines the process by which the CRG would consider this matter, including the key steps where direct engagement with the community would occur, and a means of providing regular updates to the community throughout the conduct of the project.

The project plan also describes suggested membership of the CRG and how it would be resourced, largely from within Council, but with some external assistance required for the key options evaluation task.

Determining a preferred route, or corridor, for a Horsham bypass is not a simple matter. The project plan reflects that to do so, and fully engage the community in that process, could take at least 16 months, through to March 2027.

The draft project plan is proposed for adoption by Council, noting that it might be refined during the course of the project, and that material variations to the plan would be considered by Council at its regular reviews of progress with the project.

A further point also requiring consideration is Council's intent regarding a bypass. The definitions section of the draft Terms of Reference for the CRG includes the following:

- **Bypass** - A road that enables traffic to avoid a built-up area of a town, that is, to avoid residential, commercial and industrial areas, to enhance the amenity of those areas, and avoid congestion of the built-up areas. Typically, a Bypass would be able to be developed to full freeway standards, in time, with a speed limit of up to 110 km/h.
- **Ring Road** - A road, that may be built to freeway standards, that encircles a town to provide a connection around or within the perimeter of the town and links roads that service or traverse through the township area.
- **Truck Route** - A road intended primarily for trucks either to provide a more efficient route for trucks, or reduce the impacts of truck traffic in the avoided area. A truck route is likely to be designed for speed limits associated with urban areas, e.g. 60-80 km/h.

There are many variations on these definitions; these are interpretations considered relevant to Horsham. The Terms of Reference also contain the following definition of the proposed project:

- **Project** - The aim of the Horsham Bypass Project is to provide sufficient information to Council so that it can make a decision on a bypass route for Horsham that is preferred by the community. Council's goal is to identify a Bypass route that services the three main highways that traverse Horsham.

A recommendation of this report is to seek Council's clarification of its intent for this proposed project.

Options to Consider

The project plan aims to ensure the community is well heard in considering route alignment options for a Bypass.

It is planned that the CRG will be given the opportunity to identify further means to ensure the community is effectively engaged through this process.

Sustainability Implications

Sustainability is often presented as having three components, social, environmental and economic. The process proposed in the Bypass CRG Project Plan primarily addresses the social and economic aspects of a Bypass, aiming to ensure an ongoing sustainable community. It is anticipated that environmental aspects would be fully addressed in subsequent technical work that follows identification of a community preferred bypass corridor.

Community Engagement

An emphasis on community engagement is central to this report and the proposed project plan as presented.

Innovation and Continuous Improvement

N/A

Collaboration

Proceeding with a Bypass will require collaboration with the Department of Transport and Planning, and the State and Federal Governments.

However, in the first instance, identifying a preferred bypass route or corridor will require effective engagement and collaboration with the community and local stakeholders.

Financial Implications

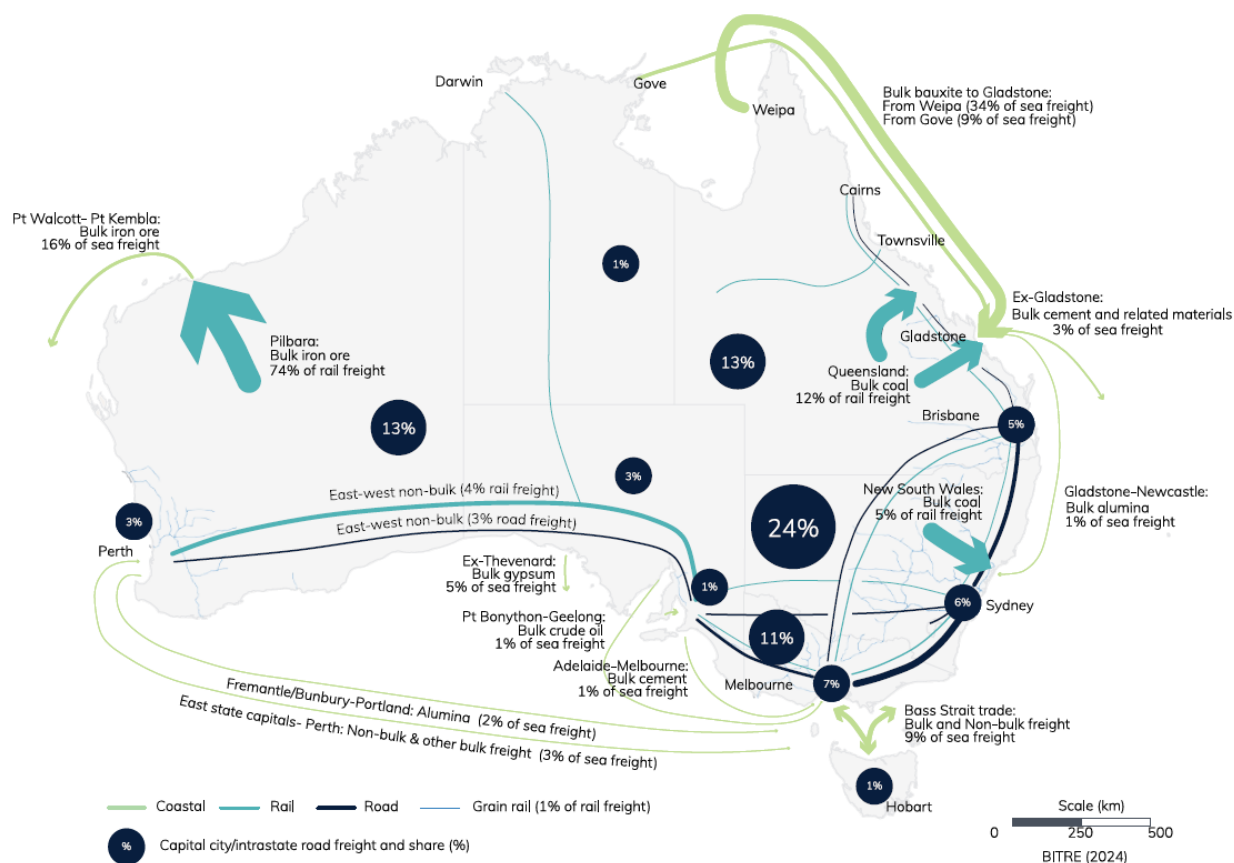
Conduct of much of the project will be able to be resourced internally, with relatively minor costs associated with the conduct of meetings and media / engagement events. These will be covered within existing budget provisions.

A provision of (estimated) \$80,000 will be required to conduct the specialist evaluation of route options as outlined in the project plan. That work is proposed to occur during 2026-27, hence this amount should be allowed for in planning the 2026-27 Council Budget.

Regional, State and National Plans and Policies

The National Freight and Supply Chain Strategy 2025 identifies the Western Highway as one of the major freight corridors in Australia, as shown in the diagram below. It follows that it is inappropriate for this high level of freight movement to pass through the Horsham urban area, given the impacts on amenity and road safety.

Figure 2.3: Major freight flows in Australia (by volume per mode)



Council Plans, Strategies and Policies

The Council Plan 2025-29 includes as one of its major initiatives the following:

9.1 Confirm a preferred route for the Horsham bypass

Risk Implications

The emphasis of this report is on addressing a key risk associated with planning for a Horsham bypass, being the potential for this issue to be divisive within the community. The formation of a CRG and an extensive engagement process are proposed to address this risk.

Conclusion

Councillor discussion is sought on the proposed project process to facilitate a decision on a Horsham Bypass.

Subject to Councillor comments, an updated Project Plan and CRG Terms of Reference will be prepared for the 15 December 2025 Council meeting.

9.4 AVIATION SECTOR – FEDERAL PARLIAMENT INQUIRY – DRAFT SUBMISSION

Director:	John Martin / Brett Luxford
Directorate:	Infrastructure / Communities and Place
File Number:	F19/A01/000001

Officer Conflict of Interest

Officer disclosure in accordance with Local Government Act 2020 – Section 130:

☐ Yes ☒ No

Reason: Nil

Status

Defined as confidential information in accordance with Local Government Act 2020 – Section 3(1):

☐ Yes ☒ No

Reason: Nil

Appendix

Draft submission (**Appendix 9.4A**)

Inquiry Terms of Reference (**Appendix 9.4B**)

Purpose

To present a draft submission into a Parliamentary inquiry into the State of Australia's Aviation Sector in relation to rural regional and remote communities.

Summary

- The Australian Senate's Rural and Regional Affairs and Transport References Committee is conducting an inquiry into the "State of Australia's aviation sector and its ability to deliver reliable and affordable services to rural, regional and remote communities"
- The inquiry is receiving submissions up to 20 January 2026.
- Some of the key terms of reference of the Inquiry relate to costs including government fees, taxes and charges, that relate to airfares for passenger services.
- The inquiry also creates the opportunity to provide input into the measures that could be put in place to assist the aviation sector to provide services to rural, regional and remote communities.
- A draft submission has been prepared which highlights the importance of an aerodrome, such as Horsham's, in provision of emergency services, but for which there is no revenue stream to Council to manage the associated costs of operating the aerodrome.
- The submission also draws on salient points from the draft Horsham Airport Master Plan, highlighting the potential to offer regular public transport services, and the importance of that in supporting development in the region.

Recommendation

That Council endorse the draft submission into the Aviation inquiry, as per **Appendix 9.4A** to this report.

REPORT

Background

The Australian Parliament is conducting an inquiry into the state of Australia's aviation sector and its ability to deliver reliable and affordable services to rural, regional and remote communities. The terms of reference are included as **Appendix 9.4B**. Some of the key elements of these terms of reference are:

- a. costs, fees, levies, taxes and charges that are core components to the pricing of airfares*
- b. disparities of these costs across rural, regional and remote airports and the basis for the disparities;*
- d. competitiveness of the aviation sector to service regional, rural and remote communities and the implications of reducing or withdrawing those services;*
- g. policy and practical measures in place, or that could be established, to assist the aviation sector to provide services to rural, regional and remote communities;*

Council has undertaken significant background work in preparing a draft Horsham Airport Master Plan, though this Plan remains in draft form. While not adopted, the Plan proposes a range of opportunities for future development of the aerodrome that are relevant to this Inquiry. This report does not propose adoption of the Master Plan, recognising that there are a range of factors that remain to be addressed. Nevertheless, it provides some relevant context for the submission.

Council incurs significant costs in operating the aerodrome, yet only recovers part of these costs through direct income streams. Upgrades and major renewal works at the aerodrome have been heavily dependent on grant funding for the service to remain viable.

A submission is proposed to the inquiry to highlight the lack of current passenger services, and the absence of reliable funding streams as examples of the disparity of service afforded to our region.

Discussion

The draft submission, included as **Appendix 9.4A**, draws on the background work undertaken for the draft Horsham Airport Master Plan, and Council's experiences with maintenance and renewals of some of the key components of the aerodrome, to highlight the funding barriers to operation of the aerodrome and what might be required to upgrade the aerodrome's infrastructure to address the absence of regular airline services in the region.

For example, Council has suffered repeated damage to the apron area, often associated with heavier emergency services aircraft. These emergency services are very welcome in the region, but it is problematic that failures to the apron occur due to a lack of pavement strength. Council had been successful in obtaining a grant from the Australian Government in 2021 for \$280,000 which has enabled about 40% of the apron area to be strengthened. This grant required no contribution from Council. The availability of grants such as this is critical to enable Council to continue to deliver relevant services from the Horsham aerodrome.

Participating in an Inquiry such as this is an important way of helping to influence Government policy to address our regional needs.

Options to Consider

Council is not required to make a submission to the inquiry, and could opt not to, in particular on the basis that the Aerodrome Master Plan has not been finalised or approved by Council.

Council could opt to exclude certain parts of the submission if that was its preference.

Sustainability Implications

A submission to the Inquiry is intended to aid the long term financial sustainability of Council's Horsham aerodrome.

Community Engagement

None proposed for this submission.

Innovation and Continuous Improvement

Nil

Collaboration

Nil

Financial Implications

The submission aims to highlight needs specific to Horsham aerodrome, as that may then increase the opportunities for Government funding programs of relevance to Horsham.

Regional, State and National Plans and Policies

This proposed submission is in response to a Parliamentary Inquiry, with the aim of trying to influence Government policy.

Council Plans, Strategies and Policies

The submission to this Inquiry aligns with the following Council Plan 2025-29 commitments and measures:

- 9. Improve transport networks within our community and beyond
- 11. Ensure our community can access resilient and reliable assets and services
 - Number of formal advocacy submissions made to State and Federal Governments

Risk Implications

Without adequate planning and funding for ongoing maintenance and development of Horsham Aerodrome, Council may not be able to offer the facility as a regional base for relevant emergency and passenger services.

Conclusion

It is proposed to make a submission to the Parliamentary Inquiry on the Aviation Sector to highlight the challenges facing regional aerodromes such as Horsham's.

9.5 QUARRY INVESTIGATIONS

Director:	John Martin
Directorate:	Infrastructure
File Number:	N/A

Officer Conflict of Interest

Officer disclosure in accordance with Local Government Act 2020 – Section 130:

☐ Yes ☒ No

Reason: Nil

Status

Defined as confidential information in accordance with Local Government Act 2020 – Section 3(1):

☐ Yes ☒ No

Reason: Nil

Appendix

Nil

Purpose

To provide background to Councillors about current investigations into new quarry sites and propose a budget allocation be brought forward to progress a pilot of one of these sources.

Summary

- The quality and cost of road materials, in particular gravel, are key factors that impact on the standard of Council roads and their ongoing maintenance and renewal costs.
- Investigations have been proceeding aiming to identify potential sources of gravel that could provide benefits to Council in particular through reduced cost and improved quality.
- Recently the focus of the investigations has been on two sites that offer potentially suitable materials, and it is now proposed to progress these investigations into practical trials of the materials on sections of Council roads.
- Approval is being sought to bring forward some funds in the 2026-27 budget from the gravel re-sheeting program to enable an initial trial to proceed.
- The report provides background information about the quarry sites and the likely benefits that could result from development of these quarries, as justification for the proposal.

Recommendation

That Council approve:

1. Progressing with the further development of the two identified quarry sites and trials of the materials from these sites.
2. Utilise \$100,000 from the 2026-27 gravel re-sheeting approved budget in this financial year for an initial pilot using material from the Tooan quarry site and on a trial section of road.

REPORT

Background

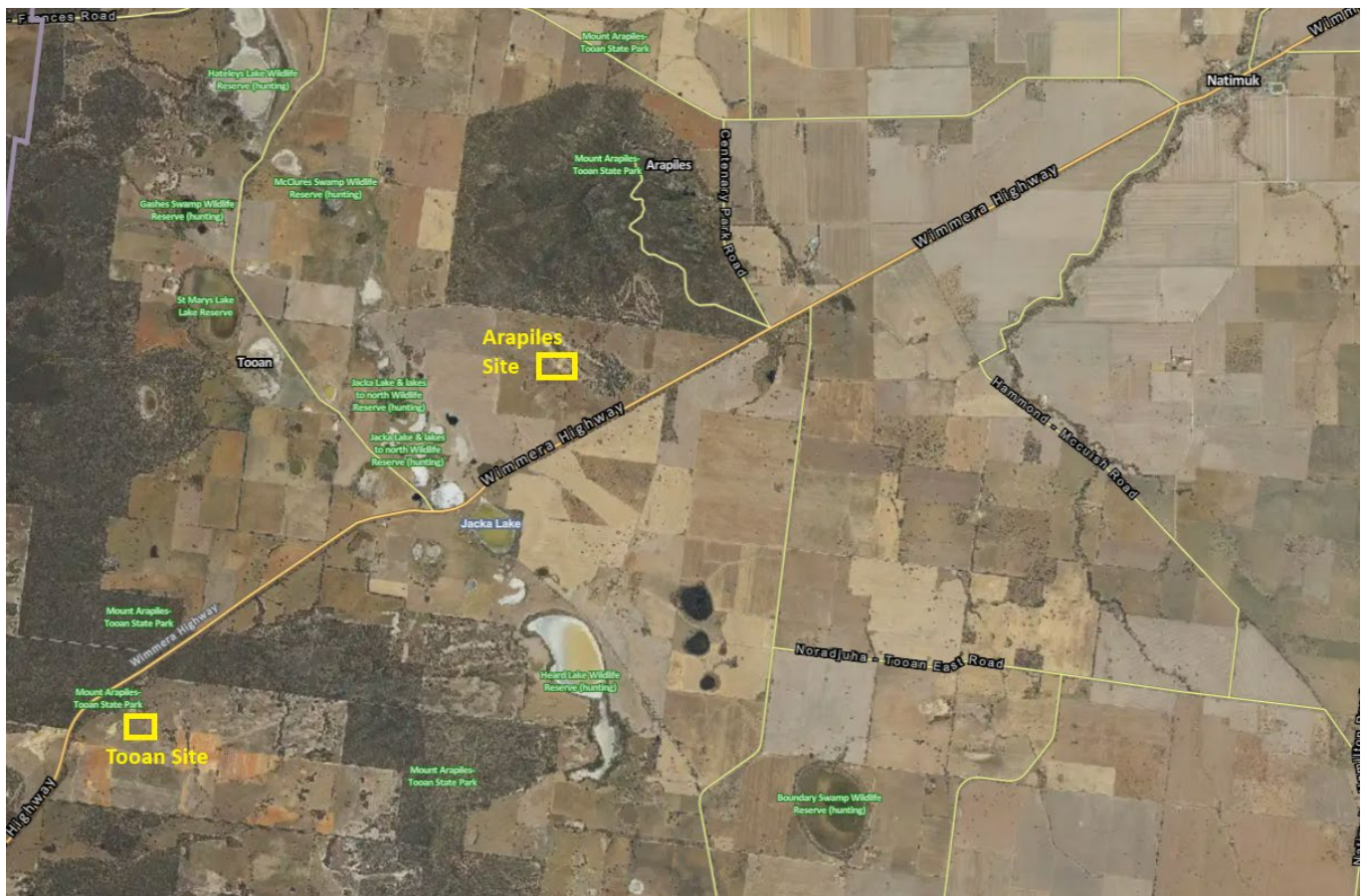
The cost of gravel is a significant component of Council's annual road maintenance budget, being approx \$440,000 (excluding carting costs) in 2024-25, with an annual use of approx 30,000 tonnes. Further, the quality of some gravel sources has been declining or variable in recent years. Some of the better quality gravel for our road program is sourced from outside the municipality, resulting in higher costs for cartage where this material is used.

Council has previously operated a series of its own quarries that it had sourced much of its material from. Most recently, Council operated the Arnotts quarry at Laharum until 2019, by which stage the Council-owned area was reaching the end of its available resource, and the adjoining landowner commenced extracting the remaining resource on his land.

Investigations to date have involved the following steps:

- Review of background geological information to identify likely resource areas.
- A media release in 2022 requesting landowners to contact Council if they believed they had a potential resource on their property that they were willing to have considered.
- Follow-up with respondents, including preliminary testing of likely material suitability.

This initial work has led to the identification of two sites as being most likely to yield suitable material of a high quality, and with sufficient quantity to provide several years of resource. These sites are as shown on the plan below, being a site just south of Mt Arapiles, and a second site at Tooan.



Discussion

An analysis of costs of fully developing these sites has been undertaken, considering:

- Site establishment costs (including approvals)
- Annual operating costs
- Final rehabilitation costs and demobilisation.

These costs have been compared with the costs of using materials from other quarries currently accessed by Council, taking into account both the material cost and the cartage cost to various sites within the municipality. The table below shows this comparison for the Tooan quarry site based on 25,000 tonnes per year of material (i.e. assuming that some material would still be sourced from alternative sites).

Cost Estimate Comparison to Tooan Quarry										
ITEM	Cost Per Ton on Quarry Site	Cost \$ Variance to HRCC Per Ton at Quarry Site	Loading & Haulage Rate (Per Ton/ Km)	Avg Distance to Construction Site (Km)	Loading & Haulage Cost	Total Cost Per Ton at sites	Cost \$ Variance to HRCC Per Ton Considering Haulage	Quantity	Total	Cost \$ Variance to HRCC
Mitre	\$18.50	\$6.11	\$0.24	65	\$15.60	\$34	\$4.91	25000	\$852,500	\$122,661
Arnotts	\$16.60	\$4.21	\$0.24	55	\$13.20	\$30	\$0.61	25000	\$745,000	\$15,161
Gre Gre	\$13.50	\$1.11	\$0.24	100	\$24.00	\$38	\$8.31	25000	\$937,500	\$207,661
Great Western	\$10.00	-\$2.39	\$0.24	100	\$24.00	\$34	\$4.81	25000	\$850,000	\$120,161
Tooan Quarry	\$12.39		\$0.24	70	\$16.80	\$29		25000	\$729,839	

This calculation shows that use of this material is marginally cheaper, by \$15,000 per year compared to the Arnotts site at Laharum and larger savings at other sites.

A similar calculation for the Arapiles site yields an even higher saving of \$180,000 per year compared to the Arnotts source, and in excess of \$300,000 for the other sites.

The calculations do not take into consideration the material quality, and hence the potential longevity of the material when applied to our roads. Initial testing indicates that both of these sources are likely to be notably better than the Arnotts material, and potentially of a similar high quality as the Gre Gre material.

The landowner of the Tooan site has constructed some roads on their property using the material, observations of these roads indicate this material should be very suitable, although that material was not crushed to as fine a grade as would be required for Council roads (to provide a good ride quality). Similarly, the Arapiles site is a former quarry, suggesting that the material has also proven suitable in the past.

The next proposed stages of the investigation are as follows:

- Excavate a series of pit tests across a larger area at both sites, to confirm the likely extent of the available resources.
- Extract sufficient material to sheet a pilot section of road with the chosen material to confirm its suitability in on-road trials.

In parallel with these steps, Council will need to commence relevant approval processes, in particular in relation to:

- Native vegetation removal (this could be a significant constraint at the Arapiles site).
- Planning Permits
- Approvals from Earth Resources for the quarrying works. Note that there are different levels of approval required depending on the extent of the proposed works.
- Formalising access arrangements and Council's responsibilities with the landowners.

The following costs are estimated for these various elements:

-
- | | |
|---|----------|
| • Test pit sample collection and analysis | \$10,000 |
| • On-road trial establishment | \$80,000 |
| • Approvals (initial) | \$10,000 |

Detailed costings have been prepared for these, including provision for land rehabilitation in the short-term, should the pilot prove not to be successful. Given the high cost, it is proposed to initially pilot the material at the Tooan site, as it is assessed as being more likely to be successful, and has fewer constraints.

Council approval is sought to proceed with these investigations and trials. A further report would be brought to Council if it is subsequently proposed to proceed with a pilot at the Arapiles site or to full establishment of either of the sites as a quarry, and seeking a budget allocation (or re-allocation) for that purpose.

Options to Consider

This report outlines some potential future options for gravel sources for Council that are aiming to provide cheaper and better gravel than is currently available to Council.

Sustainability Implications

Establishing a quarry is subject to a strict framework in relation to native vegetation removal, site management and rehabilitation. Council would be required to gain relevant approvals for each of these elements to ensure compliance with statutory requirements.

Community Engagement

The landowners at both potential quarry sites have been highly cooperative in the investigations to date (as have other landowners in the earlier testing). Permission has been gained from both to pursue these initial investigations.

A formal lease would need to be entered into should these investigations proceed to an operating quarry. Provisions for royalty payments have been included in calculations of costs presented in this report.

In the case of the Tooan site, the operation of a quarry and subsequent rehabilitation are considered by the landowner to be beneficial to their farming operation, by improving the ability to crop the area that currently has a very uneven terrain.

Broader communication will occur at the time of conducting trials of the materials on specific roads.

Innovation and Continuous Improvement

The investigation of alternative gravel materials is an example of continuous improvement.

Collaboration

As above, the landowners at both potential quarry sites have been highly supportive of these investigations.

Financial Implications

The costs for the next stages of this investigation this financial year are proposed to be sourced by bringing forward an allocation of \$100,000 from the 2026-27 gravel re-sheeting budget. This is proposed as the four-year approved capex program has planned for an increase in the gravel re-sheeting program from \$1.3 M in 2025-26 to \$1.4 M in 2026-27. If successful, the lower cost / longer life of this new gravel source would quickly offset the trial's cost, and lead to the ability to consider gravelling of additional roads in subsequent years.

An alternative to this source of funds is to defer several roads from the 2025-26 gravel re-sheet program, with the specific roads to be withheld to be selected based on conditions, and defer them to the 2026-27 program. This approach is not preferred as it would lead to a reduced service level to ratepayers.

Regional, State and National Plans and Policies

Not applicable.

Council Plans, Strategies and Policies

Investigations into better and cheaper sources of gravel is identified as a priority in the Asset Plan 2025-35.

If the new resources prove suitable, the cheaper cost and better quality gravel will lead to a greater efficiency in the gravel re-sheet program, and could enable roads identified as farm machinery routes in the Rural Road Network Plan to be upgraded over time, should grant funding not become available.

Risk Implications

The statutory approvals required for development of quarries provide a framework to manage environmental and key OHS risks.

There is a risk that these materials may not prove suitable for Council's ongoing use. The conduct of on-road trials is an important step prior to embarking on the full development of one or both sites as quarries.

Conclusion

A proposal is presented to bring forward part of an approved budget allocation to pilot an alternative source of gravel that could benefit Council's roads program.

9.6 HALLS COMMUNITY ASSET COMMITTEE

Director:	Brett Luxford
Directorate:	Communities and Place
File Number:	F19/A02/000001

Officer Conflict of Interest

Officer disclosure in accordance with *Local Government Act 2020* – Section 130:

☐ Yes ☒ No

Reason: Nil

Status

Defined as confidential information in accordance with *Local Government Act 2020* – Section 3(1):

☐ Yes ☒ No

Reason: Nil

Appendix

Approved Minutes of meeting held 20 November 2024 (**Appendix 9.6A**)

Draft Minutes of meeting held 12 November 2025 (**Appendix 9.6B**)

Purpose

To receive the endorsed Minutes of the Annual meeting of the Community Halls Asset Committee held 20 November 2024, note the draft Minutes of the annual meeting, held 12 November 2025 and consider recommendations from the Committee.

Summary

- The Halls Community Asset Committee (Committee) is a Community Asset Committee established under section 65 of the *Local Government Act 2020*.
- The Committee is comprised of single delegates from 10 community halls.
- The Committee meets annually to share information and to propose hire fees for the forthcoming financial year.

Recommendation

That Council receive the:

1. Endorsed Minutes of the annual meeting held 20 November 2024
2. Draft Minutes of the annual meeting held 12 November 2025
3. Committee's recommendation regarding hire fees for 2026-2027
4. Committee's Motion to investigate of the cost and benefit of installation of battery storage

REPORT

Background

On 24 August 2020, Council resolved to establish the Community Halls Asset Committee as a Community Asset Committee in accordance with section 65 of the *Local Government Act 2020*. (the Act) The CEO subsequently executed an Instrument of Delegation on 29 September 2021 under section 47(1)(b) of the Act.

The Act requires that Instruments of Delegation be reviewed within 12 months of a general election. A review occurred and a revised Instrument of Delegation and accompanying Terms of Reference was developed and endorsed by Council 22 September 2025.

The Committee is comprised of single representatives from ten Council owned community halls across the HRCC municipality. The ten halls represented on the Committee are:

- Dadswell's Bridge Hall
- Hamilton Lamb Memorial Hall
- Jung Hall
- Laharum Hall
- Mitre Hall
- Natimuk Community Centre (NC2)
- Natimuk Soldiers Memorial Hall
- Sailors Home Hall
- Taylors Lake Hall
- Telangatuk East Hall

The hall delegates meet annually to share information, receive policy, planning and operational updates and to recommend hire charges for the use of the halls.

Discussion

The Committee provides a forum to discuss challenges associated with a changing volunteer base. Social (mental health and wellbeing), environmental (fire and flood) and economic changes (financial challenges and compliance) are also discussed in the meetings.

Annual reports and financial statements provided by the hall delegates summarise changes occurring in the various settlement areas across the municipality. Despite demographic changes and challenges, each hall committee is responding creatively to the changing needs of their communities and delegates recognise the importance of providing local meeting and activity spaces for their community.

A representative from the HRCC Facilities' team attends the annual meeting and shares information re: completed and future maintenance planned for each of the halls. A Motion of appreciation for the work of the Facilities team made during the November 2025 meeting, reflects the committee's appreciation of the support received for community halls.

Solar panels have been installed on each community hall but energy feed-in rates are low, halls are used in the evenings and the service component of power bills remains disproportionate to use. The Committee has requested HRCC investigate the installation of solar storage batteries so power generated can be used by hall committees or excess power can be used to generate income for the halls.

A Motion was carried to support this request:

MOTION

That HRCC investigate the installation of solar storage batteries (to complement the solar panels already installed) for each of the 10 community halls.

Moved: Clare Dunn

Seconded: Mark Uebergang

CARRIED

The hall delegates had requested information re: insurance coverage, particularly public liability associated with committee activities and external hire of the facility. An officer from the People and Safety team attended the 2025 meeting and provided a summary of public liability considerations.

The Australian Taxation Office (ATO) has recently introduced new reporting requirements for entities with an Australian Business Number (ABN). Every hall committee represented on the Community Asset Committee holds an ABN and is subject to the reporting requirements. Delegates reported that they are managing the reporting requirements of the ATO with the main challenge being primary contact details provided when ABNs were registered.

The Committee discussed hire fees for use of the halls and endorsed the following Motion. The hire fees reflect previously endorsed hire fees and have been identified in consultation with local communities.

MOTION

The Halls Community Asset Committee recommends:

1. The adoption of the suggested range of fees and charges for use of Community Halls for the 2026-27 year:

Bond	\$100 - \$700
Hourly rate	\$ 10 - \$ 50
Half day hire	\$ 25 - \$100
Full day hire	\$ 25 - \$150
Commercial activities – full day hire (large organisations)	\$200 - \$500

2. And that, if approved by a Motion from the sub-committee (ie: individual hall) fees might be waived for the following events:
 - Fund-raising for health groups or health-related equipment
 - Health and well-being activities and fund-raising (physical, mental health)
 - Emergency Service events and meetings (eg: CFA, SES) or when the hall is used as an Emergency Recovery Centre.

Moved: Wendy Byrne

Seconded: Terry O'Donnell

CARRIED

Options to Consider

Solar storage batteries

1. **SUPPORT the Motion to investigate the installation of solar storage batteries at each of the community halls** – supports community committees. Initiative may be supported by supplementary external funding and project may result in savings to each committee
2. **NOTE the Motion with no further action until external funding is secured** – endorses the initiative but within budget requirements.
3. **NOTE the Motion – but do not pursue.**

Hire fees

1. **SUPPORT the Motion** – hire fees identified by hall committees that reflect need of the local community
2. **NOTE the Motion and request further detail**
3. **NOT SUPPORT the Motion** – existing endorsed hire fees continue until June 2026 but then need to be reviewed

Sustainability Implications

Nil

Community Engagement

The Halls Community Asset Committee supports section 9(d) of the *Local Government Act 2020* by embedding community participation and input in strategic planning and decision-making.

The Committee provides a formal mechanism for local community members to contribute to the management, development and usage of Council-owned halls. The Committee enables a continuous and direct engagement method with a number of community groups throughout the municipality.

Innovation and Continuous Improvement

Not applicable

Collaboration

Not applicable

Financial Implications

Community committees working with and on behalf of HRCC contribute to health and wellbeing outcomes in local communities and reduce administrative requirements of HRCC operational and administrative staff.

The installation of solar storage batteries may reduce energy usage in community halls and provide savings opportunities for local communities.

Regional, State and National Plans and Policies

Not applicable

Council Plans, Strategies and Policies

2021-2025 Council Plan

Theme 1 – Community

Theme 2 – Liveability

Theme 5 - Leadership

Risk Implications

The Terms of Reference Halls Community Asset Committee and Instrument of Delegation by CEO to the Community Asset Committee provide clear obligations and boundaries for decision making and reporting that mitigate legal and financial risks.

Conclusion

The annual meeting of the Community Halls Asset Committee provides an insight into the operation of ten community halls across the municipality. The annual meeting also provides an opportunity to share information and strengthen both the halls' network and the relationship between the Committee and Council.

Each of the committees is experiencing different challenges in their communities with each responding creatively to meet the needs of their local community.

9.7 WESTERN REZ COUNCILS' SUBMISSION ON THE VICTORIAN ACCESS REGIME

Author:	Brett Luxford
Directorate:	Communities and Place
File Number:	n/a

Officer Conflict of Interest

Officer disclosure in accordance with *Local Government Act 2020* – Section 130:

☐ Yes ☒ No

Reason: Nil

Status

Defined as confidential information in accordance with *Local Government Act 2020* – Section 3(1):

☐ Yes ☒ No

Reason: Nil

Appendix

Western Rez Councils' Submission on the Victorian Access Regime (**Appendix 9.7A**)

Western Rez Councils' Submission on the Victorian Access Regime Letter (**Appendix 9.7B**)

Purpose

To endorse the submission made to VicGrid on the Victorian access regime.

Summary

The Victorian Government's management of the energy transition's impact on our communities is a key issue for Horsham Rural City and its surrounding councils, and joint submission has been prepared for submission to VicGrid.

Three consultation papers were released by VicGrid on 23 September 2025:

- Access and Connections Consultation Paper
- Community Engagement and Social Value Guidelines for Renewable Energy and Transmission Projects
- Draft Grid Impact Assessment Guidelines.

The region is experiencing the impacts of State Policy to support the energy transition to renewable with many projects constructed, planned or identified in the Western Renewable Energy Zone. Combined with a number of large mining projects planned, the rate of social, economic and environmental change occurring in our communities is significant.

The submission seeks a stronger role for councils to identify, plan and implement the strategic investment required in our region to address the following key themes:

1. **Local government:** Councils in the region operate with small rate bases and limited revenue and resources, despite having significant asset management responsibilities, particularly to maintain extensive local road networks.
2. **Community cohesion:** The uncertainty, complexity, and lack of genuine consultation has led to mistrust and anxiety within our communities.
3. **Workforce and skills:** The region faces a limited and ageing workforce, with shortages of workers across construction, trades, and essential services.

4. **Infrastructure:** Existing transport and service infrastructure is under pressure, including local and State roads. Trunk infrastructure to support housing growth, telecommunications, and rail also require significant investment.
5. **Housing:** There is a lack of both available and affordable housing, constraining the region's capacity to accommodate the existing workforce. It would be even further constrained by the workforce required for the energy and mining transition.
6. **Community services:** Access to essential services such as health care, childcare, and education is limited, affecting liveability and workforce attraction.

The submission seeks a shared understanding of the impacts on our communities, genuine engagement, and a strategic investment delivered in the region.

Recommendation

That Council:

1. To endorse the submission made to VicGrid on the Victorian access regime as outlined in **Appendix 9.7A** Western Rez Councils' Submission on the Victorian Access Regime.

REPORT

Background

VicGrid was established by the Victorian Government in 2021 as an Administrative Office of the Department of Energy, Environment and Climate Action (DEECA), and from 1 November 2025 became a state business corporation. It is responsible for the coordinated planning and development of Victoria's renewable energy zones and transmission to support the shift to renewable energy.

As part of its role, it is formulating a new **Victorian Access Regime** to prescribe a set of requirements that renewable generation and storage projects must meet in order to gain access and connect to Victoria's transmission network.

The new access arrangements aim to improve coordination of new projects and transmission network development, remove barriers to connecting to the network, give investors certainty they can supply energy to the market, and set clear expectations about community engagement and benefits.

Three papers have been released for consultation and were seeking feedback by the 5th of November 2025.

Access and Connections
Draft Grid Impact Assessment Guidelines
Draft Community Engagement and Social Value Guidelines

The consultation papers and more information is available at <https://engage.vic.gov.au/victorian-access-regime>.

VicGrid will enforce these guidelines through the Victorian Access Regime and the procurement processes for transmission projects.

Discussion

The region is experiencing the impacts of the energy transition to renewable energy with many projects constructed, planned or identified in the Western Renewable Energy.

The Western Renewable Energy Zone (REZ) covers a broad area of western Victoria, spanning multiple councils including the Northern Grampians Shire Council (NGSC), Buloke Shire Council (BSC), Yarriambiack Shire Council (YSC), and Horsham Rural City Council (HRCC).

Our region is expected to accommodate substantial energy projects including new and upgraded transmission lines, solar and wind energy projects and battery storage facilities. There is approximately additional 6Gw of projects already planned and the new Victoria New South Wales Interconnector (VNI) West is proposed through parts of the region.

These projects represent a significant change for the region with social, economic and environmental impacts on small and large communities. When the cumulative impact of renewable projects, mineral sands mining and other projects is considered it is estimated that 2500 jobs will be required to be filled, placing pressure on the local workforce, housing, short term accommodation and community services.

The Wimmera and Grampians regions contain important cultural and natural landscapes, highly productive agricultural lands, small rural communities and the regional city of Horsham that will be

impacted by these projects and there is a need to balance the energy transition with existing land uses and community values.

The submission seeks a stronger role for councils to identify, plan and implement the strategic investment required in our region to address the following key themes:

1. **Local government:** Councils in the region operate with small rate bases and limited revenue and resources, despite having significant asset management responsibilities, particularly to maintain extensive local road networks.
2. **Community cohesion:** The uncertainty, complexity, and lack of genuine consultation has led to mistrust and anxiety within our communities.
3. **Workforce and skills:** The region faces a limited and ageing workforce, with shortages of workers across construction, trades, and essential services.
4. **Infrastructure:** Existing transport and service infrastructure is under pressure, including local and State roads. Trunk infrastructure to support housing growth, telecommunications, and rail also require significant investment.
5. **Housing:** There is a lack of both available and affordable housing, constraining the region's capacity to accommodate the existing workforce. It would be even further constrained by the workforce required for the energy and mining transition.
6. **Community services:** Access to essential services such as health care, childcare, and education is limited, affecting liveability and workforce attraction.

The submission seeks a shared understanding of the impacts on our communities, genuine engagement, and a strategic investment, delivered in the region and includes key recommendations for the Victorian Access Regime.

Options to Consider

1. Endorse the submission.
2. Do not endorse the submission and request it be withdrawn from the VicGrid engagement process

Option 1 is recommended as it provides advocacy for Horsham Rural City Council on the potential impacts of the Victorian Transmission Plan.

Sustainability Implications

The submission advocates for social and economic sustainability associated with impacts of major projects.

Community Engagement

The submission to VicGrid is a public process and Horsham Rural City is making a submission as part of this engagement. The broader public have been able to make individual submissions directly to the VicGrid process and this is joint submission between:

Northern Grampians Shire Council (NGSC)
Buloke Shire Council (BSC)
Yarriambiack Shire Council (YSC)
Horsham Rural City Council (HRCC)

Innovation and Continuous Improvement

N/A

Collaboration

The preparation of the submission has been undertaken internally with Council Staff, Councillors, and neighbouring councils.

Financial Implications

The financial implications have been confined to engagement of consultants to prepare the submission and officer's time.

Regional, State and National Plans and Policies

The engagement being prepared by VicGrid under state legislation and will involve a range of policies and legislation will be considered through the implementation.

Council Plans, Strategies and Policies

2021-2025 Council Plan

Theme 1 – Sustainability - A sustainable community is driven by strong economic growth in a healthy and safe, natural environment.

Theme 5 – Leadership - Horsham Rural City Council, will build trust and connections with the community through good governance, community consultation, accountability, transparent decision making and financial stability.

Risk Implications

Council bears a reputational risk on all advocacy matters from the community, ratepayers, investors, developers, state, and federal government, etc and submission will be publicly available and considered by VicGrid.

Conclusion

VicGrid's consultation papers proposed a project-by-project approach to addressing the impacts of energy projects and fails to properly address the impacts of the energy transition on our region in a coordinated manner.

To ensure the energy transition creates lasting and meaningful benefits to our community a strategic investment framework should be established to provide clarity and certainty for all stakeholders.

10. COUNCILLOR REPORTS AND ACKNOWLEDGEMENTS

Cr Brian Klowss (Mayor)

Committee Representation	
Date	Description
1/12/25	Aboriginal Community Round Table
Other Council Activities	
27/11/25	Mayor Election
27/11/25	Monitor Presentation
4/12/25	Auditors and ARC Committee Meeting
4/12/25	HRCC Audit and Risk Committee Meeting
5/12/25	Western Highway Action Committee Meeting
5/12/25	Christmas Extravaganza – lighting of the giant Christmas tree
7/12/25	Carols By Candlelight
11/12/25	RCV General Meeting

Cr Rebecca Sluggett (Deputy Mayor)

Committee Representation	
Date	Description
30/10/25	CEO Employment and Remuneration Committee.
Other Council Activities	
3/11/25	Council Briefing
10/11/25	Council Briefing
17/11/25	Council Briefing
27/11/25	Monitor Presentation
28/11/25	Deputy Mayor/Mayor Training in Melbourne
1/12/25	Council Briefing
2/12/25	Meeting a Drummond Park with Community Member
2/12/25	Dropped into the cancelled Drinks with Dr Anne Webster and spoke to community members and Dr Websters advisors, who were there to make apologies to anyone who didn't get the cancellation notice, for a while.
6/12/25	Attended the Makers and Haven Twilight markets. Well done to the volunteers who work so hard to put these events on, especially with the weather that we had Saturday.
8/12/25	Meeting with the Mayor, CEO and West Vic Business.
8/12/25	Council Briefing

Cr Cam McDonald

Committee Representation	
Date	Description
	Nil
Other Council Activities	
10/11/25	Council Briefing
11/11/25	Attended West Vic Business AGM at Norton Estate
17/11/25	Council Briefing
18/11/25	Councillor Only Meeting at Chambers
24/11/25	Council Meeting
27/11/25	Mayoral Election Monitor Report Presentation
28/11/25	Horsham Community radio Di Trotter Interview

11. URGENT BUSINESS

12. PETITIONS AND JOINT LETTERS

13. PROCEDURAL BUSINESS

13.1 INFORMAL MEETINGS OF COUNCILLORS – RECORD OF MEETINGS

- Council Briefing Meeting held on Monday 1 December and Monday 8 December 2025.

Refer to **Appendix 13.1A**

13.2 COUNCIL COMMITTEE MINUTES

Nil

Recommendation

That Council receive and note agenda items:

- 13.1 Informal Meetings of Councillors – Record of Meetings
- 13.2 Council Committee Minutes.

14. NOTICE OF MOTION

Outstanding Council Resolutions Action List

MONDAY 27 OCTOBER 2025			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
9.4	<u>Glass Recycling Kerbside Bin Collection Review</u> That Council: 1. Conduct community engagement for a four-week period to ascertain the community's views on the following change to the kerbside collection service: • Reduce the kerbside glass collection frequency to once every eight weeks. • Provide the option of an additional 120 L glass bin to households, upon request, and provided at no extra charge. 2. Receive a further report on the outcomes of the engagement before making a decision on this proposed change of service frequency.	JM	In progress. Engagement period closes 1/12/25
9.5	<u>Sport and Recreation Grant Funding Opportunities</u> That Council approve: A. The funding application for the Haven Tennis Courts Lighting project under the Local Sport Infrastructure Fund LED Lighting Stream and allocate the required co-funding of approximately \$200,000 in the 2026/2027 budget. B. The funding application for the Horsham Aquatic Centre Feasibility Study under the Local Sports Infrastructure Fund Planning Stream and allocate the required co-funding of \$40,000 in the 2026/2027 budget. C. The funding application for the Camerons Oval Lighting Project under the Sport and Recreation Victoria Country Football Netball Program and allocate co-funding of \$200,000, in the 2026/2027 budget. D. Outside of the Sport and Recreation Victoria funding rounds, a project charter will be developed through Council's 2026/2027 budget cycle to seek internal funding to complete a facility plan for the community facility at Cameron Oval, Laharum.	BL	A. Superseded by resolution from 24/11/2025 Council Meeting Funding application submitted 2/12/2025 B. Funding application submitted 2/12/2025 C. In progress D. In progress
9.6	<u>Warracknabeal Energy Park Environment Effect Statement Submission</u> That Council:	BL	

Outstanding Council Resolutions Action List

	1. Endorse the submission made to the Warracknabeal Energy Park EES Inquiry (Appendix 9.6A) in accordance with the Environment Effects Act 1978.		
9.7	<u>3 Bowen Street Horsham: Road Discontinuance</u> That Council approve the commencement of the statutory process to consider the discontinuance of the subject road reserve at 3 Bowen St Horsham in accordance with Section 12 of the Road Management Act 2004, including: - Giving public notice of its intention to discontinue the road and inviting written submissions within 28 days, with submitters to be offered the opportunity to be heard by Council in support of their submissions. - Notifying relevant infrastructure managers, including GWMWater, the Department of Energy, Environment and Climate Action (DEECA), and other affected utility providers, of the proposed discontinuance.	JM	In progress. Seeking further information from applicant.
MONDAY 22 SEPTEMBER 2025			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
9.8	<u>Community Petition Mardon Drive</u> That Council: - Approve the planting of 17 street trees along Mardon Drive in the locations identified in Appendix 9.8B. - Agree to consult with the residents to identify a preferred species for these plantings. - Agree to further consult with each resident to identify the preferred location of each tree in the nature strip adjoining their property.	JM	1. Completed 22/10/25 2. In progress 3. In progress
9.9	<u>Horsham West Primary School – Kirwood St Traffic – Community Meeting</u> That Council: - Consult with the local community and the Horsham West Primary School in relation to the pedestrian safety and traffic measures proposed in this report. - Seek a further proposal on the outcome of this consultation be presented for consideration in development of Council's next budget. - Provide advocacy support to the Horsham West Primary School should the school seek to acquire the parcel of land on the west boundary of the school, up to the planned extension of Kooyong street.	JM	Pending further information from Victorian School Building Authority

Outstanding Council Resolutions Action List

MONDAY 23 JUNE 2025			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
9.9	<u>Council's Position on the Emergency Services and Volunteers Fund</u> That Council: 1. Vehemently opposes the proposed introduction of the Emergency Services Volunteer Fund in its current form, due to the significant, unfair and inequitable impacts it will have on the Shire's farming, commercial and industrial sectors. 2. Calls on the State Government to recognise the role that farmers and the agricultural sector plays in food security and acknowledge they, together with the business and industrial sector in rural areas, are the backbone of our nation. 3. Calls on the State Government to listen to our community and immediately repeal the implementation of the Emergency Services Volunteer Fund Levy (Bill). 4. As the Bill is awaiting Royal Assent, we call on Professor the Honourable Margaret Gardner AC Governor of Victoria to exercise her reserve powers and not sign this bill (ESVF) into Law.	GG	1. 2. 3. Completed through advocacy directly to government and through Regional Cities and Rural Councils Victoria over several months in 2025 4. Pending

Outstanding Council Resolutions Action List

MONDAY 24 MARCH 2025			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
9.4	<u>Planning Scheme Amendment C85 (Horsham Heritage Study 2014)</u> That Council endorse the Exhibition of C85 Horsham Heritage Planning Scheme Amendment pending the Minister's decision for authorisation.	KM/JM	In progress Nov / December 2025

MONDAY 24 FEBRUARY 2025			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
9.4	<u>Regional Community Sports Infrastructure Fund</u> That Item 9.4 (Regional Community Sports Infrastructure Fund) be deferred: (a) To provide an accurate total project cost for all stages of Central Park to be presented to councillors in an amended report. (b) To give time for Councillors to fully understand the discretionary budget and the potential opportunity costs to endorse this project.	CH	
9.7	<u>Road Safety Funding Projects – Firebrace St/McLachlan St Roundabout</u> That Council: 1. Remove the temporary speed humps at Firebrace Street/McLachlan Street roundabout immediately and associated pedestrian crossings at that roundabout. 2. Remove the speed humps and leave in the pedestrian crossing at the Firebrace Street crossing between Roberts Ave and McLachlan Street. 3. Request a further report investigating and providing recommendations into: a) The merit of well-designed raised pedestrian crossings compared to flat (zebra) crossings only at intersections, and compared to no formal pedestrian crossings at roundabouts, b) The merit of a consistent approach to intersection treatments at all CBD roundabouts, c) The pros and cons of mid-block pedestrian crossings at various locations within the CBD, d) Options for a staged approach to these treatments, e) Funding options for these works.	JM	1 & 2 Completed 3. Report on further TAC proposals provided October 2025.

Outstanding Council Resolutions Action List

MONDAY 27 MAY 2024			
15.4	<u>Land Acquisition</u> <i>Refer to Confidential Outstanding Council Resolutions</i>	KOB	

MONDAY 27 NOVEMBER 2023			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
9.5	<u>Kerbside Service Review</u> That Council: - Endorse the amended Kerbside Waste Collection Policy (Appendix 9.5A) and the new Solid Waste Code (Appendix 9.5B). - Allow residents to upsize and/or get additional bins in line with the Solid Waste Code. - Support a further review of rural kerbside service in the first half of 2024 following an initial period of implementation of the State Government's container deposit scheme (CDS). - Review the establishment of additional glass drop-off points when further data is available to measure the impact of container deposit scheme (CDS) on kerbside collected glass. - Allows for sharing and downsizing of bins for multi-unit dwellings (MUDs). - Conduct further engagement with residents of Haven to determine whether the 4-bin service should be extended in the closer residential areas of Haven. - Allow residents to place odorous food waste in the general waste stream during summer months in cases where refrigeration of these wastes is not practicable. - Continue its waste education program through the most effective and popular communication channels in the community. - Support the extension of kerbside food organics and garden organics (FOGO) and glass services to commercial and non-residential properties.	LM	1. Completed 2. Completed 3. Completed 4. In progress 5. Completed 6. 09/09/2024 7. Completed 8. Completed (/ongoing) 9. Completed

MONDAY 27 MAY 2019			
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Outstanding Council Resolutions Action List

AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
9.1	<u>Horsham Performing Arts Future Services Demand Assessment</u> That Council: - Note the findings and recommendations of the Horsham Performing Arts Service Demand Assessment Report. - Note the Wesley PACC committee's commitment to the <i>Alternative Option</i> outlined in the report i.e. to undertake required structural and compliance works to enable the facility to be reopened, funded from proceeds of the sale of the Music Academy in McLachlan Street. - Provide the necessary project management support/expertise to the Wesley PACC committee to undertake required structural and compliance works to enable the facility to be reopened, noting that the estimated cost for project management support/expertise is \$60,000. - Note that the Wesley PACC committee's preference is to cease ownership and management of the facility, and transfer these responsibilities to Council. - Take on the ownership and management of Wesley PACC once the structural and compliance works are completed and all regulatory requirements are met, including issuing of necessary permits. - After transfer of ownership, manage the building for the use of performing arts and community based events and activities. - Note that any remaining proceeds from the sale of the Music Academy, after works are completed will be provided to Council and placed into a reserve for future expenditure on the Wesley PACC. - Note that the net annual operating cost of the Wesley PACC under Council management and ownership, once these works are completed and the facility is reopened is estimated to be \$35,300. - Support the above recommendations on the basis that the Wesley PACC has sufficient funds to complete the required works.	KOB	27/5/2019 27/5/2019 1/7/2020 27/5/2019 - Still to occur - Still to occur 5/5/2024 27/5/2019 - Still to be determined Superseded by resolution on 24 November 2025 Council meeting

MONDAY 15 MAY 2017

Outstanding Council Resolutions Action List

AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
10.5.2	<u>Speed Limits - Various</u> That: 1. Negotiations be held with VicRoads regarding an increased speed limit in Rasmussen Road, Horsham, to 80 km/h, but only to within 200 m of the urban area. 2. Victoria Police be contacted seeking a greater enforcement of speed limits in the lower speed limit zones of Rasmussen Road, in particular the school zone. 3. The speed limit in Remlaw Road, Horsham not be increased. 4. Negotiations be held with VicRoads regarding a decrease of the speed limit in Hunts Road, Haven to either 60 or 70 km/h.	JM	1. Speed limit change deferred pending new development 2. Deferred, following item 1. 3. Completed 4. Completed
MONDAY, 17 OCTOBER 2016			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
10.2.4	<u>Revocation of the Instrument of Delegation for the Committee of management for the Camerons Oval Reserve</u> 1. That the Instrument of Delegation established for the Camerons Oval Committee of Management be revoked. 2. That a licence be developed with Laharum Sports Inc for the governance of the Camerons Oval precinct.	KH	1. 17/10/2016 2. Pending - To be informed by a new property framework
10.2.5	<u>Revocation of the Instrument of Delegation for the Committee of Management of the Quantong Recreation Reserve</u> 1. That the Instrument of Delegation established for the Quantong Recreation Reserve Committee of Management be revoked. 2. That a licence be developed with Quantong Recreation Reserve Inc for the governance of the Quantong Recreation Reserve. 3. That all funds currently in the bank account for the Quantong Recreation Reserve Committee of Management be transferred to the Quantong Recreation Reserve Incorporated (A0049172Z).	KH	1. 17/10/2016 2. Pending - To be informed by a new property framework 3. Completed



COMPLETED Council Resolutions Action List

MONDAY 24 NOVEMBER 2025			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	Public Questions – Brian Basham and Robyn Gulline	JJ	26/11/25
9.1	<u>Q1 Quarterly Performance Report to 30 September 2025</u> That Council receive and note the Q1 Quarterly Performance Report to 30 September 2025.	KH	Completed 25/11/2025 (Online here)
9.2	<u>Council Meeting Dates 2026</u> That Council: 1. Adopt the following meeting dates for 2026 for the Horsham Rural City Council meetings to be held at 5.30pm at the Civic Centre Horsham and livestreamed: • Tuesday 27 January 2026 (Noting the Australia Day Public Holiday is on Monday 26 January 2026) • Monday 23 February 2026 • Monday 23 March 2026 • Monday 27 April 2026 • Monday 25 May 2026 • Monday 22 June 2026 • Monday 27 July 2026 • Monday 24 August 2026 • Monday 28 September 2026 • Monday 26 October 2026 • Thursday 12 November 2026* (proposed date of Statutory Meeting to elect the Mayor) • Monday 23 November 2026 • Monday 14 December 2026 (meeting held earlier due to Christmas) Advertise the adopted 2026 Council meeting dates on the Horsham Rural City Council website and by other means as required by Council's Governance Rules 2023.	KH	Completed 25/11/2025 (Media release)
9.3	<u>Petition – Footpath Request William Rd Horsham</u>	JM	Completed 28/11/25



COMPLETED Council Resolutions Action List

	That Council approve the inclusion of construction of a new walking path along a section of Williams Rd, Horsham, at an estimated cost of \$20,000 in the 2026-27 capital works program.		
9.4	<u>Horsham Municipal Community Facilities Strategy</u> That Council endorse the Horsham Municipal Community Facilities Strategy 2025–2035 (Appendix 9.4A).	BL	Completed 24/11/2025
9.5	<u>The Wesley Redevelopment Project</u> That Council: - Notes that <i>The Wesley Redevelopment Project</i> fundraising campaign has raised \$423,667 of funds for the project, including a contribution of \$226,000 from their own funds. - Refers a funding allocation of \$2.28 M (based on the updated QS and fit out costs) to the budget process for 2026-27 financial year for the delivery of <i>The Wesley Redevelopment Project</i>. - Consider funding for The Wesley Redevelopment Project from a range of sources including but not limited to loans, grants, philanthropic organisations and Council cash Finalises the transfer of the asset (the building) from the Wesley PACC prior to the development of <i>The Wesley Redevelopment Project</i> commencing	BL	2. Completed 28/11/25 (JM)
9.6	<u>Domestic Animal Management Plan 2026-2029</u> That Council approve the Domestic Animal Management Plan 2026-2029 and submit to the Government on or before the due date of 4 December 2025 as per legislation.	BL	25/11/2025
9.7	<u>Updates to Sport & Recreation Grant Funding Opportunities</u> That Council approve: - The funding application for the Haven Tennis Courts Lighting Project under the Local Sports Infrastructure Fund LED Lighting Stream, seeking the maximum grant of \$250,000, to be lodged by 2 December 2025. - The allocation of the required co-funding cash contribution in the 2026/2027 budget, being \$342,925, noting the total project budget of \$592,925 (plus GST) as detailed in this report.	BL	A: 24/11/2025 B: 24/11/2025
9.8	<u>Investment Attraction and Growth Department Report</u>	BL	26/11/2025



COMPLETED Council Resolutions Action List

	That Council receive and note the Investment Attraction and Growth Department Quarterly Report for the period: July - September 2025.		
15.1	<u>Audit and Risk Committee – Appointment and Reappointment of Independent Members</u> <i>Refer to Confidential Outstanding Council Resolutions List</i>	KH	26/11/2025
15.2	<u>CEO Employment and Remuneration Committee Report: October 2025</u> <i>Refer to Confidential Outstanding Council Resolutions List</i>	Mayor	24/11/2025
MONDAY 27 OCTOBER 2025			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	Public Questions – Faye Smith, Robyn Gulline and John Flynn	JJ	29/10/25
9.1	<u>2024-2025 Annual Report</u> That Council adopt the attached 2024-2025 Horsham Rural City Council Annual Report subject to the identified minor administrative changes being made (Appendix 9.1A).	KH	Completed 18/11/2025 (Online here)
9.2	<u>Community Vision, Council Plan, Financial Plan and Asset Plan</u> That Council: 1. Adopt the Community Vision 2041 (Appendix 9.2A) 2. Adopt the Council Plan 2025-2029 (incorporating the municipal public health and wellbeing plan) subject to the change being made to the road image figure on page 7 of the Plan (Appendix 9.2B) 3. Adopt the Financial Plan 2025-2035 (Appendix 9.2C) 4. Adopt the Asset Plan 2025-2035 (Appendix 9.2D)	KH	Completed 30/11/2025 1. (Online here) 2. (Online here) 3. (Online here) 4. (Online here)
9.3	<u>Road Management Plan Review</u> That Council adopt the updated Road Management Plan included as Appendix 9.3B.	JM	Completed by the resolution. 27/10/25
15.1	<u>Audit and Risk Committee Minutes</u> <i>Refer to Confidential Outstanding Council Resolutions List</i>	KH	Completed 27/10/2025
15.2	<u>Replacement Landfill Compactor Purchase</u> That Council:	JM	Completed (order placed) Nov 2025.



COMPLETED Council Resolutions Action List

<i>Brought into Open Council</i>	1. Accept the tender of Tana Australia Pty Ltd for supply and delivery of a new Tana H260 Landfill Compactor at a total cost of \$843,595 ex GST. 2. Subject to acceptance of tender, record this resolution in the public meeting minutes and notify the successful tenderer.		Delivery pending.
15.3	<u>Horsham Regional Livestock Exchange - Advisory Committee - Members</u> <i>Refer to Confidential Outstanding Council Resolutions List</i>	JM	29/10/25
15.4	<u>CEO Employment and Remuneration Committee Report: September 2025</u> <i>Refer to Confidential Outstanding Council Resolutions List</i>	Mayor	27/10/2025
MONDAY 22 SEPTEMBER 2025			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	Public Questions – Robyn Gulline	JJ	24/09/25
9.1	<u>Financial and Performance Statements for 2024-25</u> That Council: 1. Provide in-principle approval of the Financial and Performance Statements for 2024-25 and authorise their submission to the Victorian Auditor-General's Office (VAGO). 2. Authorise Mayor Cr Ian Ross (or Acting Mayor if appropriate) and Cr Angela Munn to certify the Statements in their final form after any changes recommended or agreed to by VAGO or their sub-contractors, Crowe Australasia, have been made, pursuant of section 99 of the <i>Local Government Act 2020</i>.	KH	Completed 1. 22/09/2025 2. 13/10/2025
9.2	<u>S5 and S6- Instrument of Delegation Update</u> That Council resolves that: 1. in the exercise of the power conferred by s 11(1)(b) of the <i>Local Government Act 2020</i> a. There be delegated to the person holding the position, or acting in or performing the duties, of Chief Executive Officer the powers, duties and functions set	KH	Completed 1. 29/09/2025 (online here) 2. 29/09/2025 (online here)



COMPLETED Council Resolutions Action List

	out in the attached <i>S5 Instrument of Delegation to the Chief Executive Officer</i>, subject to the conditions and limitations specified in that Instrument. b. The <i>S5 Instrument of Delegation to the Chief Executive Office</i> comes into force immediately upon this resolution being made and is to be signed by the Council's Chief Executive Officer and the Mayor. c. On the coming into force of the <i>S5 Instrument of Delegation to the Chief Executive Office</i> all previous delegations to the Chief Executive Officer are revoked. 2. in the exercise of the powers conferred by the respective legislation referred to in the <i>S6 Instrument of Delegation to members of Council staff</i> - a. There be delegated to the members of Council staff holding, acting in or performing the duties of the offices or positions referred to in the attached <i>S6 Instrument of Delegation to members of Council staff</i>, the powers, duties and functions set out in that instrument, subject to the conditions and limitations specified in that Instrument. b. The <i>S6 Instrument of Delegation to members of Council staff</i> comes into force immediately upon this resolution being made and is to be signed by the Council's Chief Executive Officer. c. On the coming into force of the <i>S6 Instrument of Delegation to members of Council staff</i> all previous delegations to members of Council staff (other than the Chief Executive Officer) are revoked. 3. The duties and functions set out in the instruments must be performed, and the powers set out in the instruments must be executed, in accordance with any guidelines or policies of Council that it may from time to time adopt.		
9.3	<u>Adoption of Model Councillor Policy and Procedure (VLGA)</u> That Council: 1. Adopt the Councillor Internal Resolution Procedure 2. Adopt the Councillor Professional Development Policy	KH	Completed 1. 22/09/2025 (online here) 2. 22/09/2025 (online here)
9.4	<u>Domestic Animal Management Plan (DAMP) 2026-2029</u>	KOB	Completed



COMPLETED Council Resolutions Action List

	That Council: 1. Note the contents of the draft Domestic Animal Management Plan (DAMP) 2026-2029 (Appendix 9.4A) and 2. Endorse its release for community feedback for a period of 4 weeks.		1: 22/09/2025 2: 22/09/2025
9.5	<u>Halls Community Asset Committee</u> That Council: 1. In exercise of the power conferred by s 65 of the Local Government Act 2020 (the Act), Council resolves that: 1.1 From the date of this resolution, there be established as a Community Asset Committee - the Halls Community Asset Committee (Committee). 1.2 The purpose of the Committee is set out in the Schedule to this resolution. 1.3 Review commercial arrangements that may impact on the Instrument, Terms of Reference or Community Asset Committee. 1.4 The members of the Committee are: I. Daryl Deutscher II. Susan Hogan III. Terry O'Donnell IV. Judith Berendsen V. Clare Dunn VI. Kieran Loughran VII. Tracey Skinner VIII. Wendy Byrne IX. Mark Uebergang X. Luke Rees 1.4 The Chairperson of the Committee is Judith Berendsen. 1.5 A quorum of the Committee is six (6), a whole number that is an absolute majority, which is greater than half the total number of members of the Committee. 1.6 All members of the Committee have voting rights on the Committee.	KOB	22/09/25



COMPLETED Council Resolutions Action List

	2. Adopt the Terms of Reference: Halls Community Asset Committee (Appendix 9.5A) 3. Note the C7 Instrument of Delegation by CEO to Community Asset Committee (Appendix 9.5B) SCHEDULE Halls Community Asset Committee Purpose To manage the following community assets: 1. Dadswells Bridge Hall - 5820 Western Highway, Dadswells Bridge VIC 3385 2. Hamilton Lamb Memorial Hall - 13 Kalkee Rd, Horsham VIC 3400 3. Jung Hall - 51 Baker Street, Jung VIC 3399 4. Laharum Hall - 1586 Northern Grampians Rd, Laharum VIC 3401 5. Mitre Hall - 1429 Natimuk Frances Rd, Mitre VIC 3409 6. Natimuk Community Centre (NC2) - 60 Main Street, Natimuk VIC 3409 7. Natimuk and District Soldier's Memorial Hall - 101 Main St, Natimuk VIC 3409 8. Sailors Home Hall - 2472 Blue Ribbon Rd, Murra Warra VIC 3401 9. Taylors Lake Hall - 2032 Horsham-Lubeck Rd, St Helens Plains VIC 3401 10. Telangatuk East Hall - 278 Dunstan's Rd, Telangatuk East VIC 3401		
9.6	<u>Planning Scheme Amendment – Flood Mapping Corrections</u> That Council: 1. In accordance with Section 29 of the Planning and Environment Act 1987 adopts Amendment C88 to the Horsham Planning Scheme and; 2. Submits the adopted Amendment together with the prescribed information to the Minister for Planning requesting final approval.	BL	1. Completed 22/09/2025 2. Submitted on 5/10/2025
9.7	<u>National Food Security Strategy Submission</u> That Council: 1. Acknowledge the preparation of the Australian Government's <i>National Food Security Strategy: discussion paper</i>; and	KOB	22/09/25



COMPLETED Council Resolutions Action List

	2. Endorse the Horsham Rural City Council's submission at Appendix 9.7A and submit to the <i>Department of Agriculture and Fisheries and Forestry</i> , by close of business, 24 September 2025.		
15.1 <i>Brought into Open Council</i>	<u>Human Resource Management System Procurement</u> That Council: 1. Endorse the continued implementation and use of the ELMO HRMS 2. Approve entering into a three-year contractual agreement with ELMO for the supply of HRMS services. 3. Authorise a variation of \$35,000 in the 2025–26 Council budget to accommodate the revised procurement arrangements. If resolved record this resolution in the public meeting minutes.	KH	Completed 22/09/2025
15.3 <i>Brought into Open Council</i>	<u>Fencing Supply Panel Contract</u> That Council: 1. Approve J&A fencing to be on the panel contract based on their proposed rates. 2. Approve TMC Enviro to be on the panel contract based on their proposed rates. 3. If resolved, advises the successful tenderers and releases this outcome to the community.	JM	Completed 22/10/25
15.4 <i>Brought into Open Council</i>	<u>O'Callaghans Parade Upgrade - Firebrace Street to Hocking Street Horsham</u> That Council: 1. awards Contract 26-005 to Ontrack Civil Earthworks Pty Ltd (DWB Engineering) for a value of \$1,098,354.66 excluding GST. If resolved, releases this outcome to the community.	JM	1. Contract awarded 14/10/2025 2. Completed in minutes for 22/09/2025 meeting
MONDAY 25 AUGUST 2025			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	Public Questions – Jack Flynn, Robyn Gulline, Penny Flynn, Di Bell	JJ	28/08/2025
9.1	<u>Q4 Quarterly Performance Report to June 2025</u> That Council receive and note the Q4 Quarterly Performance Report to 30 June 2025, acknowledging the Annual Report for 2024-25 will contain the final data.	KH	28/08/2025 (added to website)
9.2	<u>Community Petition Mardon Drive</u> That Council:	JM	Completed (Subsequent report provided, 22/09/25)



COMPLETED Council Resolutions Action List

	Defer the report to the next Council meeting, subsequent to further community consultation being undertaken.		
9.3	<u>Western Highway Duplication – Mav State Council Motion</u> That Council endorse the submission of a motion to the MAV State Council, as follows: Understanding that duplication of the Western Highway from Ballarat to Stawell was scheduled to be completed in 2018, THAT, the Municipal Association of Victoria support the ten member Councils of the Western Highway Action Committee (WHAC) in calling for the Victorian and Australian Governments to ensure sufficient funding and expedite the required legal and administrative processes, to enable the delayed section of works near Ararat to recommence as soon as possible. This project is imperative, in light of the continuing numbers of serious accidents, including fatalities, on that particularly perilous section of the Western Highway, which affects all western Victorians, as well as interstate travellers (including B-double and road train heavy vehicles) and tourists.	JM	26/08/2025
9.4	<u>Planning Scheme Review - Horsham and Natimuk Housing Diversity and Affordability Strategy</u> That Council: 1. Note the contents of the draft Horsham and Natimuk Diverse and Affordable Housing Strategy (May 2025) at Appendix 9.4A; and - Endorse its release for public consultation for a period of six (6) weeks.	KOB	25/08/25
9.5	<u>Mining, Renewables and Energy Projects</u> That Council: 1. Establish a working group and endorse the Mining and Renewables Working Group Terms of Reference (Appendix 9.5A), to consider the impacts of Mining, Renewables and Energy in our region and how to best respond to the social, economic, and environmental risks, losses and potential benefits these industries will bring to the region. 2. Note that the working group does not have any decision-making power and that any recommendations made by the working group (where relevant) will be considered by Council at a Council Meeting. Review the working group structure proposed after 12 months of operations.	KOB	25/08/25



COMPLETED Council Resolutions Action List

9.6	<u>Natimuk Economic and Social Plan Terms of Reference</u> That Council: 1) adopt the updated Terms of Reference for the Natimuk Economic and Social Plan Advisory Committee (Appendix 9.6A) subject to the following changes: (i) Replace the words under the section headed Membership (a)-(i) with the following: Membership shall include: (a) One nominated Councillor (Chair of the Committee) or nominated proxy (b) Two Council Officers (Director Communities & Place or Delegate (Manager) and Coordinator Investment & Business Development (ex officio secretariat support) Membership shall also support inclusiveness and diversity and where possible, representing advocacy in the following areas: (c) Business Owner/Operator within the Natimuk CAD Precinct (d) Tourism (e) Sustainability and the environment (f) Recreation, Sport and/or Open Space use (g) Older age groups (60 + years) (h) Youth (16-25 years) (i) Accessibility and/or people with a disability (ii) Replace the following words in the section headed Membership: If a member is unable to attend three or more consecutive meetings, they will be contacted and if required, a new member will be identified. With the following: If a member is unable to attend three or more consecutive meetings without a legitimate reason or has not been given approval for a leave of absence, they will be contacted and if required, a new member will be identified. (iii) Include the following words in the Operating Procedure section: When a vote on a matter is tied, due to an apology or absence, communication will occur with the absent committee member/s and they will be given the opportunity to vote on the item within 24 hours of the meeting, after this time if the committee member has not communicated their vote, the decision on the item will be deferred to the next meeting.	KOB	25/08/25
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COMPLETED Council Resolutions Action List

	3) appoint Cr Brian Klowss to the Natimuk Economic and Social Plan Advisory Committee and Cr Angie Munn as proxy to attend if required.		
9.7	<u>Community Vision, Council Plan, Financial Plan, And Asset Plan</u> That Council: 1. Approve the release of the draft Community Vision for a period of community engagement of three weeks in September 2025. 2. Approve the release of the draft Council Plan for a period of community engagement of three weeks in September 2025 and submit a copy of that document to the Secretary for an exemption from complying with section 26 of the <i>Public Health and Wellbeing Act 2008</i>. 3. Approve the release of the draft Financial Plan for a period of community engagement of two weeks in September 2025. Approve the release of the draft Asset Plan for a period of community engagement of two weeks in September 2025.	GG	1. 05/09/2025 2. 05/09/2025 3. 17/09/2025 4. 21/10/2025
9.8	<u>Wimmera Southern Mallee Development Membership</u> That Council: 1. Gives notice to resign from its membership of Wimmera Southern Mallee Development, effective immediately. 2. Notifies Wimmera Southern Mallee Development of the resignation through a letter signed by the member representative Councillor Cameron McDonald.	GG	Completed 1. 25/08/2025 2. 25/08/2025
9.9	<u>Investment Attraction and Growth Department Report</u> That Council receive and note the Investment Attraction and Growth Department Quarterly Report for the period: May – June 2025.	KOB	25/08/25
12.1	<u>Community Petition Williams Road Footpath</u> That Council receive and note the Petition by residents of Weldon Power Court and nearby addresses requesting a footpath along a section of Williams Rd from Burnt Ck No 2 Bridge to Cameron Rd.	JM	Completed (subsequent report provided 27/11/25)
MONDAY 28 JULY 2025			



COMPLETED Council Resolutions Action List

AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED																														
8	Public Questions – Jack Flynn, Robyn Gulline, Neville McIntyre	JJ	31/07/2025																														
9.1	<u>Audit and Risk Committee Biannual Report to Council – 1 January to 30 June 2025</u> That Council receive and note the Biannual Report of the Audit and Risk Committee for the period January to June 2025.	KH	28/07/2025																														
9.2	<u>Community Events Grants 2025-2026</u> That Council: 1. Approve \$61,900 to the following the Community Event Grants (noting nil Councillor conflicts of interest): <table><tr><th>Applicant</th><th>Amount</th></tr><tr><td>Beyond Community Inclusion Inc</td><td>\$1,500</td></tr><tr><td>Black Hole Theatre</td><td>\$6,000</td></tr><tr><td>Gariwerd Artists Inc</td><td>\$800</td></tr><tr><td>Horsham & District Orchid Society</td><td>\$500</td></tr><tr><td>Horsham Agricultural Society Inc</td><td>\$4,000</td></tr><tr><td>Horsham Calisthenics College</td><td>\$1,200</td></tr><tr><td>Horsham Fire Brigade</td><td>\$2,000</td></tr><tr><td>Horsham Girl Guides</td><td>\$1,000</td></tr><tr><td>Horsham Rockers Inc</td><td>\$2,000</td></tr><tr><td>Horsham Rural City Band</td><td>\$3,000</td></tr><tr><td>Horsham Spring Garden Festival Inc</td><td>\$2,000</td></tr><tr><td>Laharum Hall committee of management</td><td>\$3,800</td></tr><tr><td>Mother's Day Classic-Horsham</td><td>\$900</td></tr><tr><td>Old Skool Hotrod and Custom Club</td><td>\$4,000</td></tr></table>	Applicant	Amount	Beyond Community Inclusion Inc	\$1,500	Black Hole Theatre	\$6,000	Gariwerd Artists Inc	\$800	Horsham & District Orchid Society	\$500	Horsham Agricultural Society Inc	\$4,000	Horsham Calisthenics College	\$1,200	Horsham Fire Brigade	\$2,000	Horsham Girl Guides	\$1,000	Horsham Rockers Inc	\$2,000	Horsham Rural City Band	\$3,000	Horsham Spring Garden Festival Inc	\$2,000	Laharum Hall committee of management	\$3,800	Mother's Day Classic-Horsham	\$900	Old Skool Hotrod and Custom Club	\$4,000	KH	
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Horsham & District Orchid Society	\$500																																
Horsham Agricultural Society Inc	\$4,000																																
Horsham Calisthenics College	\$1,200																																
Horsham Fire Brigade	\$2,000																																
Horsham Girl Guides	\$1,000																																
Horsham Rockers Inc	\$2,000																																
Horsham Rural City Band	\$3,000																																
Horsham Spring Garden Festival Inc	\$2,000																																
Laharum Hall committee of management	\$3,800																																
Mother's Day Classic-Horsham	\$900																																
Old Skool Hotrod and Custom Club	\$4,000																																



COMPLETED Council Resolutions Action List

	<table><tr><td>Operation 19:14</td><td>\$4,000</td></tr><tr><td>Rotary Club of Horsham East</td><td>\$6,000</td></tr><tr><td>SmartArtz Theatre Inc</td><td>\$6,700</td></tr><tr><td>Toolondo Golf club</td><td>\$1,000</td></tr><tr><td>Wimmera Against Cancer in Kids</td><td>\$2,500</td></tr><tr><td>Wimmera Mallee Historical Vehicle Society</td><td>\$500</td></tr><tr><td>Wimmera Music Eisteddfod Inc.</td><td>\$4,500</td></tr><tr><td>Wimmera Regional Sports Assembly</td><td>\$2,000</td></tr><tr><td>Wimmera Rockers Danceworld Inc.</td><td>\$2,000</td></tr><tr><td>Total</td><td>\$61,900</td></tr></table> 2. Approve \$11,038 to the following community grant allocations (noting Councillor conflict of interest): <table><tr><td>Applicant</td><td>Amount</td></tr><tr><td>Arapiles Community Theatre Inc</td><td>\$6,538</td></tr><tr><td>Arapiles Historical Society Inc</td><td>\$2,000</td></tr><tr><td>Natimuk Agricultural and Pastoral Society Inc</td><td>\$500</td></tr><tr><td>Natimuk and District Gymnastics Club</td><td>\$2,000</td></tr><tr><td>Total</td><td>\$11,038</td></tr></table> 3. Advise all Community Event Grant applicants of the outcome of their applications by the end of August 2025.	Operation 19:14	\$4,000	Rotary Club of Horsham East	\$6,000	SmartArtz Theatre Inc	\$6,700	Toolondo Golf club	\$1,000	Wimmera Against Cancer in Kids	\$2,500	Wimmera Mallee Historical Vehicle Society	\$500	Wimmera Music Eisteddfod Inc.	\$4,500	Wimmera Regional Sports Assembly	\$2,000	Wimmera Rockers Danceworld Inc.	\$2,000	Total	\$61,900	Applicant	Amount	Arapiles Community Theatre Inc	\$6,538	Arapiles Historical Society Inc	\$2,000	Natimuk Agricultural and Pastoral Society Inc	\$500	Natimuk and District Gymnastics Club	\$2,000	Total	\$11,038		
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Natimuk and District Gymnastics Club	\$2,000																																		
Total	\$11,038																																		
9.3	<u>Road Management Plan</u> That Council approve the commencement of consultation on the revised version of the Road Management Plan included as Appendix 9.3A, for a period of four weeks, including conduct of drop-in sessions in rural parts of the municipality, and with the provision for the community to make submissions on the draft Plan.	JM	Commenced consultation. Closed 17/09/25																																



COMPLETED Council Resolutions Action List

9.4	<u>Horsham Regional Livestock Exchange Fees – 2025-26</u> That Council adopt the fees/charges proposed for Horsham Regional Livestock Exchange for the 2025-26 financial year, as presented in Appendix 9.4A, with effect from 29 July 2025.	JM	1/08/25
9.5	<u>Western Highway Advocacy Priorities</u> That Council endorse the set of advocacy priorities included in Appendix 9.5A for inclusion in the Western Highway Action Committee advocacy strategy.	JM	29/7/25
9.6	<u>SUBMISSIONS ON "PAYMENT IN LIEU OF RATES (PILOT) SCHEME FOR ENERGY STORAGE SYSTEMS DISCUSSION PAPER." & SEC RENEWABLE ENERGY PARK HORSHAM COMMUNITY BENEFITS FUND</u> That Council: 1. Note the submission in response to DEECA's "Payment in Lieu of Rates (PILOT) scheme for Energy Storage Systems Discussion Paper," advocating for a wholesale review of the PILOT scheme and a return to standard industrial rates for energy facilities (Appendix 9.6A). 2. Note that Council Officers will engage directly with the State Electricity Commission (SEC) to seek the payment of acceptable rates for the SEC Renewable Energy Park - Horsham. 3. Endorse the draft submission to the SEC regarding the SEC Renewable Energy Park - Horsham Community Benefits Fund (Appendix 9.6B).	KOB	28/07/25
12.1	<u>Community Petition Mardon Drive</u> That Council receive and note the Petition by residents of Mardon Drive requesting that trees not be planted in the street and request a further report on the matter as soon as possible.	JM	28/7/25
15.1	<u>Audit and Risk Committee Minutes</u> <i>Refer to Confidential Outstanding Council Resolutions List</i>	KH	28/07/2025
15.2	<u>Wimmera Agriculture and Logistics Hub Land Sale</u> That Council: 1. Notes the proposed terms of sale as set out in the report for the following properties:	KH	1. 28/07/2025 2. 28/07/2025 3. 28/07/2025



COMPLETED Council Resolutions Action List

Brought into Open Council	a. Lot 13 Freight Terminal Road, Dooen b. Lot 14 Freight Terminal Road, Dooen c. Lot 3 (33 Burgin Drive), Dooen 2. Council notes the outcome of the community engagement process pursuant to section 114 of the <i>Local Government Act 2020</i> (Act) for the proposed sale of the 3 properties referred to in point 1; 3. Having met its statutory obligations under section 114 of the Act, and considered the outcome of the community engagement process, Council resolves to sell each of the 3 properties referred to in point 1 in accordance with the proposed terms of sale set out in the report; and 4. Authorises the Chief Executive Officer to finalise any negotiations associated with the sale of the 3 properties in point 1 and sign on behalf of Council, the contracts of sale and all documents required to complete the sale of land. 5. Allocates the proceeds of the sale of the 3 properties identified in point 1 to benefit future economic development opportunities for industrial land across the municipality by placing the proceeds in a reserve designated for that purpose. 6. Deems this resolution as no longer confidential.		4. All 3 contracts of sale executed by end November 2025 5. As proceeds of sale are provided 28/07/2025
15.3 Brought into Open Council	<u>Gross Bridge Retrofitting Works, Contract 25-017</u> That Council award the contract for the Gross Bridge Retrofitting Project to Slabtec Pty Ltd for a total contract amount of \$412,723.50 excluding GST.	JM	1/8/25
MONDAY 23 JUNE 2025			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	Public Questions – Robyn Gulline, Penny Flynn, Brian Basham	FK	23/06/2025
9.1	<u>Revenue and Rating Plan 25-29</u> That Council adopt the Horsham Rural City Revenue and Rating Plan 2025-2029 (Appendix 9.1A).	KH	23/06/2025 (Document placed online 24/06/2025)



COMPLETED Council Resolutions Action List

9.2	<u>Fees & Charges 25-26</u> That Council adopt Horsham Rural City Council Register of Fees and Charges for 2025-2026 (Appendix 9.2A) subject to the amendment to change fee number 1236 (Aquatic Concession) to \$26.75.	KH	23/06/2025 (Document placed online 24/06/2025)
9.3	<u>Budget 25-26</u> That Council: 1. Adopt Horsham Rural City Council Budget 2025-2026 and the subsequent 3 financial years, as attached pursuant to Section 94 of the <i>Local Government Act 2020</i>. 2. Declare the following rates and charges for the 2025-2026 financial year: ▪ Amount Intended to be raised: An amount of \$33.687m (or such other amount as is lawfully raised as a consequence of this resolution) be declared as the amount which Council intends to raise by general rates and the annual service charge, which is calculated as follows: General Rates \$27.199m Municipal Charge \$ 2.305m Waste Management Charge \$ 5.037m Interest on Rates \$ 0.040m and Revenue in lieu of rates \$ 0.306m 3. Rates Information: ▪ General Rates - A general rate be declared in respect of the 2025-2026 rating year, being the period 1 July 2025 to 30 June 2026. 4. Declare that the general rate be raised by the application of differential rates for rateable land having the respective characteristics specified in 4.1.1(n) of the budget document. 5. Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land by the relevant rate in the dollar as indicated as follows: - Residential \$0.0038340 - Commercial \$0.0038340 - Industrial \$0.0038340 - Cultural and Recreation \$0.0019170	KH	23/06/2025 (Document placed online 24/06/2025)



COMPLETED Council Resolutions Action List

	Farm \$0.0020140 6. Municipal Charge - Declare a municipal charge for 2025-2026 of \$200.00 for each rateable land (or part) in respect of which a municipal charge may be levied. 7. Annual Bin Service Charge - Declare an annual service charge for the collection and disposal of refuse in respect of the 2024-2025 Financial Year and set out below: <table><tr><td>Urban Bin Charge</td><td>\$543.00</td></tr><tr><td>Rural Bin Service</td><td>\$378.00</td></tr><tr><td>Additional General Waste Bin</td><td>\$153.00</td></tr><tr><td>Additional Recycling Bin</td><td>\$153.00</td></tr><tr><td>Additional Organics Bin</td><td>\$153.00</td></tr><tr><td>Additional Glass Bin</td><td>\$88.00</td></tr><tr><td>Commercial Bin Service (weekly general waste/fortnightly recycling)</td><td>\$525.00</td></tr><tr><td>Additional/Standalone Commercial General Waste Bin (weekly)</td><td>\$328.00</td></tr><tr><td>Additional/Standalone Commercial Recycling Bin</td><td>\$197.00</td></tr><tr><td>Additional Commercial Organics Bin</td><td>\$197.00</td></tr><tr><td>Additional Commercial Glass Bin</td><td>\$99.00</td></tr></table> 8. Setting of interest rate on unpaid rates and charges The Council will charge interest for rates and charges which have not been paid by the due dates, as specified under Section 167 of the <i>Local Government Act 1989</i>. 9. Payment of rates and charges Declare that a person can pay a rate or charge (other than a special rate or charge) by: Four (4) instalments which are due and payable on the dates fixed by the Minister by notice published in the Government Gazette; or paid in full on 15 February 2026.	Urban Bin Charge	\$543.00	Rural Bin Service	\$378.00	Additional General Waste Bin	\$153.00	Additional Recycling Bin	\$153.00	Additional Organics Bin	\$153.00	Additional Glass Bin	\$88.00	Commercial Bin Service (weekly general waste/fortnightly recycling)	\$525.00	Additional/Standalone Commercial General Waste Bin (weekly)	\$328.00	Additional/Standalone Commercial Recycling Bin	\$197.00	Additional Commercial Organics Bin	\$197.00	Additional Commercial Glass Bin	\$99.00		
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Additional Commercial Glass Bin	\$99.00																								
9.4	<u>Community Donations 25-26</u> 1. Approve \$141,665 to the following Community Donations (noting nil Councillor conflicts of interest):	KH	23/06/2025 (Donations placed online 24/06/2025)																						



COMPLETED Council Resolutions Action List

Applicant	Amount		
Laharum - Camerons Oval	\$ 13,560		
Quantong Recreation Reserve	\$ 13,560		
Dock Lake Recreation Reserve	\$ 6,780		
Kalkee Recreation Reserve	\$ 6,780		
Pimpinio Recreation Reserve	\$ 6,780		
Noradjuha Recreation Reserve	\$ 6,780		
Brimpaen Recreation Reserve	\$ 575		
Clear Lake Recreation Reserve	\$ 575		
Dooen Recreation Reserve	\$ 575		
Riverside Recreation Reserve	\$ 575		
Toolondo Recreation Reserve	\$ 575		
Wonwondah Recreation Reserve	\$ 575		
Public Halls insurance levy	\$ 20,000		
Other Community Facilities insurance levy	\$ 13,400		
Rates exemption for cultural, recreational and charitable organisations	\$ 8,510		
Federation University - Horsham Campus Nursing Award	\$ 300		
Longerenong College (Skill Invest) - Citizenship Award	\$ 300		
Holy Trinity Lutheran College - Senior Achievement Award	\$ 200		
Horsham College - Senior Achievement Award	\$ 200		
St Brigid's College - Senior Achievement Award	\$ 200		
Christian Emergency Food Centre	\$ 5,490		
Horsham College Chaplaincy (Access Ministries)	\$ 6,275		
Horsham Tidy Towns	\$ 6,165		
Wimmera Association for Geneology	\$ 360		



COMPLETED Council Resolutions Action List

	Wimmera River Improvement Committee	\$ 9,180	
	Wimmera River Improvement Committee-Police Paddock	\$ 2,695	
	Dadswell Bridge Community Newsletter	\$ 300	
	North West Grampians Newsletter	\$ 1,910	
	Wonwondah North Hall	\$ 300	
	Christian Ministers Association	\$ 4,370	
	Horsham City Pipe Band	\$ 1,910	
	Horsham Rural City Band	\$ 1,910	
	Total	\$141,665	
	2. Approve \$21,220 to the following community grant allocations (noting Councillor conflict of interest):		
	Applicant	Amount	
	Natimuk Showgrounds	\$ 13,560	
	Bennett Road Kindergarten – maintenance support	\$ 960	
	Green Park Kindergarten – maintenance support	\$ 960	
	Natimuk Pre-school – maintenance support	\$ 960	
	Natimuk Road Kindergarten – maintenance support	\$ 960	
	Natimuk & District Progress Association Inc	\$ 1,910	
	Natimuk Brass Band	\$ 1,910	
	Total	\$21,220	
	CARRIED		
	3. Approve \$1000 to the following community grant allocation (noting Councillor conflict of interest):		
	Applicant	Amount	
	Haven Bush Play Group	\$ 1,000	



COMPLETED Council Resolutions Action List

	<table><tr><td>Total</td><td>\$1000</td></tr><tr><td colspan="2">CARRIED</td></tr><tr><td colspan="2">4. Approve \$200 to the following community grant allocation (noting Councillor conflict of interest):</td></tr><tr><td>Applicant</td><td>Amount</td></tr><tr><td>Horsham College - Alternate Pathways Achievement Award</td><td>\$ 200</td></tr><tr><td>Total</td><td>\$200</td></tr><tr><td colspan="2">CARRIED</td></tr></table>	Total	\$1000	CARRIED		4. Approve \$200 to the following community grant allocation (noting Councillor conflict of interest):		Applicant	Amount	Horsham College - Alternate Pathways Achievement Award	\$ 200	Total	\$200	CARRIED			
Total	\$1000																
CARRIED																	
4. Approve \$200 to the following community grant allocation (noting Councillor conflict of interest):																	
Applicant	Amount																
Horsham College - Alternate Pathways Achievement Award	\$ 200																
Total	\$200																
CARRIED																	
9.5	<u>2025 Local Government Community Satisfaction Survey</u> That Council receive and note the Horsham Rural City Council 2025 Local Government Community Satisfaction Survey results.	KH	23/06/2025														
9.6	<u>Draft Victorian Transmission Plan</u> That Council: 1. Acknowledge the preparation of the draft Victorian Transmission Plan for public engagement; and 2. Endorse the draft submission (Appendix 9.6A) as Council’s formal response to the draft plan to be submitted to VicGrid, inclusive of words that identify: a. the need for ensuring appropriate management and compensation for landholders who experience damage to crops during the works stage; b. equitable compensation for landholders impacted by transmission line upgrades, c. the investigation of old stock routes across the municipalities for the location of transmission lines.	KOB	24/06/25														
9.7	<u>Development of a freestanding, digital, major promotion sign</u> That Council having considered all the matters required under Section 60 of the Planning and Environment Act 1987 decides to refuse to Grant a Permit under the provisions of the Horsham	KOB	24/06/25														



COMPLETED Council Resolutions Action List

	Planning Scheme in respect of the land known and described as 95A Mcpherson St, for the Use and Development of Major Promotional Signage on the following grounds: 1. The signage is considered excessively prominent and visually intrusive, in the context of the Wimmera River corridor and surrounding open space and does not comply with the requirements of Clause 52.05 (Signs Policy). 2. The proposal is inconsistent with the purpose and intent of the Special Use Zone – Schedule 4 (Horsham Showgrounds), which is to support a range of community, recreational, and event-based uses. 3. The proposal is inconsistent with the urban design objectives of Clauses 15.01-3S and 15.01-2S. The major promotion sign does not contribute positively to the streetscape or enhance the visual quality of this prominent entry point, and is therefore inappropriate in its form, scale, and siting. 4. The signage at a location that requires particular concentration presents distraction for drivers on a major intersection on the Western Hwy with a history of motor vehicle accidents. 5. That Council notify the applicant of this decision and suggest they investigate other more suitable locations for promotional signage.		
9.8	<u>Wimmera Southern Mallee Development Membership</u> That Council: 1. Decreases its contribution to Wimmera Southern Mallee Development to \$100,000, for 2025-2026 financial year. 2. Gives notice to Wimmera Southern Mallee Development that its strategic priorities no longer align with Council's strategic priorities and Council consequently intends to withdraw its membership in total on 30 June 2026.	KOB	27/06/25
9.10	<u>Investment Attraction and Growth Department Report</u> That Council receive and note the Investment Attraction and Growth Department Quarterly Report for the period February to April 2025.	KOB	23/6/25
13.4	<u>Council Committee Minutes</u>	KOB	23/6/25



COMPLETED Council Resolutions Action List

	Natimuk Economic & Social Plan Project Advisory Ctee meeting held on 11 June 2025. Defer the receiving and noting of these minutes until the July council meeting to allow for corrections to be made.												
15.1	<u>Review of CBD Parking Arrangements</u> <i>Refer to Confidential Outstanding Council Resolutions List</i>	KOB	26/06/25										
MONDAY 26 MAY 2025													
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED										
8	Public Questions – Robyn Gulline, Donna Johns, Russell Sleep, Penny Flynn, Neville McIntyre	FK	28/05/2025										
9.1	<u>Q3 Quarterly Performance Report to March 2025</u> That Council receive and note the Q3 Quarterly Performance Report to 31 March 2025 (Appendix 9.1A).	KH	28/05/2025 (added to website)										
9.2	<u>Community Grants 25/26</u> That Council: 1. Allocate \$231,684 in the 2025-26 Budget for approved community grants and donations across the following categories: - Community Development Grants\$137,684 - Community Events Grants\$ 73,000 - Youth Grants\$ 10,000 - Urgent Need Small Grants\$ 11,000 2. Approve the following community development grant allocations (noting nil Councillor conflicts of interest):<table><thead><tr><th>Applicant</th><th>Amount</th></tr></thead><tbody><tr><td>Central Park Tennis Club (Hsm) Inc.</td><td>\$1,000</td></tr><tr><td>Dadswells Bridge & District Community Group</td><td>\$1,670</td></tr><tr><td>Horsham and District Soccer Club</td><td>\$1,400</td></tr><tr><td>Horsham City Rowing Club Inc</td><td>\$4,383</td></tr></tbody></table>	Applicant	Amount	Central Park Tennis Club (Hsm) Inc.	\$1,000	Dadswells Bridge & District Community Group	\$1,670	Horsham and District Soccer Club	\$1,400	Horsham City Rowing Club Inc	\$4,383	KH	26/05/2025 1 Amounts captured in budget 06/05/2025 2-6 All successful applicants notified of outcome 30/05/2025 7 All unsuccessful applicants notified of outcome
Applicant	Amount												
Central Park Tennis Club (Hsm) Inc.	\$1,000												
Dadswells Bridge & District Community Group	\$1,670												
Horsham and District Soccer Club	\$1,400												
Horsham City Rowing Club Inc	\$4,383												



COMPLETED Council Resolutions Action List

	Horsham PAWS	\$5,000		
	Horsham Rockets Tri State Games	\$999		
	Horsham Rural City Band trading as Horsham City Brass Band	\$1,000		
	Horsham & District U3A Inc	\$4,364		
	Laharum Football Netball Club	\$3,499		
	Laharum Hall	\$1,225		
	Noradjuha-Quantong FNC	\$3,089		
	Phoenix Animal Rescue Horsham	\$5,000		
	Riding for the Disabled Association Horsham	\$4,200		
	Riverside Recreation Reserve Committee of Management Inc	\$4,000		
	Rotary Club of Horsham Inc	\$1,200		
	Rotary District 9780 Defying the Drift Committee Program 2025	\$2,000		
	Smart Artz Theatre Inc	\$2,271		
	Sunnyside Horsham Sporting Club Ltd	\$7,080		
	Taylors Lake Hall`	\$2,273		
	'The Patch' Community Garden (Salvation Army)	\$2,000		
	Toolondo Golf club	\$975		
	Volleyball Horsham	\$1,770		
	Wimmera Association for Genealogy Inc	\$250		
	Wimmera Filipino-Australian Club Inc.	\$2,100		
	Wimmera Mobility Group	\$750		
	Wimmera Regional Sports Assembly	\$4,917		
	3. Approve the following community grant allocations (noting Councillor conflict of interest):			
	Applicant	Amount		
	Arapiles Community Theatre	\$1,000		



COMPLETED Council Resolutions Action List

	Arapiles Historical Society		\$7,000			
	Bennett Road Kindergarten		\$5,882			
	Green Park Kindergarten		\$4,050			
	Natimuk & District Soldiers Memorial Hall Committee of Management		\$4,900			
	Natimuk Agricultural & Pastoral Society Inc		\$9,500			
	Natimuk Golf Club Inc		\$5,000			
	Natimuk Lake Foreshore Committee		\$8,000			
	Natimuk United Football Netball Club		\$1,000			
	4. Approve the following community grant allocation (noting Councillor conflict of interest):					
	Applicant		Amount			
	Horsham Historical Society		\$2,000			
	5. Approve the following community grant allocation (noting Councillor conflict of interest):					
	Applicant		Amount			
	Haven Tennis Club Incorporated		\$6,100			
	Wimmera Southern Mallee LLEN		\$4,500			
	6. Approve the following community grant allocations (noting Councillor conflict of interest):					
	Applicant		Amount			
	Horsham Aero Club		\$1,587			
	Horsham Clay Target Club		\$4,000			
	Horsham Urban Landcare Inc.		\$4,750			
	Advise all successful and unsuccessful Community Development Grant applicants of the outcome of their applications by the end of May 2025.					
9.3	Horsham Municipal Community Facilities Strategy 2025-35			KOB	26/5/25	



COMPLETED Council Resolutions Action List

	That Council approve the draft Horsham Municipal Community Facilities Strategy 2025-2035 (Appendix 9.3A) to be released for public engagement for a period of 4 weeks.		
15.1 <i>Brought into Open Council</i>	<u>Management and Operation of Horsham Aquatic Centre</u> That Council approve an extension of the Y's contract for a further 3 years, for the guaranteed contract sum amount of \$261,908.00 pa. (ex GST) i.e. \$21,826.00 per month (ex GST).	KOB	26/5/25
15.2 <i>Brought into Open Council</i>	<u>Dept of Transport and Planning Maintenance Contract</u> That Council approve an extension of maintenance contract 10022 as offered by the Department of Transport and Planning up to 30 June 2026, based on the tendered rates as included in Appendix 15.2B as indexed according to the provisions applicable under the contract terms.	JM	18/6/25
15.3	<u>City Oval Pavilion Funding Agreement</u> <i>Refer to Confidential Outstanding Council Resolutions List</i>	JM	16/6/25
MONDAY 28 APRIL 2025			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	Public Questions – Robyn Gulline, Gavin Puls, Donna Johns, Leoni Heard	FK	29/4/25
9.1	<u>Gross Bridge Strengthening Works – Budget Re-Allocation</u> That Council re-allocate the 2024-25 budgeted funds of \$427,000 for the micro-surfacing program to Gross Bridge strengthening (\$212,000), bridges maintenance (\$192,000) and line marking works	JM	28/4/25
9.2	<u>Horsham Regional Livestock Exchange – Advisory Committee Terms of Reference</u> That Council adopt the Terms of Reference for the Horsham Regional Livestock Exchange as per Appendix 9.2A to this report. The Council appoint Cr Brian Klowss to be the ex-officio Councillor representative on the Committee.	JM	28/4/25
9.3	<u>Community Petition Major Mitchell Drive</u> That Council:	LM	7/5/2025 - Letter has been sent to the residents with



COMPLETED Council Resolutions Action List

	1. Agree that street trees will not be planted on the south side of the currently developed extent of Major Mitchell Drive on the following basis: • That the initial approved plan of subdivision for that area did not show that trees would be planted in the Major Mitchell Drive nature strip. 2. Acknowledge that this is an exception to the principles of the Greening Greater Horsham Strategy and Tree Policy both adopted in 2022, and that otherwise, there would need to be significant circumstances for a further exception to these principles, including in further subdivision stages in Major Mitchell Drive. 3. That the further plantings planned for the north side of Major Mitchell Drive proceed as per the plan endorsed by residents of Major Mitchell Drive as shown in Appendix 9.3B.		final resolution. Advised planting of the reserve will occur in July August this year.
9.4	<u>Model Councillor Policies</u> That Council adopt the updated HRCC Councillor Media Policy. That Council adopt the Model Councillor Social Media Policy.	KH	30/04/2025 Adopted policies added to website
9.5	<u>Proposed release of draft 25-26 budget, 25-26 fees & charges and 2025-29 revenue and rating plan for community feedback</u> That Council: 1. Endorse the release of the draft 2025-2026 Budget, 2025-2026 Fees and Charges, and Revenue and Rating Plan 2025-2029 to inform the community of council's planned expenditures and charges. 2. Confirm that this period of community engagement will be undertaken by placing the documents on Council's website for a period of 3 weeks from a date yet to be determined in May to a date in June 2025. 3. Will consider the 2025-2026 Budget, the 2025-2026 Fees and Charges, and the Revenue and Rating Plan 2025-2029, incorporating any community feedback, for adoption at its meeting in June 2025.	KH	16/05/2025 Documents released to public
9.6	<u>Avonbank Mining Licence Submission</u>	JH	29/04/2025



COMPLETED Council Resolutions Action List

	That Council endorse and lodge the Avonbank Mining Licence Submission (Appendix 9.6C) to the Earth Resources Regulator.		
15.1 <i>Brought into Open Council</i>	<u>Audit and Risk Committee Minutes</u> That Council receive and note the (unconfirmed) minutes of Audit and Risk Committee meeting held on 20 March 2025 (Appendix 15.1A).	KH	28/04/2025 Complete - no action required
MONDAY 24 MARCH 2025			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	Public Questions – Robyn Gulline, Neville McIntyre, Josephine Johns, Donna Johns, Fletcher Mills	FK	26/03/2025
9.1	<u>Horsham Home of History Group Terms of Reference</u> That Council adopt the Terms of Reference for the Horsham Home of History Group.	AM	26/03/2025
9.2	<u>Quarterly Performance Report: Q2 October – December 2024</u> That Council receive and note the Quarterly Performance Report for Quarter 2: 1 October to 31 December 2024 (Appendix 9.2A).	SMcl	28/03/2025 Report placed online
9.3	<u>S5 instrument of Delegation Update, Council to CEO</u> That Council, resolves: - That the powers, duties and functions set out in the attached <i>S5 Instrument of Delegation</i> be delegated to the person holding, acting in or performing the duties of the Chief Executive Officer, subject to the conditions and limitations specified in that Instrument. - That the instrument will be signed by the Mayor and Council's Chief Executive Officer and come into force immediately following this Council resolution being made thereby revoking the S5 delegations currently in place. - To retain the current financial delegation of the CEO at \$250,000 (plus GST).	SMcl	24/03/2025 Instrument took effect 28/03/2025 Instrument signed



COMPLETED Council Resolutions Action List

9.5	<u>Safe Local Roads and Streets Program Funding Application</u> That Council approve the submission of grant applications to the Safe Local Roads and Streets Program fund for the O'Callaghans Parade Double Roundabout and Shared Use Path. That Council approve the submission of grant applications to the Safe Local Roads and Streets Program fund for the Albert St, Bowden St and Railway Ave Speed Treatments. That Council approve the submission of grant applications to the Safe Local Roads and Streets Program fund for the Noradjuha – Tooan East Rd Culvert Protection. That Council approve the submission of grant applications to the Safe Local Roads and Streets Program fund for the Three Bridges Rd Curve Treatment. That Council approve the submission of grant applications to the Safe Local Roads and Streets Program fund for the Bennett Rd Bicycle Lane. That Council approve the submission of grant applications to the Safe Local Roads and Streets Program fund for the Natimuk Rd Bicycle Lane.	JM	All 5 funding agreements executed. July 2025 6th for Noradjuha – Tooan East was not supported by TAC.
9.6	<u>Urquhart Street Funding Agreement</u> That Council approve execution of the funding agreement for the Urquhart St / O'Callaghans Parade upgrade project to enable implementation of the project.	JM	Funding agreement finalised 16 April 2025
9.7	<u>Proposed Revision to Delivery Timeframes – Key Organisational Documents</u> That Council endorse the revision of the timelines associated with the preparation and adoption of key legislative documents, required to be prepared following a general election, to the due date prescribed by the respective legislation.	KH	24/03/2025 Legislative deadlines now apply
9.8	<u>Investment Attraction & Growth Department Report</u>	KOB	24/03/2025



COMPLETED Council Resolutions Action List

	That Council receive and note the Investment Attraction and Growth Department Quarterly Report for the period November 2024 - January 2025.		
14.1	<u>Notice of Motion No. 202</u> That a Mining, Renewables & Energy Committee be formed with a minimum of two Councillors, the CEO, and not more than two dedicated staff involved in the process of Mining, Renewables & Energy, to ultimately present recommendations to Council.	CEO	25/08/2025 Working Group established and ToR adopted
14.2	<u>Notice of Motion No. 203</u> That Council formally suspend the Memorandum of Understanding (MOU) between WIM Resource and Horsham Rural City Council, further to a full review.	CEO	24/03/2025
15.1 <i>Brought into Open Council</i>	<u>Provision of Pavement Line Marking Services Contract 25/008</u> That Council appoint The Trustee for The Robertson Operating Trust t/a Southern Highway Services, and Supalux Pty Ltd, as the panel of suppliers for the Provision of pavement line marking services Contract, for a three year period, with two optional one year terms.	JH	Contract executed 31/03/2025
15.2	<u>Supply of Fuel Horsham Contract 25/010</u> <i>Refer to Confidential Outstanding Council Resolutions</i>	LM	Contract executed
MONDAY 24 FEBRUARY 2025			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8.	<u>Public Question Time</u> Robyn Gulline, Neville McIntyre	FK	26/02/2025
9.1	<u>Policy Review: Live Streaming of Council Meetings</u> That Council endorse the updated Live Streaming of Council Meetings Policy (Appendix 9.1A).	AC	27/02/2025
9.2	<u>Horsham Youth Council Terms of Reference</u> That Council amend the following items for the Terms of Reference:	AD	24/02/2025



COMPLETED Council Resolutions Action List

	Section (1) Purpose of document. Bullet Point 7. Currently refers to the Youth Hub as “Pynsent Street Building”. Amend to ‘The Station’. This has been the name of the Youth hub since 2022. This is a change to the name of a Council site, and the main Youth building for the Horsham Rural City Council. Section (1) Purpose. Including “Provide input to the awarding of Horsham Rural City Council’s Community Grants Youth Stream” into section (1) of the document outlining the purpose of the Youth Council. Section (3) Membership. Current Document states that Applications for Youth Council will open on the 1st of June until the 30th of June every two years. Amend this to early January to 28th of February every two years. This change allows us to install a Youth Council at the start of the calendar year and better reflects the movements of young people during the school or study year. Section (4) Roles and Responsibilities. Add the Youth Council will have the ability to form working groups that may focus on specific events, projects or activities during their term of office. Section (5.7) Horsham Rural City Council Support. Current document states that the “Horsham Rural City Council Youth and Early Years team” will provide support. Seek to amend to “Horsham Rural City Council Youth Team”. Section (5.8) Horsham Rural City Council. Horsham Rural City Councillors will be invited to meet with the Youth Council at the beginning of each Youth Council term and invited to participate in the Youth Councillors’ induction and orientation training sessions where appropriate. Horsham Rural City Councillors may be invited to, or request to attend Youth Council Meetings, or by the agreement of both parties, hold a joint sitting of Council and the Youth Council. - Any reference to the ‘Youth Engagement Officer’ be amended to ‘Youth Services Planning and Engagement Officer’. This is to correctly name the senior position of the youth team. There are seven references to this role to be amended across paragraphs 5.4, 5.5 and 5.6.		
9.3	<u>Living Libraries Infrastructure Program: Open Access Fitout For Wimmera Libraries Branches</u> That Council:	SW	26/02/2025



COMPLETED Council Resolutions Action List

	- Endorses the application for funding under the Living Libraries Infrastructure Program for the Open Access fitout for Wimmera Libraries branches project. - Commits the required funding contribution of \$19,667 in the 2025-2026 financial year if the grant application is successful.		
9.5	<u>Intention to Sell Land at the Wimmera Agriculture Logistics Hub</u> That Council: - Note the progress report in relation to the sale of lots within Stages 2 and 3 of the Wimmera Agriculture Logistics Hub (WAL Hub). - Is satisfied that there are exceptional circumstances justifying Council forgoing the benefits of a public process of sale in favour of private treaty negotiations with interested parties, for the reasons identified in the report to Council. - Give notice of its intention to sell the land known as Lots 3, 4, 5, 6 and 7, Stage 2 WAL Hub, Dooen. This notice also includes Lots 13 and 14, Stage 3 as identified in the proposed plan of subdivision PS928689F, having regard to the proposed key terms of sale identified in the report to Council. - Undertake a community engagement process in accordance with its community engagement policy by seeking written submissions in relation to the proposal and providing an opportunity for submitters to appear in person or online to speak to their submissions if they so request. - Obtain a valuation of each lot in accordance with the requirements of the <i>Local Government Act 2020</i>, which is not more than six-month-old at the time of sale. - Request Council officers to report back to Council in relation to any submissions received as part of the community engagement process, provide Council officer assessment in respect of those submissions and the proposal as a whole, and submit a recommendation in relation to the same.	KOB	24/02/2025 24/02/2025 05/03/2025 05/03/2025 24/02/2025 02/04/2025
9.6	<u>Victorian Grants Commission Submission re Road Funding</u> That Council endorse the draft submission in Appendix 9.6E for presentation to the Victorian Local Government Grants Commission.	JM	25/02/2025
9.8	<u>Dadswells Bridge Pedestrian Bridge Replacement</u> That Council: Acknowledge the funding support of the Australian and Victorian Governments to make \$305,000 available to support Council's fire recovery support for Dadswells Bridge.	RM	26/02/2025



COMPLETED Council Resolutions Action List

	2. Note that the value of the preferred tender is anticipated to be within the delegation limit for the Chief Executive Officer, and that the contract will most likely be awarded under the CEO's delegation.		
9.9	<u>Ways of Working Charter</u> That Council: 1. Adopt the Ways of Working Charter for the 2024-2028 Council Term. 2. Agree that each Councillor will sign the Ways of Working Charter (Appendix 9.9A). 3. Makes the Charter publicly available on the Council website and at the Council Office.	FK	03/03/2025

TUESDAY 28 JANUARY 2025			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8.	Public Question Time Donna Johns, Robyn Gulline, Neville McIntyre, Toby Haynes	FK	29/01/2025
9.1	<u>Community Halls Asset Committee</u> That Council: 1. Note the endorsed Minutes of the annual meeting held 23 November 2023 (Appendix 9.1A) 2. Note the draft Minutes of the annual meeting held 20 November 2024 (Appendix 9.1B) 3. Adopt fees and charges for use of Community Halls, as recommended by the Community Halls’ Asset Committee for the 2025-2026 financial year as follows: Bond \$100 - \$700 Hourly rate \$10 - \$50 Half day hire \$25 - \$100 Full day hire \$25 - \$150 Commercial activities – full day hire (large organisations) \$200 - \$500 and that, if approved by a Motion from the sub-committee (i.e.: individual hall) fees might be waived for the following events: • Fund-raising for health groups or health-related equipment	MK	29/01/2025 Have forwarded the information to Finance for inclusion in the 2025-26 budget.

COMPLETED Council Resolutions Action List

	• Health and well-being activities and fund-raising (physical, mental health) • Emergency Service events and meetings (eg: CFA, SES) or when the hall is used as an Emergency Recovery Centre.		
9.2	<u>Safer Local Roads & Streets Program Funding Application</u> That Council defer consideration of this report until the March 2025 council meeting to allow the council to undertake community engagement on each of the listed projects.	JM	24/3/2025
9.3	<u>Waste Services Review – Haven 4 Bin Extension Survey</u> That Council: 1. Not extend the 4-bin kerbside waste collection to additional parts of the Haven area. 2. Present the outcomes of the feedback to the community.	LM	01/02/2025
9.4	<u>Audit & Risk Committee Charter & Annual Work Plan</u> That Council: 1. Adopt the revised Audit and Risk Committee Charter (Appendix 9.4A) 2. Note the updated Annual Work Plan endorsed by the Audit and Risk Committee at their meeting on 5 December 2025 (Appendix 9.4B).	AC	30/01/2025
9.5	<u>Audit & Risk Committee Biannual Report – 1 July to 31 December 2024</u> That Council receive and note the Biannual Report of the Audit and Risk Committee for the period July to December 2024 (Appendix 9.5A).	AC	29/01/2025
9.6	<u>Community Donations Policy Review</u> That Council adopt the Community Donations Policy (Appendix 9.6A) for another year.	SS	29/01/2025
9.7	<u>Community Grants Policy Review</u> That Council adopt the amended Community Grants Policy (Appendix 9.7A).	SS	29/01/2025
15.1 <i>Brought into Open Council</i>	<u>Supply of Road Materials – Contract 25-009</u> That Council appoint Mount Zero Quarries Pty Ltd, Conundrum Holdings P/L, Unyte Southern Pty Ltd, Moree Quarries Pty Ltd, and Western Quarries as the panel of suppliers for the Supply of Road Materials Contract, for a three year period, with two optional one-year terms.	JH	Contracts executed Feb 2025
15.2 <i>Brought into Open Council</i>	<u>Audit & Risk Committee Minutes & Annual Self-Assessment Results</u> That Council:	AC	29/01/2025



COMPLETED Council Resolutions Action List

	1. Receive and note the (unconfirmed) minutes of Audit and Risk Committee meeting held on 5 December 2024 (Appendix 15.2A)		
15.2	<u>Audit & Risk Committee Minutes & Annual Self-Assessment Results</u> <i>Refer to Confidential Outstanding Council Resolutions</i>	AC	29/01/2025



COMPLETED Council Resolutions Action List

MONDAY 16 DECEMBER 2024			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8.	<u>Public Question Time</u> Jill Taylor, Robyn Gulline & Claudia Haenel	FK	19/12/2024
9.1	<u>Council Meeting Dates 2025</u> That Council: - Note that the Council meetings for 2025 for the Horsham Rural City Council will be held at 5.30pm at the Civic Centre Horsham, and livestreamed, on the following dates: - Tuesday, 28 January 2025 (Noting the Australia Day Public Holiday is on Monday 27 January 2025) - Monday, 24 February 2025 - Monday, 24 March 2025 - Monday, 28 April 2025 - Monday, 26 May 2025 - Monday, 23 June 2025 - Monday, 28 July 2025 - Monday, 25 August 2025 - Monday, 22 September 2025 - Monday, 27 October 2025 - Monday, 24 November 2025 - Thursday, 27 November 2025 (Statutory Meeting to elect the Mayor) - Monday, 15 December 2025 (Meeting held earlier due to Christmas) - Advertise the adopted 2025 Council meeting dates on the Horsham Rural City Council website and in the Public Notice pages in a local newspaper.	JW	19/12/2024



COMPLETED Council Resolutions Action List

9.2	<u>Councillor Representation on External and Regulatory Committees</u> That Council: - Nominate the Mayor as Council's representative for 2025 to the Municipal Association of Victoria with Cr Sluggett as substitute. - Receive and note Committee appointments for the following Committees: - MAV Wimmera Southern Mallee Central Highlands Group – the Mayor with Cr Sluggett as substitute - Rail Freight Alliance – Cr Klowss - Western Highway Action Committee – Cr Klowss - Wimmera Southern Mallee Transport Group – Cr Wilson - Aboriginal Community Roundtable – the Mayor	KH	08/01/2025
9.3	<u>Councillor Resolutions</u> That Council: - Receive and note the Outstanding Council Resolutions Action attached as Appendix 9.3A. - Receive and note the Completed Council Resolutions Action List attached as Appendix 9.3B.	FK	17/12/2024
9.4	<u>Quarterly Performance Report: July to September 2024</u> That Council receive and note the Quarterly Performance Report for Quarter 1: 1 July to 30 September 2024. (Appendix 9.4A)	SMcl	19/12/2024
9.5	<u>Microchipping Service Proposal</u> That Council approve a microchipping service at Horsham Rural City Council's Pound Facility and adopt the associated fee of \$45.00.	JF	17/12/2024
9.6	<u>75-77 River Rd, Horsham – Use & Development of a Childcare Centre and Business Identification Signage</u> - That Council, being the responsible authority under the Horsham Planning Scheme and the <i>Planning and Environment Act 1987</i> and having considered the application, referral responses, the objections and the relevant provisions of the Horsham Planning Scheme, decides to issue a Notice of Decision to Grant a Planning Permit for the Use and Development for a Childcare Centre and Business Identification Signage at 75-77 River Road, Horsham in accordance with the recommendation for approval contained in the delegate report (Appendix 9.6A). - Amend the proposed conditions to include the following:	JH	19/12/2024

COMPLETED Council Resolutions Action List

	Before the use and/or development starts, amended plans to the satisfaction of the responsible authority must be submitted to and approved by the responsible authority. The plans must be generally in accordance with the plans submitted with the application but modified to show: - Reconfigured layout to locate the outdoor play areas to the north east and the building form to the north west corner of the site to provide a visual and acoustic buffer to residential dwellings. - Submission of swept paths for carparking to ensure all vehicles can exit in a forward direction. When approved the plans will be endorsed and will form part of the permit.		
9.7	<u>Investment Attraction and Growth Department Report</u> That Council receive and note the Investment Attraction and Growth Department Report for October 2024.	FG	17/12/2024
12.1	<u>Petition for a Kindergarten at Haven</u> That Council: - Consider the Petition for a Kindergarten at Haven as an item of <i>Urgent Business</i>. - Receive and note the Petition for a Kindergarten at Haven from Haven Community Enterprise Inc. - Refer the Petition to be included as part of community feedback recently undertaken on the draft Horsham South Structure Plan.	KOB	15/01/2025
14.1	<u>Notice of Motion No. 201</u> That Council suspend parking meter operations from 17 December 2024 until 30 June 2025 to allow for free parking during the festive season and to allow time to undertake a review of parking meter operations within the CBD.	KOB	20/12/2024
15.1	<u>Confidential Council Resolutions</u> <i>Refer to Confidential Outstanding Council Resolutions</i>	FK	17/12/2024
15.2 <i>Brought into Open Council</i>	<u>Recruitment of CEO</u> That Council appoint Gem Executive to facilitate the recruitment and appointment process for the new Chief Executive Officer.	CN	17/12/2024



COMPLETED Council Resolutions Action List

15.3 <i>Brought into Open Council</i>	<u>Widening of Noradjuha – Tooan East Road, Contract 25-012</u> That Council award the contract for the reconstruction/widening of Noradjuha - Tooan East Road to Grampians Excavations for a total contract amount of \$740,558 excluding GST.	RM	Contract executed. Works due Mar 2025
15.4	<u>Urquhart Street and O'Callaghans Parade Upgrade Grant Application</u> <i>Refer to Confidential Outstanding Council Resolutions</i>	JM	Application submitted Jan 2025
15.5	<u>Land Acquisition</u> <i>Refer to Confidential Outstanding Council Resolutions</i>	KOB	16/12/2024

MONDAY 25 NOVEMBER 2024			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8.	<u>Public Question Time</u> Toby Hanes, Donna Johns, Neville McIntyre, Claudia Haenel	FK	26/11/2024
9.1	<u>Management Plan for the Mt Arapiles-Tooan State Park (Dyurrite Cultural Landscape) Draft Amendment, Parks Victoria 2024</u> That Council: 1. Write to the relevant Ministers and request that they meet with Council to discuss the Management Plan for the Mount Arapiles-Tooan State Park (Dyurrite Cultural Landscape) Draft Amendment. 2. Invite Barengi Gadjin Land Council (BGLC) to meet with Council to further understand the importance of the Dyurrite Cultural Landscape to Traditional Owners and the future preservation and promotion of cultural heritage and economic growth. 3. Write to the relevant Ministers, advocating to the State Government to request an extension of time of three months to ensure that effective engagement with the local community occurs, so that the community gains a full understanding of proposed changes to rock-climbing and other associated activities at Mount Arapiles-Tooan State Park (Dyurrite Cultural Landscape) and the cultural importance of the site.	FG	29/11/2024

COMPLETED Council Resolutions Action List

	4. Write to the relevant Ministers, advocating to the State Government that a reference group be established representing a diverse range of users that have strong associations with Dyurrite and the local Natimuk community. That this group work together to oversee the implementation of the amended Management Plan for the Mount Arapiles-Tooan State Park (Dyurrite Cultural Landscape) including any State Government investment. 5. Request that the State Government fund an economic and social impact assessment of this site as a destination, including the number of visitors and professional people who as a result of <i>Mount Arapiles-Tooan State Park</i> (Dyurrite) chose to move here.		
9.2	<u>Councillor Representation on External and Regulatory Committees</u> That Council: 1. Nominate Cr Dean O'Loughlin as Council's representative for 2025 to the Victorian Local Governance Association. 2. Receive and note Committee appointments for the following Committees: • Audit and Risk Committee – The Mayor and Cr Angela Munn • Wimmera Southern Mallee Development – Cr Cam McDonald	KH	26/11/2024
9.3	<u>Recruitment of CEO</u> That Council: 1. Adopt the project brief and proceed to invite proposals from qualified consultants for the recruitment of a CEO. 2. Appoint the Mayor, Cr Rebecca Sluggett and Interim CEO to evaluate submissions and recommend a consultant for Council's appointment. 3. Support the involvement of the Independent Member of the CEO Employment and Remuneration Committee, Margaret Devlin, and the Local Government Monitor, Mr. Steven Kingshott, in supporting the recruitment process.	CN	26/11/2024



COMPLETED Council Resolutions Action List

9.4	<u>Investment Attraction & Growth department report</u> That Council receive and note the Investment Attraction and Growth Department Report for September 2024.	FG	26/11/2024
15.1	<u>Audit & Risk Committee: Annual Appointment of Chair</u> <i>Refer to Confidential Outstanding Council Resolutions</i>	AC	26/11/2024
15.2 <i>Resolution Brought into Open Council</i>	<u>Contract for Supply of Alternative Daily Cover for Dooen Landfill</u> That Council award contract 25-005 Supply of Alternative Daily Cover (ADC) to Envirofix Pty Ltd at an estimated cost of \$154,440 (inc GST) per year for a three year contract period.	MA	3/12/2024

MONDAY 21 OCTOBER 2024

AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
9.1	<u>2023-24 Annual Report</u> That Council adopt the 2023-2024 Horsham Rural City Council Annual Report as attached to Appendix 9.1A .	SMcl	21/10/2024
15.1	<u>Audit & Risk Committee Updates</u> <i>Refer to Confidential Outstanding Council Resolutions</i>	AC	22/10/2024

MONDAY 30 SEPTEMBER 2024

AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	<u>Public Question Time</u> Fletcher Mills, Anna Hawkins, Angela Munn	FK	02/10/2024
9.1	<u>Annual Financial & Performance Statements 2023-24</u> That Council:	BJ	10/10/2024



COMPLETED Council Resolutions Action List

	1. Provide in-principle approval of the Financial and Performance Statements for 2023-2024 and authorise their submission to the Victorian Auditor-General's Office [VAGO]. 2. Authorise Mayor Cr Robyn Gulline and Cr Penny Flynn to certify the Statements in their final form after any changes recommended or agreed to by VAGO or their sub-contractors, Crowe, have been made, pursuant of section 99 of the <i>Local Government Act 2020</i>.		
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MONDAY 16 SEPTEMBER 2024			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
6.1	<u>Draft Horsham South Structure Plan</u> That Council: 1. Endorse the Draft Horsham South Structure Plan (Appendix 6.1A) for public consultation following the Victorian Local Government election caretaker period. 2. Note the Engagement Summary Report (Appendix 6.1B).	JB	16/09/2024
6.2	<u>Expression of Interest (EOI) to develop land for housing on council owned site</u> That Council: 1. Approve the initiation of an Expression of Interest (EOI) process for the development of the specified Council-owned site for residential purposes. 2. Request Council officers to report back to Council with outcomes and recommendations.	FG	16/09/2024
6.3	<u>Onsite Wastewater Management Plan 2024-29</u> That Council endorse the Horsham Rural City Council: Onsite Wastewater Management Plan 2024-2029 (Appendix 6.3A).	JH	16/09/2024
6.4	<u>Plozzas Road Speed Limit</u> That Council approve the speed limit change from 80 km/h to 60 km/h in Plozzas Road Haven.	AR	16/09/2024
6.5	<u>Public Transparency Policy</u>	AC	17/09/2024

COMPLETED Council Resolutions Action List

	That Council adopt the revised Public Transparency Policy (Appendix 6.5A).		
6.6	<u>Budget 2025-2026 Timeframes</u> That Council: 1. Endorse “in principle” bringing forward the preparation and adoption of key legislative documents outlined in the <i>Local Government Act 2020</i>, required to be prepared following a general election, to enable a more collective approach to deliberative engagement with the community to inform the next 4 years of budget preparation, and 2. Endorse the indicative timeframes for the preparation of the 2025-2026 Budget.	BJ	16/09/2024
6.7	<u>Investment Attraction & Growth Department Report</u> That Council receive and note the Investment Attraction and Growth Department Report for July 2024.	FG	16/09/2024
7.1 <i>Resolution Brought into Open Council</i>	<u>SUPPLY AND DELIVERY OF BITUMINOUS PRODUCTS – CONTRACT 25-007</u> That Council: 1. Award Contract 25-007 for the schedule of rate by Boral Construction Materials Group (Boral Asphalt) for the supply of Asphalt Hot Mix. 2. Award Contract 25-007 for the schedule of rate by Fulton Hogan Industries Pty Ltd for the supply of Bituminous Cold Mix and Emulsion.	KS	1/10/2024
7.2 <i>Resolution Brought into Open Council</i>	<u>SUPPLY AND INSTALLATION OF WALKWAY ON RIVERSIDE ROAD BRIDGE – CONTRACT 25-003</u> That Council award Contract 25-003 to Strzelecki Engineering Pty. Ltd. for the amount of \$402,600 (incl GST) for the Supply and Installation of a Pedestrian Platform on Riverside Road Bridge.	AR	16/09/2024
7.3 <i>Resolution Brought into Open Council</i>	<u>RECONSTRUCTION OF NORTH EAST WONWONDAH ROAD, STAGE 4 – CONTRACT 25-004</u> That Council award Contract 25-004 to Pearson Plant Pty Ltd for the reconstruction of Stage 4 of the North East Wonwondah Road for a total cost of \$745,705 ex GST.	RM	25/09/2024
7.4	<u>CEO Employment & Remuneration Committee Report</u> <i>Refer to Confidential Outstanding Council Resolutions</i>	RG	17/9/2024



COMPLETED Council Resolutions Action List

MONDAY 2 SEPTEMBER 2024			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
6.1	<u>Growing Regions Fund Application</u> That Council submit an application to the Commonwealth Government's Growing Regions Fund Round 2 to complete the Community Facility project – Total Budget \$9,611,110, Grant request of \$4,805,000 (maximum of 50%), noting that the Council co-contribution is included in the four-year capital works expenditure program in the 2026-2027 and 2027-2028 approved Budget.	SS	09/10/2024
7.1	<u>CEO Employment & Remuneration Committee Report</u> <i>Refer to Confidential Outstanding Council Resolutions</i>	RG	3/9/2024

MONDAY 26 AUGUST 2024			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	<u>Public Questions</u> Craig Gawith, Angela Munn, Brian Basham, Neill Sharer, Donna Johns, Tim Pickert	FK	28/08/2024
9.1	<u>Horsham Airport Master Plan</u> That council defer the adoption of the Horsham Airport Master Plan until there is a review of some of the RPT data.	AM	26/08/2024
9.2	<u>Plan for Victoria</u> That Council endorse the Horsham Rural City Council Submission to Plan for Victoria (August 2024) as included at Appendix 9.2A .	JB/JH	28/8/2024
9.3	<u>Resources Victoria Critical Minerals Roadmap</u> That Council make a submission to the State Government on the Draft Critical Minerals Roadmap – Community Benefit Sharing (Resources Victoria) 2024 as per the contents contained in Table 1 of the discussion section of this report.	FG	27/08/2024

COMPLETED Council Resolutions Action List

9.4	<u>Quarterly Performance Report: April – June 2024</u> That Council receive and note the Quarterly Performance Report for Quarter 4, 1 April 2024 – 30 June 2024. (Appendix 9.4A) . <i>NOTE: Action 3.1.3 on page 12 on the Quarterly Performance Report to be changed to 70% complete.</i>	SMcl	27/08/2024
9.5	<u>Councillor and Staff Interaction Policy</u> That Council note the change to the approval process, and commit to the updated Councillor and Staff Interaction Policy (Appendix 9.5A) .	AC	29/08/2024
9.6	<u>Delegations Update</u> In the exercise of the powers conferred by the legislation referred to in the attached instrument of delegation (Appendix 9.6A) , Horsham Rural City Council (Council) resolves that - 1. There be delegated to the members of Council staff holding, acting in, or performing the duties of the offices or positions referred to in the attached <i>S6 Instrument of Delegation to members of Council staff</i>, the powers, duties and functions set out in that instrument, subject to the conditions and limitations specified in that Instrument. 2. The instrument comes into force immediately upon this resolution being made and is to be signed by the Council's Chief Executive Officer. 3. On the coming into force of the instrument all previous delegations to members of Council staff (other than the Chief Executive Officer) are revoked. 4. The duties and functions set out in the instrument must be performed, and the powers set out in the instruments must be executed, in accordance with any guidelines or policies of Council that it may from time to time adopt.	AC	29/08/2024
9.7	<u>Naming of Harnath Road Pimpinio</u> That Council rename the unnamed road, located between Reinheimers Road, Pimpinio and Drendels Road, Pimpinio as Harnath Road.	KC	28/08/2024
9.8	<u>Plozzas Road Speed Limit</u> That Council: 1. Receive and note the proposal for speed limit change from 80 km/h to 60 km/h in Plozzas Road Haven, and seek community views on the proposed change. 2. Consider community feedback at the 16 September 2024 Council meeting.	JM	1. 09/09/24 2. 16/09/24



COMPLETED Council Resolutions Action List

9.9	<u>Investment Attraction and Growth Department Report for May 2024</u> That Council receive and note the Investment Attraction and Growth Department Report for June 2024.	JH	26/08/2024
9.10	<u>Chief Executive Officer's Operational Report for July 2024</u> That Council receive and note the Chief Executive Officer's Operational Report for August 2024.	FK	26/08/2024
11.1	<u>Local Government Inspectorate Investigation Outcome – Budget 2024-2025</u> That Council: 1. Receive the outcome of the investigation by the Local Government Inspectorate into the delay in the adoption of Council's 2024-2025 Budget. 2. Note that a further report on the proposed approach will be provided at the 16 September 2024 Council meeting to ensure 2025-2026 Budget is adopted within the statutory timeframe.	SB	1. 26/08/2024 2. 16/09/2024
12.1	<u>Major Mitchell Drive Street Trees Petition</u> That Council: 1. Receive and note the Petition by residents of Major Mitchell Drive requesting that trees not be planted on the south side of that street. 2. Note that a further report on the matter will be presented after the concerns raised in the petition have been fully considered.	JM	1. 26/08/2024 2. Briefing 09 Dec 2024
15.1 <i>Resolution Brought into Open Council (Item 1,2&3 only)</i>	<u>CONFIDENTIAL</u> <u>Land Acquisition</u> That Council: 1. Submit an offer to VicTrack to purchase part of site: Horsham Railway, (Lot 86) - Mill Street Horsham on the condition that VicTrack is liable for the costs of the future groundwater Monitoring Event and completion of a Cessation Report and any further remediation work, if the annual Monitoring Event in 2026 shows groundwater movement resulting in further remediation being required. 2. As an alternative, if VicTrack does not agree with the condition of purchase as per Item 1 above, make an offer to lease Lot 86 in the interim and purchase the land when the cessation report is completed. 3. Note that funding has been allocated in the Long-Term Capital Works Plan (2025-2026 financial	KOB	1. 30/08/2024 2. 30/10/2024 3. 26/08/2024
15.2	<u>CONFIDENTIAL</u>	LM	30/8/24



COMPLETED Council Resolutions Action List

<i>Resolution Brought into Open Council</i>	<u>Provision of Organic & Hard Waste Shredding Services</u> That Council award Contract 24-021 for the Provision of Organic and Hard Waste Shredding services to The Trustee for Norton Development Trust (Green Care Mulching) at the rates nominated in their tender, being \$14.30 for shredding and \$16.00 for removal per cubic metre.		
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MONDAY 22 JULY 2024			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	<u>Public Question</u> - Angela Munn	LD	24/07/2024
9.1	<u>Budget 2024-2025</u> 1. Adopt Horsham Rural City Council Budget 2024-2025 and the subsequent 3 financial years, as attached in Appendix 9.1A pursuant to Section 94 of the <i>Local Government Act 2020</i> . 2. Declare the following rates and charges for the 2024-2025 financial year: a. Amount Intended to be raised: An amount of \$33.687m (or such other amount as is lawfully raised as a consequence of this resolution) be declared as the amount which Council intends to raise by general rates and the annual service charge, which is calculated as follows: General Rates \$26.106m Municipal Charge \$ 2.302M Waste Management Charge \$ 4.958m Interest on Rates \$ 0.020m and Revenue in lieu of rates \$ 0.301m 3. Rates Information:	BJ	22/07/2024

COMPLETED Council Resolutions Action List

	a. General Rates - A general rate be declared in respect of the 2024-2025 rating year, being the period 1 July 2024 to 30 June 2025. 4. Declare that the general rate be raised by the application of differential rates for rateable land having the respective characteristics specified in 4.1.1(n) of the budget document. 5. Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land by the relevant rate in the dollar as indicated as follows: <table><tr><td>Residential</td><td>\$0.0038040</td></tr><tr><td>Commercial</td><td>\$0.0038040</td></tr><tr><td>Industrial</td><td>\$0.0038040</td></tr><tr><td>Cultural and Recreation</td><td>\$0.0019020</td></tr><tr><td>Farm</td><td>\$0.0019020</td></tr></table> 6. Municipal Charge - Declare a municipal charge for 2024-2025 of \$200.00 for each rateable land (or part) in respect of which a municipal charge may be levied. 7. Annual Bin Service Charge - Declare an annual service charge for the collection and disposal of refuse in respect of the 2024-2025 Financial Year and set out below: <table><tr><td>Urban Bin Charge</td><td>\$527.00</td></tr><tr><td>Rural Bin Service</td><td>\$367.00</td></tr><tr><td>Additional General Waste Bin</td><td>\$149.00</td></tr><tr><td>Additional Recycling Bin</td><td>\$149.00</td></tr><tr><td>Additional Organics Bin</td><td>\$149.00</td></tr><tr><td>Additional Glass Bin</td><td>\$149.00</td></tr><tr><td>Commercial Bin Service (weekly general waste/fortnightly recycling)</td><td>\$509.00</td></tr><tr><td>Additional/Standalone Commercial General Waste Bin (weekly)</td><td>\$318.00</td></tr><tr><td>Additional/Standalone Commercial Recycling Bin</td><td>\$191.00</td></tr><tr><td>Additional Commercial Organics Bin</td><td>\$191.00</td></tr><tr><td>Additional Commercial Glass Bin</td><td>\$96.00</td></tr></table> 8. Setting of interest rate on unpaid rates and charges	Residential	\$0.0038040	Commercial	\$0.0038040	Industrial	\$0.0038040	Cultural and Recreation	\$0.0019020	Farm	\$0.0019020	Urban Bin Charge	\$527.00	Rural Bin Service	\$367.00	Additional General Waste Bin	\$149.00	Additional Recycling Bin	\$149.00	Additional Organics Bin	\$149.00	Additional Glass Bin	\$149.00	Commercial Bin Service (weekly general waste/fortnightly recycling)	\$509.00	Additional/Standalone Commercial General Waste Bin (weekly)	\$318.00	Additional/Standalone Commercial Recycling Bin	\$191.00	Additional Commercial Organics Bin	\$191.00	Additional Commercial Glass Bin	\$96.00		
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COMPLETED Council Resolutions Action List

	The Council will charge interest for rates and charges which have not been paid by the due dates, as specified under Section 167 of the <i>Local Government Act 1989</i>. 9. Payment of rates and charges Declare that a person can pay a rate or charge (other than a special rate or charge) by: Four (4) instalments which are due and payable on the dates fixed by the Minister by notice published in the Government Gazette; or paid in full on 15 February 2025. 10. Adopt the updated Revenue and Rating Plan 2021-2024 (Appendix 9.1B)		
9.2	<u>2024 Local Government Community Satisfaction Survey</u> 1. Receive and note the Horsham Rural City Council 2024 Local Government Community Satisfaction Survey results. 2. Note that an improvement plan to address the low scores will be presented to an upcoming meeting of Council.	KH	1. 22/07/2024 2. LG to develop plan (2025 survey results have improved so plan may no longer required – resolution to be amended)
9.3	<u>2023 Community Satisfaction Survey Action Plan</u> <u>That Council receive and note the progress against the Action Plan to address community concerns captured in the 2023 Community Satisfaction survey results (Appendix 9.3A).</u>	KH	22/07/24
9.4	<u>Audit and Risk Committee's Biannual Report</u> <u>That Council receive and note the Biannual Report of the Audit and Risk Committee for the period January to June 2024 (Appendix 9.4A).</u>	AC	22/07/24
9.5	<u>Advocacy Priorities- 2024 Review</u> 1. <u>Adopt the HRCC Advocacy Priorities as detailed in Appendix 9.5A.</u> 2. <u>Adopt the HRCC Investment Ready Priorities as detailed in Appendix 9.5B.</u>	SS	24/07/24



COMPLETED Council Resolutions Action List

9.6	<u>Wastewater Management Plan 2024-2029</u> <u>That Council receive and note the Draft Horsham Rural City Council Onsite Wastewater Management Plan 2024-2029 (Appendix 9.6A) and make it available to the community for comment for a four-week period.</u>	JH	24/07/24
9.7	<u>Intention to sell land at the Wimmera Agriculture Logistics Hub</u> 1. <u>Note the contents of the submission received (Appendix 9.7A).</u> 2. <u>Proceeds to sell Stage 2, lots 3, 4, 5, 6 and 7 and Stage 3, lots 10 and 11 at the Wimmera Agriculture Logistics Hub (WAL Hub) through a private treaty.</u>	FG	22/07/24
9.8	<u>Investment Attraction and Growth Department Report for May 2024</u> <u>That Council receive and note the Investment Attraction and Growth Department Report for May 2024.</u>	JH	22/07/24
9.9	<u>Chief Executive Officer's Operational Report for July 2024</u> <u>That Council receive and note the Chief Executive Officer's Operational Report for July 2024.</u>	FK	22/07/24
15.1	<u>Audit and Risk Committee Updates</u> <u>Refer to Confidential Outstanding Council Resolutions</u>	AC	22/07/24
15.2 Resolution Brought into Open Council (Item 1 only)	<u>Horsham City Oval Netball Pavilion Construction</u> <u>That Council:</u> 1. <u>Award Contract 24-012 Horsham City Oval Netball Pavilion Construction to Locks Constructions Pty Ltd for the amount of \$2,267,698.00 (GST exclusive).</u>	RM	05/08/24
15.3	<u>Bituminous Surfacing Program - Contract 24-023</u> <u>Refer to Confidential Outstanding Council Resolutions</u>	HM	05/08/24



COMPLETED Council Resolutions Action List

15.4 Resolution Brought into Open Council	<u>Municipal Building Surveyor Services - Contract 24-027</u> That Council award Contract 24-027 Municipal Building Surveyor Services to GOVSS Pty Ltd for a lump sum of \$665,960 (Ex GST) for two years, with cost neutral Building Permit and Swimming Pool Inspection service, including a contract extension offer of two plus two-year periods.	JH	23/07/24
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MONDAY 24 JUNE 2024			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	<u>Public Questions</u> –Donna John, Angela Munn, Brian Basham, Neville McIntyre	FK	26/06/24
9.1	<u>The Wesley Redevelopment Project</u> 1. Make an application to the Regional Tourism Investment Fund for The Wesley Redevelopment Project by underwriting The Wesley Redevelopment Project fundraising campaign target of \$550,000, so that all funds can be secured for the Regional Tourism Fund Grant application. 2. Allocate a maximum of \$714,000 to The Wesley Redevelopment Project through funding allocations in the 2024-2025 budget (\$224k already budgeted in 2023-2024) and 2025-2026 budget (\$490k).	KOB	18/07/24
9.2	<u>Renewable Energy Zone Community Benefits Plan</u> That Council make a submission to State Government on the Draft Renewable Energy Zone Community Benefits Plan May 2024 (Appendix 9.2A) as per contents contained in Table 1 of the <i>Discussion</i> section of this report.	KOB	25/06/24
9.3	<u>Request for Inclusion on Council's Street Name List – Woodhart</u> That Council endorse the inclusion of the name Woodhart on Council's Street Naming list.	KC	25/06/24
9.4	<u>Age Friendly Plan 2024-2027</u> That Council adopt the Age Friendly Plan 2024-2027 (Appendix 9.4A).	LK	27/06/24
9.5	<u>Community Grants and Donations 2024-2025</u>	SS	27/6/2024



COMPLETED Council Resolutions Action List

	That Council: 1. Approve various Community Event Grants as detailed in Appendix 9.5A. 2. Advise all successful and unsuccessful community event grant applicants of the outcome of their applications by 5 July 2024.		
9.6	<u>Investment Policy</u> That Council adopt the Investment Policy (Appendix 9.6A) including the following wording at 4.7(vi): <i>The Chief Financial Officer prepares a quarterly financial report incorporated in the Quarterly Performance Report provided to Council and the Audit and Risk Committee as soon as possible at the end of the reporting period.</i>	BJ	22/07/24
9.7	<u>Rate Concessions for Cultural, Recreational and Charitable Organisations Policy</u> That Council adopt the updated Rate Concessions for Cultural, Recreational and Charitable Organisations Policy (Appendix 9.7A).	KC	27/06/24
9.8	<u>Fees & Charges 2024-2025 – Bin Services and Waste Management Charges</u> That Council adopt the bin services and waste management fees and confirm their inclusion in the Horsham Rural City Council Register of Fees and Charges for 2024-2025 (Appendix 9.8A).	BJ	22/07/24
9.9	<u>Investment Attraction and Growth Department Report</u> That Council receive and note the Investment Attraction and Growth Department Report for April 2024.	FG	24/06/24
9.10	<u>Chief Executive Officer's Operational Report</u> That Council receive and note the Chief Executive Officer's Operational Report for June 2024.	FK	24/06/24
15.1 <i>Resolution Brought into Open Council (Item 1 & 2 only)</i>	<u>Supply Panel for the Provision of Real Estate Services for Council owned and Managed Property</u> That Council appoint the following suppliers to the contract panel for the Provision of Real Estate Services for Council Owned and Managed Property for the initial term of three years, with the option of a further three-year term: 1. Harcourts Horsham for the - (a) Provision of specialist property advice (including the provision of market valuations and information regarding market trends for commercial property and industrial land subdivisions, and assistance with the acquisition of land assets)	SMCI	22/07/24



COMPLETED Council Resolutions Action List

	(b) Sale of various types of property (including vacant land and newly developed land in industrial subdivisions) (c) Property management services for commercial rentals (including management of new and ongoing commercial leases). 2. Preston Rowe Paterson Horsham and Wimmera Pty Ltd for the - (a) Provision of specialist property advice (including the provision of market valuations and information regarding market trends for commercial property and industrial land subdivisions, and assistance with the acquisition of land assets).		
15.2 <i>Resolution Brought into Open Council (Item 3 only)</i>	<u>Community Grants</u> 3. Determine that a special consideration grant application from the Wimmera Poultry Club be approved for \$2,000 to purchase material to build cages at their new location be granted from contingency in the 2023-2024 Community Development Grants funds.	KB	22/7/24
15.3 <i>Resolution Brought into Open Council</i>	<u>Reconstruction of North-East Wonwondah Road, Stage 5, Contract 24-028</u> That Council award Contract 24-028 to Pearson Plant Pty Ltd for the lump sum of \$504,909.88 ex GST for the reconstruction of stage 5 of North East Wonwondah Road.	HM	15/07/24
15.4	<u>Contract 24-027 – Municipal Building Surveyor Services</u> <i>Refer to Confidential Outstanding Council Resolutions</i>	JH	01/07/24
15.5	<u>CEO Employment & Remuneration Committee Report: May 2024</u> <i>Refer to Confidential Outstanding Council Resolutions</i>	KH	01/07/24

MONDAY 27 MAY 2024



COMPLETED Council Resolutions Action List

AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	<u>Public Questions</u> – Noel Janetzki, Di Bell, Kath Dumesny, Brian Basham, Neville McIntyre	FK	28/05/24
9.1	<u>Committee Framework Policy Review and Update</u> That Council: 1. Adopt the revised Committee Framework Policy (Appendix 9.1A). 2. Adopt the revised Horsham Rural City Council Committee Structure (Appendix 9.1B). 3. Approve the Strategic Planning Expo as part of Council's annual strategic planning process.	SS	28/05/24
9.2	<u>Recommendation for inclusion on Council's Street Name List – Blair</u> That Council endorse the inclusion of the name Blair on Council's Street Naming list.	KC	29/05/24
9.3	<u>Quarterly Performance Report: January – March 2024</u> That Council receive and note the Quarterly Performance Report for Quarter 3: 1 January to 31 March 2024. (Appendix 9.3A).	SMcl	28/05/24
9.4	<u>Community Engagement Policy</u> That Council: 1. Adopt the Community Engagement Policy (Appendix 9.4A). 2. Include the following statement in any future community engagement processes where submissions are sought: <i>Where Council receives submissions that breach the Mutual Respect Charter, the submissions will not be considered, with individuals making such submissions notified that their submission has not been accepted. Further, only those elements of the submission relating to the scope of the engagement will be considered.</i>	SS	1. 28/05/24 2. Completed (Ongoing action)
9.5	<u>Municipal Early Years Plan 2024-2028</u> That Council adopt the Municipal Early Years Plan 2024-2028 (Appendix 9.5A).	LK	27/05/24
9.6	<u>Horsham Airport Master Plan</u>	AM	28/05/24



COMPLETED Council Resolutions Action List

	That Council receive and note the Draft Horsham Airport Master Plan (Appendix 9.6A) and make it available to the community for comment from 28 May to 10 July 2024.		
9.7	<u>Grampians Tourism Destination Management Plan and Horsham Rural City Tourism Destination Local Area Action Plan</u> That Council adopt the Grampians Destination Management Plan (Appendix 9.7A) and the Horsham Rural City Tourism Destination Local Area Action Plan (Appendix 9.7B).	AM	27/05/24
9.8	<u>Natimuk Economic and Social Plan Terms of Reference</u> That Council adopt the updated Terms of Reference for the Natimuk Economic and Social Plan Advisory Committee (Appendix 9.8A).	AM	28/05/24
9.9	<u>Horsham Bicycle and Shared Path Infrastructure Plan 2024-2034</u> That Council adopt the final Horsham Bicycle and Shared Paths Infrastructure Plan 2024-2034 (Appendix 9.9A).	DS	27/05/24
9.10	<u>Intention to sell land at the Wimmera Agriculture Logistics Hub</u> That Council: 1. Note the progress report in relation to the sale of lots within Stages 2 and 3 of the Wimmera Agriculture Logistics Hub (WAL Hub). 2. Is satisfied that there are exceptional circumstances justifying Council forgoing the benefits of a public process of sale in favour of private treaty negotiations with interested parties, for the reasons identified in the report to Council. 3. Give notice of its intention to sell the land known as Lots 3, 4, 5, 6 and 7, Stage 2 and Lots 10 and 11, Stage 3, WAL Hub, Dooen, on its website, having regard to the proposed key terms of sale identified in the report to Council. 4. Undertake a community engagement process in accordance with its community engagement policy by seeking written submissions in relation to the proposal and providing an opportunity for submitters to appear in person or online to speak to their submissions if they so request.	FG	1. 27/05/24 2. 27/05/24 3. 04/06/24 4. 04/06/24 5. 27/05/24 6. 22/07/24



COMPLETED Council Resolutions Action List

	5. Obtain a valuation of each lot in accordance with the requirements of the <i>Local Government Act 2020</i>, which is not more than six-month-old at the time of sale. 6. Request Council officers to report back to Council in relation to any submissions received as part of the community engagement process, provide Council officer assessment in respect of those submissions and the proposal as a whole, and submit a recommendation in relation to the same.		
9.11	<u>Community Grants and Donations 2024-2025</u> That Council: 1. Allocate funding of \$422,579 in the 2024-2025 Budget for approved community grants and donations across the following categories: - Community donations \$190,695 - Community development grants \$137,548 - Events grants \$ 73,000 - Youth grants \$ 10,000 - Quick response grants \$ 11,336 2. Approve the Community Donations as detailed in Appendix 9.11A 3. Approve the Community Development Grants as detailed in Appendix 9.11B 4. Advise all successful and unsuccessful community development grant applicants of the outcome of their applications by the end of May 2024.	SS	28/05/24
9.12	<u>Proposal for Name of Unnamed Road – Harnath</u> That Council: 1. Acknowledge the request to rename the unnamed road, Harnath Road. 2. Authorise officers to undertake a consultation process with the residents of Pimpinio in relation to the proposal in accordance with the requirements of the Naming Rules.	KC	29/05/24
9.13	<u>Fees and Charges 2024-2025</u> That Council adopt Horsham Rural City Council Register of Fees and Charges for 2024-2025.	BJ	27/5/24



COMPLETED Council Resolutions Action List

9.14	<u>Investment Attraction and Growth Department Report</u> That Council receive and note agenda item: 9.14 Investment Attraction and Growth Department Report for March 2024.	FG	27/05/24
9.15	<u>CEO Operational Report</u> That Council receive and note agenda item: 9.15 Chief Executive Officer's Operational Report for May 2024.	FK	27/05/24
13.5	<u>Vote of Thanks</u> That Council move a vote of thanks to BlazeAid thanking them for the wonderful job that they are doing in fire recovery work in our municipality and provide them with a certificate of appreciation.	FK	04/06/24
15.1 <i>Resolution Brought into Open Council</i>	<u>Department of Transport and Planning Maintenance Contract</u> That Council approve an extension of maintenance contract 10022 as offered by the Department of Transport and Planning for a period of up to 12 months based on the tendered rates.	JH	28/05/24
15.2 <i>Resolution Brought into Open Council</i>	<u>Gas Supply Contract Agency Appointment</u> That Council approve the entering into the collaborative tender process for gas supply and appoint the Municipal Association of Victoria for this purpose.	AV	29/05/24
15.3 <i>Resolution Brought into Open Council</i>	<u>Contract 24-025: Provision of Cleaning Services for Various Council Buildings</u> That Council award Contract 24-025 Provision of Cleaning Services for Various Council Buildings to Woody's Cleaning Service for both Parts A and B for the total sum of \$741,477.22 (including GST) for a three-year period from 1 July 2024 to 30 June 2027, with 2 x two year extension options.	BE	31/05/24

MONDAY 22 APRIL 2024



COMPLETED Council Resolutions Action List

AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	Public Question – Fletcher Mills and Jill Taylor	FK	24/04/24
9.1	<u>Planning Scheme Review 2024</u> That Council: 1. Adopt the Horsham Planning Scheme Review 2024 and forward to the Minister for Planning as required by section 12B of the <i>Planning and Environment Act 1987</i> . 2. Resolve to commence a planning scheme amendment to update and implement the Horsham Planning Scheme in accordance with the findings of the Horsham Planning Scheme Review 2024.	KM	12/06/24
9.2	<u>Horsham & Natimuk Housing Diversity & Affordability Strategy</u> That Council receive and note the contents of the Horsham and Natimuk Housing Diversity and Affordability Strategy Background Report and Discussion Paper and make these documents available for community feedback for a period of 8 weeks from 23 April to 16 June 2024.	JB	23/04/24
9.3	<u>Horsham Regional Museum</u> That Council: 1. Note the findings of the Horsham Regional Museum Feasibility Study (Stage 1) review. 2. Receive and note the Horsham Regional Museum Feasibility Study review (Stage 2) 2024.	FG	22/04/24
9.4	<u>Horsham Rural City Urban Renewal Project</u> That Council: 1. Adopt the Horsham City Urban Renewal Project – Redevelopment Options and Implementation Plan (March 2024) 2. Request the Minister for Planning to authorise Council to prepare and exhibit a Planning Scheme Amendment to the Horsham Planning Scheme to implement the	JH	1. 22/04/24 2. 28/08/24



COMPLETED Council Resolutions Action List

	recommendations of the Horsham City Urban Renewal Project – Redevelopment Options and Implementation Plan (March 2024).		
9.5	<u>Annual Action Plan Year 3: 2024-2025</u> That Council adopt the Annual Action Plan – Year 3: 2024-2025 (Appendix 9.5A) including confirmation of the priorities identified for inclusion in the 2024-2025 budget.	SMcl	23/04/24
9.6	<u>Risk Management Policy and Framework</u> That Council adopt the Risk Management Policy and Risk Management Framework (Appendix 9.6A & 9.6B).	AC	23/04/24
9.7	<u>Council Expenses Policy</u> That Council adopt the Council Expenses Policy and Councillor/Delegated Committee Member Expense Reimbursement Claim Form (Appendix 9.7A & 9.7B).	AC	23/04/24
9.8	<u>Investment Attraction & Growth Department Report</u> That Council receive and note agenda item: 9.8 Investment Attraction and Growth Department Report for February 2024.	FG	22/04/24
9.9	<u>CEO Operational Report</u> That Council receive and note agenda item: 9.9 Chief Executive Officer's Operational Report for April 2024.	FK	22/04/24
15.1	<u>Audit & Risk Committee Updates</u> Refer to Confidential Outstanding Council Resolutions	AC	23/04/24
15.2 Resolution Brought into Open Council	<u>Commingled Transport & Processing</u> That Council accept the tender submitted by Wimmera Mallee Waste for the three-year, schedule of rates contract, with two optional terms of a further two years each, for haulage and delivery of commingled recyclables at an estimated annual cost of \$578,232 ex GST for the first year starting 1 July 2024.	RM	30/04/24



COMPLETED Council Resolutions Action List

15.4	<u>CEO Employment & Remuneration Committee Report: April 2024</u> Refer to Confidential Outstanding Council Resolutions	RG	23/04/24
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MONDAY 25 MARCH 2024			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	Public Question – Dean Hurlston from Council Watch	FK	27/03/24
9.1	<u>Age Friendly Plan 2024 – 2027</u> That Council receive and note the draft Age Friendly Plan 2024-2027 and make it available to the public for a period of four weeks for comment.	DR	26/03/24
9.2	<u>Instrument of Delegation Update</u> In the exercise of the powers conferred by the legislation referred to in the attached instrument of delegation, Horsham Rural City Council (Council) RESOLVES THAT – 1. There be delegated to the members of Council staff holding, acting in or performing the duties of the offices or positions referred to in the attached <i>S6 Instrument of Delegation to members of Council staff</i> , the powers, duties and functions set out in that instrument, subject to the conditions and limitations specified in that Instrument. 2. The instrument comes into force immediately upon this resolution being made and is to be signed by the Council's Chief Executive Officer. 3. On the coming into force of the instrument all previous delegations to members of Council staff (other than the S5 Instrument of Delegation, Council to the CEO) are revoked. 4. The duties and functions set out in the instrument must be performed, and the powers set out in the instruments must be executed, in accordance with any guidelines or policies of Council that it may from time to time adopt.	AC	27/03/24
9.3	<u>PA2200515-Lot 1 1 Western Highway, Riverside</u> <u>That Council having considered all the matters required under Section 60 of the Planning and Environment Act 1987 decides to Grant a Permit under the provisions of the Horsham</u>	JH	7/04/24



COMPLETED Council Resolutions Action List

	<u>Planning Scheme in respect of the land known and described as Lot 1 1 Western Highway, Riverside, for the use and development of the land for a service station and to create access to a road in a Transport Zone 2 in accordance with the endorsed plans and subject to the conditions outlined in the delegate report.</u>		
9.4	<u>Investment Attraction & Growth Department Report</u> <u>That Council receive and note the Investment Attraction and Growth Department Report for January 2024.</u>	FG	25/03/24
9.5	<u>CEO OPERATIONAL REPORT</u> <u>That Council receive and note the Chief Executive Officer's Operational Report for March 2024.</u>	FK	25/03/24
15.2	<u>CONFIDENTIAL</u> <u>CEO Employment & Remuneration Committee Report: March 2024</u> <u>Refer to Confidential Outstanding Council Resolutions</u>	RG	26/03/24

MONDAY 27 FEBRUARY 2024			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	<u>Public Questions</u> – Angela Munn	FK	27/02/24
9.1	<u>Community Halls' Asset Committee Annual Meeting</u> That Council: - Note the endorsed Minutes of the annual meeting held 23 November 2022. - Note the draft Minutes of the annual meeting held 23 November 2023. - Adopt fees and charges for use of Community Halls, as recommended by the Community Halls' Asset Committee for the 2024-2025 year as follows: Bond \$100 - \$700 Hourly rate \$ 10 - \$ 50	MK	8/03/24



COMPLETED Council Resolutions Action List

	Half day hire \$ 25 - \$100 Full day hire \$ 25 - \$150 Commercial activities – full day hire (large organisations) \$200 - \$500 and if approved by a Motion from the sub-committee (ie: individual hall) fees might be waived for the following events: • Fund-raising for health groups or health-related equipment • Health and well-being activities and fund-raising (physical, mental health) • Emergency Service events and meetings (eg: CFA, SES) or when the hall is used as an Emergency Recovery Centre.		
9.2	<u>Municipal Early Years Plan 2024-2028</u> That Council receive and note the Horsham Rural City Council Municipal Early Years Plan 2024-2028 (Appendix 9.2A) and make it available to the public for comment for a period of 5 weeks.	LK	8/03/24
9.3	<u>Regional Sports Infrastructure Fund</u> That Council: 1. Approve a grant application for \$1million to the Community Facilities Stream to be lodged for the City Oval Community Facility and Change Rooms and note that this application is dependent upon a favourable outcome of Council's current application to the Federal Government's Growing Regions Fund. 2. Approve a back-up application for \$1million to the SRV Community Facilities Stream be lodged for the Skate Park Redevelopment (Stage 1) in the event that the application to the Federal Government's Growing Regions Fund is unsuccessful. 3. Approve the inclusion of a 2024-2025 CAPEX budget allocation of \$250,000 to confirm Council's funding commitment to the Skate Park Redevelopment Stage 1 application. 4. Allocate funds in the Long-Term Financial Plan for a warm water pool at the Horsham Aquatic Centre and advocate for funding through State and Federal Governments.	SS/CH	28/02/24
9.4	<u>Quarterly Performance Report: October – December 2023</u>	SMcl	27/02/24

COMPLETED Council Resolutions Action List

	That Council receive and note the Quarterly Performance Report for Quarter 2: comprising 1 October – 31 December 2023. (Appendix 9.4A).		
9.5	Annual Action Plan – Year 3 That Council receive and note the draft Annual Action Plan 2024-2025 and make it available to the public for the period 27 February 2024 to 26 March 2024 to enable the community to provide feedback.	SMcl	27/02/24
9.6	Draft Community Engagement Policy That Council: 1. <u>Receive and note the updated Community Engagement Policy (Appendix 9.6A).</u> 2. <u>Approve release of the updated Community Engagement Policy for a period of four weeks to seek community feedback and comments on the policy.</u>	SS	27/02/24
9.7	Horsham Heritage Study 2014, Heritage Study Review 2022 & Preparation & Exhibition of Planning Scheme Amendment That Council: 1. Adopt the following Heritage studies: • <i>Horsham Heritage Study Stage 2 (2014) comprising</i> ○ Volume 1: Horsham Introduction and Recommendations ○ Volume 2: HO Places and Precincts Stage 2 (2014) ○ Volume 3: Thematic Environmental History Stage 2 (2014). 2. Adopt the Heritage Study Review 2022 and Volume 2: Heritage Citations and Mapping (HRCC 2022). 3. Adopt the updated citation for the former Natimuk School (existing HO18). 4. Pursuant to Section 8A of the <i>Planning and Environment Act 1987</i> , request the Minister for Planning to authorise Council to prepare and exhibit a Planning Scheme Amendment to the <i>Horsham Planning Scheme</i> to: ○ Amend the planning scheme maps to apply the Heritage Overlay to the 31 individually significant places , 4 heritage precincts and 1 serial listing Amend Schedule 1 to Clause 43.01 Heritage Overlay, Clause 15.03-1L Heritage Conservation and Clause 02.03-5 Built Environment and Heritage to meet the requirements of the <i>Ministerial Direction on the Form and Content of Planning Schemes</i> .	KM	1,2,3 completed 4. Completed. November 2025.



COMPLETED Council Resolutions Action List

9.8	<u>Investment Attraction & Growth Department Report</u> <u>That Council receive and note agenda item:</u> <u>9.8 Investment Attraction and Growth Department Report for December 2023.</u>	FG	27/02/24
9.9	<u>CEO Operational Report</u> <u>That Council receive and note agenda item:</u> <u>9.9 Chief Executive Officer's Operational Report for February 2024.</u>	FK	27/02/24
15.1	<u>CEO Employment & Remuneration Committee Report: February 2024</u> <u>Refer to Confidential Outstanding Council Resolutions</u>	Mayor	26/02/24



COMPLETED Council Resolutions Action List

MONDAY 29 JANUARY 2024			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	<u>Public Questions</u> – Noel Janetzki, Angela Munn	FK	30/01/24
9.1	<u>Local Sport Infrastructure Fund Co Contribution</u> That Council: 1. Note the requirement for the development of a Horsham Municipal Active Recreation and Sport Strategy. 2. Endorse the funding commitment to Sport and Recreation Victoria's Local Sport and Infrastructure	DS	29/01/24
9.2	<u>Horsham Rail Corridor Landscape Plan</u> That Council: 1. Note the community feedback as included in the Rail Corridor Landscape Engagement Plan January 2024 (Appendix 9.2C). 2. Endorse the Rail Corridor Landscape Plan (Appendix 9.2A & 9.2B) 3. Refer the development of the rail corridor to future long-term capital works program and investigate funding opportunities. 4. Advocate for funding from State Government for the new underpass.	Sue Sheridan	29/01/24
9.3	<u>Donations Policy Review</u> That Council adopt the amended Donations Policy (Appendix 9.3A).	SS	30/01/24
9.4	<u>Councillor Representation on External and Regulatory Committees</u> That Council: 1. Nominate Mayor Gulline as Council's representative for 2024 to the Municipal Association of Victoria and Cr Bowe as substitute representative. 2. Nominate Cr Haenel as Council's representative for 2024 to the Victorian Local Governance Association with Cr Flynn as substitute. 3. Receive and note the Committee appointments as follows: • North-West Municipal Association – Mayor Gulline and Cr Bowe as substitute • Audit and Risk Committee – Mayor Gulline and Cr Flynn with Cr Power and Cr Ross as first and second substitute respectively	KH	Completed



COMPLETED Council Resolutions Action List

	• Rail Freight Alliance – Cr Redden with Cr Haenel as substitute • Western Highway Action Committee – Cr Ross with Cr Power as substitute • Wimmera Southern Mallee Transport Group – Cr Bowe with Cr Redden as substitute • Wimmera Southern Mallee Development– Mayor Gulline.		
9.5	<u>Audit & Risk Committee’s Biannual Report</u> <u>That Council receive and note the Biannual Report of the Audit and Risk Committee for the period July to December 2023.</u>	AC	30/01/24
9.6	<u>Investment Attraction & Growth Department Report</u> <u>That Council receive and note the Investment Attraction and Growth Department Report for November 2023.</u>	FG	29/01/24
15.1	<u>Confidential</u> <u>Audit & Risk Committee Minutes and Annual Self Assessment</u> <u>Refer to Confidential Outstanding Council Resolutions</u>	KH	29/01/24
15.2 Brought into Open Council	<u>Confidential</u> <u>Investment Attraction Incentive - Horsham Golf Club Master Planning</u> <u>That Council:</u> 1. Note that the Horsham Golf Club is a preferred business of Council which delivers considerable economic and social benefits to the community. 2. Enact the Investment Attraction Policy and financially support the Horsham Golf Club for the amount of \$9,900.00 including GST towards the cost of a masterplan development for the site.	FG	29/01/24



COMPLETED Council Resolutions Action List

MONDAY 18 DECEMBER 2023			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	Public Questions – Shayne Keenan, Di Bell, Kath Dumesny, Noel Janetzki	FK	20/12/23
9.1	<u>Flood Amendment – Consideration of Amendment C81hors and Panel Report Recommendations</u> That Council: 1. Adopt Amendment C81hors to the Horsham Planning Scheme. 2. Submit the adopted Amendment C81hors together with the prescribed information to the Minister for Planning requesting final approval.sm	KM	02/01/23
9.2	<u>Council Meeting Dates 2024</u> That Council: 1. Note that the Council meetings for 2024 for the Horsham Rural City Council will be held at 5.30pm at the Civic Centre Horsham, and livestreamed, on the following dates: • Monday, 29 January 2024 • Monday, 26 February 2024 • Monday, 25 March 2024 • Monday, 22 April 2024 • Monday, 27 May 2024 • Monday, 24 June 2024 • Monday, 22 July 2024 • Monday, 26 August 2024 • Monday, 23 September 2024 • Monday, 21 October 2024 (note Local Government general elections are being held this month with the requirement for the meeting to consider the annual report being ‘on a day not later than the day before election day’) • Thursday, 21 November 2024 – statutory meeting to elect the Mayor for the newly elected Councillor group	SMCI	21/12/2023 & 12/01/2024



COMPLETED Council Resolutions Action List

	- Monday, 25 November 2024 - Monday, 16 December 2024 2. Advertise the adopted 2024 Council meeting dates on the Horsham Rural City Council website and in the Public Notice pages in a local newspaper.		
9.3	<u>Request for Inclusion on Council's Street Name List – Schwedes</u> <u>That Council endorse the inclusion of the name Schwedes on Council's Street Naming list.</u>	KM	19/12/23
9.4	<u>Community Grants Policy Review</u> <u>That Council adopt the amended Community Grants Policy (Appendix 9.4A).</u>	SS	21/12/23
9.5	<u>Council Resolutions</u> <u>That Council:</u> - Receive and note the Outstanding Council Resolutions Action attached as Appendix 9.5A - Receive and note the Completed Council Resolutions Action List attached as Appendix 9.5B.	FK	18/12/23
9.6	<u>Draft 2023 Horsham Bicycle and Shared Path Infrastructure Plan</u> <u>That Council:</u> - Receive and note the draft 2023 Horsham Bicycle and Shared Paths Infrastructure Plan. - Release the draft 2023 Horsham Bicycle and Shared Paths Infrastructure Plan (Appendix 9.6A), for public engagement for the period Monday 29 January 2024 to Friday 23 February 2024.	DS	18/12/23
9.7	<u>Investment Attraction & Growth Department Report</u> <u>That Council receive and note:</u> <u>9.7 Investment Attraction and Growth Department Report for October 2023</u>	FG	18/12/23
9.8	<u>CEO Operational Report</u> <u>That Council receive and note:</u>	FK	18/12/23



COMPLETED Council Resolutions Action List

	9.8 Chief Executive Officer's Operational Report for December 2023		
15.1	<u>Confidential</u> CEO Employment & Remuneration Committee Report: December 2023 <u>Refer to Confidential Outstanding Council Resolutions</u>	RG	18/12/23
15.2	<u>Confidential</u> Investment Attraction Incentive – Horsham Golf Club Master Planning <u>Refer to Confidential Outstanding Council Resolutions</u>	FG	18/12/23
15.3 Brought into Open Council	<u>Confidential</u> <u>Disability Advisory Committee – Recommendations for Membership</u> That Council: 1. Note the Expression of Interest process to appoint 10 members to the Disability Advisory Committee. a. Approve the following six representatives for people with a disability: • Bernie O'Shannessy • Matthew De Gruchy • Peter Bermingham • Kirsten Ridgeway • Jeremy Miles Buerfeind • Andrea Cartwright b. Approve the following two representatives for carers of people with a disability: • Fiona Sanderson • Alma McKenzie c. Approve the following two representatives for staff representing an organisation, agency or service provider: • Karl Mitton • Tiffany Warren.	DR	Completed
15.4	<u>Confidential</u>	FK	18/12/23



COMPLETED Council Resolutions Action List

	<u>Confidential Council Resolutions</u> <u>Refer to Confidential Outstanding Council Resolutions</u>		
15.5 Brought into Open Council	<u>Confidential</u> <u>Contract VP384656 Supply & Delivery of one new 4.2 road maintenance patrol truck with trade-in</u> That Council accept the tender of Barry Maney Group, Mount Gambier for supply and delivery of one new Hino 500 GH truck with 1828 Flocon body at a cost of \$342,087.68 GST exclusive.	KS	Completed
15.6 Brought into Open Council	<u>Confidential</u> <u>Contract VP317860 Supply & Delivery of one new Heavy Tipping Truck with Tri-Axle Tipping Trailer with Trade-in</u> That Council accept the tender of Barry Maney Group, Mount Gambier for supply and delivery of one new Kenworth T410 truck with CBB body and trailer of value \$324,340.37 GST exclusive, with trade-in and necessary enhancements for extra payload.	KS	Completed



COMPLETED Council Resolutions Action List

MONDAY 27 NOVEMBER 2023			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8.	Public Questions – Angela Munn	FK	29.11.23
9.1	<u>Quarterly Performance Report: July – September 2023</u> That Council receive and note the Quarterly Performance Report for Quarter 1, comprising 1 July to 30 September 2023 (Appendix 9.1A).	SMcl	28.11.23
9.2	<u>Draft Horsham South Structure Plan</u> That Council: 1. Receive and note the amended Draft Horsham South Structure Plan - Future Urban Structure (Appendix 9.2A). 2. Release the amended Draft Horsham South Structure Plan – Future Urban Structure for public consultation and feedback (Appendix 9.2A).	JB	1. 27.11.23 2. 28.11.23
9.3	<u>Horsham City Urban Renewal Project</u> That Council: 1. Receive and note the draft Horsham City Urban Renewal Project Redevelopment Options and Implementation Plan November 2023. (Appendix 9.3A) 2. Make the draft Horsham City Urban Renewal Project Redevelopment Options and Implementation Plan November 2023 publicly available and seek the feedback of key stakeholders including businesses, landholders, residents and the broader community.	JH	1. 27.11.23 2. 28.11.23
9.4	<u>Fair Access Policy</u> That Council endorse the Fair Access Policy (Appendix 9.4A) and Action Plan (Appendix 9.4B).	DS	27.11.23
9.6	<u>Investment Attraction & Growth Department Report</u>	FG	27.11.23



COMPLETED Council Resolutions Action List

	<u>That Council receive and note the IA&GR for September 2023</u>		
9.7	<u>CEO Operational Report</u> <u>That Council receive and note the CEO Operational Report for November 2023</u>	FK	27.11.23
15.1 Brought into Open Council	<u>Confidential</u> <u>That Council award contract 24-001 Provision of Plant and Machinery Hire to the following suppliers at the rates nominated in their tenders:</u> • <u>PJM Pty Limited</u> • <u>HED Industries Pty Ltd</u> • <u>Glover Earthmoving Pty Ltd</u> • <u>DSM Equipment</u> • <u>HK Diesel & Equipment Pty Ltd</u> • <u>Porter Excavations Pty Ltd</u>	LM	Completed

MONDAY 23 OCTOBER 2023			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
9.1	<u>2022-23 Annual Report</u> That Council adopt the attached 2022-2023 Horsham Rural City Council Annual Report (Appendix 9.1A).	SMcl	23/10/23
9.2	<u>Disability Advisory Committee</u> That Council: 1. Approve the establishment of a Disability Advisory Committee; and 2. Approve the Terms of Reference for the Disability Advisory Committee as per Appendix 9.2A.	DR	23/10/23
9.3	<u>City Oval Precinct – Detailed Design Funding Strategy</u> That Council:	SS	23/10/23



COMPLETED Council Resolutions Action List

	- Support the application for Regional Precincts and Partnerships Program– Precinct development and planning (Stream 1) for the detailed planning for the College Oval precinct. - Approve a Council co-contribution of \$150,000 to be funded through the monies allocated for project planning in the 2023-2024 budget.		
9.4	<u>Horsham City Oval Grandstand Heritage Findings</u> That Council include the City Oval Grandstand citation as part of the Heritage Study Review 2023.	FG	24/10/23
9.5	<u>Investment Attraction & Growth Department Report</u> <u>That Council receive and note the IA&GR for August 2023</u>	FG	23/10/23
9.6	<u>CEO Operational Report</u> <u>That Council receive and note the CEO Operational Report for October 2023</u>	FK	23/10/23
15.1 <i>Brought into Open Council</i>	<u>CONFIDENTIAL</u> <u>Audit & Risk Committee Updates & Annual Appointment of Chair</u> <u>2. Confirm appointment of Mark Knights as the Independent Chair of the Audit and Risk Committee for a one year term.</u>	KH	23/10/23

MONDAY 25 SEPTEMBER 2023			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
9.1	<u>Parking Management Plan</u> That Council: - Receive and note the petition submitted by Ms Kath Dumesny on behalf of the petitioners. - Note Ms Kath Dumesny's request to Council to consider the petition as part of the current parking review.	KOB	All Completed 1&2 25/09/23 3a completed 12/10 3b completed 5/11 3c completed 20/11 3d completed 10/10 3e completed 5/11



COMPLETED Council Resolutions Action List

	3. Having considered the community feedback and the concerns expressed in the petition, make the following changes to the 2021 Parking Management Plan: a. Introduce 30-minute free parking in the Central Activity District applicable to the current 2P metered parking bays. b. Introduce all day free parking and 4-hour free parking in the following locations: 4 hours unmetered, east end of Roberts Avenue on southern side between Urquhart Street and end of old Kindergarten site, all day parking unmetered , between old Kindergarten site and Whitehart Hotel; all day unmetered parking McLachlan Street (middle section), between Firebrace Street and Darlot Street (start at Bradbury Carpark); 4 hour unmetered parking in the middle section of Hamilton Street (eastern boundary of Grampians Community Health and Darlot Street); all day unmetered, middle section of Hamilton Street between Firebrace Street and Madden Street; all day unmetered parking, northern section of Darlot Street between McLachlan Street and May Park. c. Relocate low demand meters, no longer required due to the introduction of either 4 hour unmetered or all day unmetered parking, to ensure where practicable there is no more than 30 metres between parking meters in the Central Activity District. d. Free parking be made available for those with Accessible Parking Permits (Blue or Green), without having to enter the number plate into the meter or Blinkay App., noting these are time limited as sign-posted. e. Establishment of long vehicle bays (x2) in Ward Street in close proximity to the Horsham Town Hall to allow another space for caravans to park to access Visitor Services at the Horsham Town Hall. f. Introduce 30-minute unmetered parking in front of the Post Office (4 bays). g. Non-removal of on street fleet vehicle spaces (notably GWMWater and Council) to off street locations.		3f completed 28/11 3g completed 4/10 3h completed 3i completed 6/11
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COMPLETED Council Resolutions Action List

	h. Investigate the introduction of tap and go and weekly/monthly/ yearly permit. i. Request an investigation for additional parking options in the Town Hall car park for visitors and information seekers.		
9.2	<u>Public Art Policy 2023-2027</u> That Council adopt the Public Art Policy 2023-2027 (Appendix 9.2B).	MR	25/09/23
9.3	<u>Creative Horsham Strategy 2023-2026</u> That Council adopt the Creative Horsham Strategy 2023-2026 (Appendix 9.3A).	MR	25/09/23
9.4	<u>2023 Community Satisfaction Survey Action Plan</u> That Council receive and note the action plan to address community concerns raised in the 2023 Community Satisfaction survey results.	KH	25/09/23
9.5	<u>Proposed Common Seal and Conduct at Meetings Local Law No.1 2023</u> That Council: 1. Receive and note the proposed Common Seal and Conduct at Meetings Local Law 2023. 2. Endorse the release of the proposed Local Law and Local Laws Community Impact Statement to the community for a period of four (4) weeks in accordance with Council's Community Engagement Policy.	KH	25/09/23
9.6	<u>2024 Community Leadership Program</u> That Council endorse the 2024 Community Leadership Program Guideline in preparation for implementation of the program (Appendix 9.6A).	JP	25/09/23
9.7	<u>Council Election Period Policy 2024</u>	AC	25/09/23



COMPLETED Council Resolutions Action List

	That Council adopt the revised Council Election Period Policy 2024 (Appendix 9.7A) noting the updated policy will be included as a replacement Chapter 7 in the Governance Rules 2023.		
9.8	<u>Delegations Update</u> In the exercise of the powers conferred by the legislation referred to in the attached instrument of delegation (Appendix 9.8A), Horsham Rural City Council (Council) resolves that: 1. There be delegated to the members of Council staff holding, acting in or performing the duties of the offices or positions referred to in the attached <i>S6 Instrument of Delegation to members of Council staff</i>, the powers, duties and functions set out in that instrument, subject to the conditions and limitations specified in that Instrument. 2. The instrument comes into force immediately upon this resolution being made and is to be signed by the Council's Chief Executive Officer. 3. On the coming into force of the instrument all previous delegations to members of Council staff (other than the Chief Executive Officer) are revoked. 4. The duties and functions set out in the instrument must be performed, and the powers set out in the instruments must be executed, in accordance with any guidelines or policies of Council that it may from time to time adopt.	AC	25/09/23
9.9	<u>Annual Financial and Performance Statements 2022-23</u> That Council: 1. Provide in-principle approval of the Financial and Performance Statements for 2022-23 and authorise their submission to the Victorian Auditor-General's office [VAGO]. 2. Authorise Mayor Cr Robyn Gulline and Cr Les Power to certify the Statements in their final form after any changes recommended or agreed to by VAGO or their	Ramki	• Adopted in principle on 25/09/23 • Signing occurred on 9/10/23



COMPLETED Council Resolutions Action List

	sub-contractors, Crowe, have been made, pursuant of section 99 of the <i>Local Government Act 2020</i> .		
9.10	<u>Investment Attraction & Growth Department Report</u> That Council receive and note the IA&GR for July 2023	FG	25/09/23
9.11	<u>CEO Operational Report</u> That Council receive and note the CEO Operational Report for September 2023	FK	25/09/23
15.1	<u>Rural Councils Corporate Collaboration (RCCC) tender outcome for the content manager records management solution</u> <i>Refer to Confidential Outstanding Council Resolutions</i>	GH	Completed
15.2 <i>Brought into Open Council</i>	<u>CONTRACT VP344941 SUPPLY AND DELIVERY OF TWO NEW DUAL CONTROL 6x4 SIDE LOADER GARBAGE TRUCK WITH NO TRADE-IN</u> That Council accepts the tender of Ballarat Isuzu for supply and delivery of two, new dual-control 6x4 side loader garbage trucks at a cost of \$910,329.60 excluding GST.	KS	Ordered. Delivery due Mar 2024

MONDAY 28 AUGUST 2023			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	Public Question from Neville McIntyre and Angela Munn	FK	29/08/2023
9.1	<u>Policy Review – Updated Rates & Charges Financial Hardship Policy and Rates and Charges Debt Collection Policy</u> That Council: 1. Adopt the revised Rates and Charges Financial Hardship Policy (Appendix 9.1A). 2. Adopt the revised Rates and Charges Debt Collection Policy (Appendix 9.1B). 3. Rescind the COVID-19 Rates and Charges Financial Hardship Administrative Policy.	AC	30/08/2023
9.2	<u>Quarterly Performance Report: April – June 2023</u> That Council receive and note the Quarterly Performance Report for Quarter 4, 1 April to 30 June 2023 (Appendix 9.2A).	SMcI	31/08/2023



COMPLETED Council Resolutions Action List

9.3	<u>Footpath Upgrade Plan</u> That Council include provision of funding for upgrading missing footpaths across Horsham and Natimuk in the Long Term Capital Expenditure Plan, in accordance with the plans in Appendix 9.3A and Appendix 9.3B, to be completed over the next five years.	KS	Completed – added to LTCP for budget discussions
9.4	<u>Corrections Amendment Post Exhibition</u> That Council: 1. Adopt Amendment C82hors to the Horsham Planning Scheme and; 2. Submit the adopted Amendment together with the prescribed information to the Minister for Planning requesting final approval.	JH	30/08/2023
9.5	<u>Approval Of Chief Executive Officer's Annual Leave And Appointment Of Acting Chief Executive Officer</u> That Council: 1. Approve CEO Sunil Bhalla's leave request from 29 September 2023 to 5 November 2023. 2. Appoint Kevin O'Brien, Director Communities & Place as Acting CEO from 29 September 2023 to 5 November 2023 (inclusive).	KH	29/08/23
9.6	<u>Investment Attraction and Growth Department Report</u> That Council receive and note the Investment Attraction and Growth Department Report for June 2023.	FG	28/08/23
9.7	<u>CEO Operational Report</u> That Council receive and note the Chief Executive Officer's Operational Report for August 2023.	FK	28/08/23
15.1 <i>Resolution Brought into Open Council</i>	<u>Flood Recovery Road Works Package 10 Contract 23-044</u> That Council accept the tender submitted by Grampians Excavations Pty Ltd for the lump sum amount of \$400,195 ex GST for the Flood Recovery Road Works Package 10 under Contract 23-044.	DB	28/08/23



COMPLETED Council Resolutions Action List

15.2 <i>Resolution brought into Open Council</i>	<u>Flood Recovery Road Works Package 13 Contract 24-002</u> That Council accept the tender submitted by Millers Civil Pty Ltd for the lump sum amount of \$262,146 ex GST for the Flood Recovery Road Works Package 13 under Contract 24-002.	DB	28/08/23
15.3 <i>Resolution brought into open Council</i>	<u>CEO Employment And Remuneration Committee Report: August 2023</u> That Council: 2. Appoint Amanda Stevens as Independent Chair of the CEO Employment and Remuneration Committee for a further 3 years until October 2026.	Mayor	28/08/23
15.3	<u>CEO Employment And Remuneration Committee Report: August 2023</u> <i>Refer to Confidential Outstanding Council Resolutions Action List</i>	Mayor	28/08/23



COMPLETED Council Resolutions Action List

MONDAY 24 JULY 2023			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	Public Question from David McDonald, Anna Hawkins, Brian Basham, Dean Hurlston, Suzanne Agiejew	FK	25/07/23
9.1	<u>PA2200431 – LOT 247 0 LINDNERS ROAD, QUANTONG</u> That Council having considered all the matters required under Section 60 of the <i>Planning and Environment Act 1987</i> decides to refuse to Grant a Permit under the provisions of the Horsham Planning Scheme in respect of the land known and described as Lot 247C 0 Lindners Road Quantong VIC 3400, for the Use and Development of a Waste Treatment Facility (Processing of brine waste, a food manufacturing by-product and construction of two evaporative ponds) in accordance with the endorsed plans. For the following reasons: ▪ The proposal is inconsistent with the objectives and policies of the Horsham Planning Scheme ▪ The proposal will permanently remove agricultural land from production ▪ There is significant potential for environmental and amenity impacts on the neighbouring properties ▪ The location is inconsistent with surrounding rural residential land use ▪ The use of the land for waste treatment facility may limit future review and application of rural zones.	JH	24/07/23
9.2	<u>Flood Amendment Post Exhibition</u> That Council: 1. Receive and consider all submissions received to Amendment C81hors to the Horsham Planning Scheme, including the two late submissions. 2. Having considered all submissions to Amendment C81hors, approve to: a. Request the Minister for Planning to appoint an Independent Planning Panel	KM & SH	07/08/23



COMPLETED Council Resolutions Action List

	under Part 2 8B of the <i>Planning and Environment Act 1987</i> to review all submissions to Amendment C81hors; and b. Refer all submissions to the Independent Planning Panel to be appointed by the Minister for Planning including addendums to existing submissions whilst continuing to resolve or improve submitter issues up until the Panel Hearing.		
9.3	<u>2023 Community Satisfaction Survey</u> That Council receive and note the 2023 Horsham Rural City Council Community Satisfaction survey results.	KH	25/07/2023
9.4	<u>2023 Councillor Code of Conduct</u> That Council adopt the 2023 Councillor Code of Conduct (Appendix 9.4A).	KH	25/07/2023
9.5	<u>Robins Road Upgrade</u> That Council endorse the gravelling of a 900 metre section of Robins Road, starting from the already gravelled area and extending north up to the intersection with Wail-Kalkee Road.	KS	24/07/23
9.6	<u>Advocacy Priorities</u> That Council: 1. Adopt the HRCC Advocacy Priorities as detailed in Appendix 9.6A. 2. Adopt the HRCC Investment Ready Priorities as detailed in Appendix 9.6B.	SS	25/07/2023
9.7	<u>Road, Feature and Locality Naming Policy</u> That Council adopt the Road, Feature and Locality Naming Policy (Appendix 9.7A).	AC	25/07/2023
9.8	<u>Audit and Risk Committee Biannual Report – 1 January to 30 June 2023</u> That Council receive and note the Biannual Report of the Audit and Risk Committee for the period January to June 2023.	AC	25/07/2023
9.9	<u>Tourism Events and Festivals Promotional Sponsorship Policy Review</u> That Council approve the rescission of the Tourism Events and Festivals Promotional Sponsorship Policy (Appendix 9.9A).	AM	26/07/2023
9.10	<u>Investment Attraction and Growth Department Report</u>	FG	24/07/23



COMPLETED Council Resolutions Action List

	That Council receive and note the Investment Attraction and Growth Department Report for May.		
9.11	<u>CEO Operational Report</u> That Council receive and note the CEO Operational Report for July.	FK	24/07/23
15.1	<u>Audit and Risk Committee Update</u> <i>Refer to Confidential Outstanding Council Resolutions Action List</i>	AC	25/07/2023
15.2 (Resolution brought into Open Council)	<u>Contract 23-034 Provision of Cleaning Services for various council buildings</u> That Council award the Contract 23-034 Provision of Cleaning Services for Various Council Buildings to Peopleworks Cleaning Service for both Parts A and B for the total sum of \$837,597.50 (including GST) for a one year period plus a further two, one-year terms from 1 September 2023 to 30 June 2026. Part A Year 1 – Financial Year 23-24 \$226,275.80 Year 2 – Financial Year 24-25 \$233,296.64 Year 3 – Financial Year 25-26 \$241,461.64 TOTAL <u>\$701,033.66</u> Part B Year 1 – Financial Year 23-24 \$43,964.58 Year 2 – Financial Year 24-25 \$45,503.33 Year 3 – Financial Year 25-26 \$47,095.93 TOTAL <u>\$136,563.84</u> Parts A & B = <u>\$837,597.50</u>	BE	MP issued letter of acceptance to Peopleworks. Contract documentation currently being prepared.
15.3	<u>CEO Employment and Remuneration Committee Report July 2023</u> <i>Refer to Confidential Outstanding Council Resolutions Action List</i>	Mayor	24/07/23

MONDAY 26 JUNE 2023			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	Public Question from David McDonald, Adrian and Shayne Keenan	FK	28/06/23
9.1	<u>Quarterly Performance Report January - March 2023</u>	SMcI	30/06/2023

COMPLETED Council Resolutions Action List

	That Council receive and note the Quarterly Performance Report for Quarter 3, 1 January to 31 March 2023 (Appendix 9.1A) .		
9.2	<u>Fraud & Corruption Control Policy</u> That Council: 1. Adopt the 2023 Fraud and Corruption Control Policy and Framework (Appendix 9.2A). 2. Formally rescinds the administrative Fraud and Corruption Control Procedure (P04/018), and discontinues the draft Fraud and Corruption Control Plan previously tabled.	AC	27/06/2023
9.3	<u>Governance Rules (Revisions 2023)</u> That Council: 1. Note the summarised consultation feedback (Appendix 9.3B) and detailed submissions (Appendix 9.3C). 2. Adopt the revised Governance Rules (2023) (Appendix 9.3A).	DMcD	27/06/2023
9.4	<u>Creative Horsham 2023-2026 HRCC Arts & Cultural Strategy</u> That Council: 1. Receive and note the draft Creative Horsham Strategy 2023-2026. 2. Make available the draft Creative Horsham Strategy 2023-2026 for public feedback for a period of 4 weeks.	MR	01/07/23
9.5	<u>Investment Attraction Policy Review</u> That Council adopt the revised Investment Attraction Policy as attached in Appendix 9.5B .	FG	27/06/23
9.6	<u>Wimmera Regional Multi Sport Feasibility Study</u> That Council: 1. Endorse the Wimmera Regional Multi-Sport Precinct Feasibility Study (Appendix 9.6A). 2. Prioritise the development of an indoor sporting stadium and precinct at College Oval (Dimboola Road) as presented in the Study.	MK	1. 26 June 2023 2 and 3: Planning has commenced for development of schematic plans for 3 sites.



COMPLETED Council Resolutions Action List

	3. Advance the development of schematic plans for the three precincts (Dimboola Road, Haven Recreation Reserve and Dudley W Cornell Park).		
9.7	<u>Road Management Plan Amendment</u> That Council adopt the amended Road Management Plan (Appendix 9.7A).	KS	26/06/23
9.8	<u>Budget 2023-2024 and Updated Revenue and Rating Plan 2021-2024</u> That Council: 1. Adopt Horsham Rural City Council Budget 2023-2024 and the subsequent 3 financial years, as attached in Appendix 9.8A pursuant to Section 94 of the <i>Local Government Act 2020</i> . 2. Declare the following rates and charges for the 2023-2024 financial year: (a) Amount intended to be raised: An amount of \$32,636,457 (or such other amount as is lawfully raised as a consequence of this resolution) be declared as the amount which Council intends to raise by general rates and the annual service charge, which is calculated as follows: General Rates \$25,140,682, Municipal Charge \$2,292,200, Waste Management Charge \$4,663,575, Supplementary Rates \$220,000, Interest on Rates \$40,000 and Revenue in lieu of rates \$280,000. (b) Rates Information: General Rates - A general rate be declared in respect of the 2023-2024 rating year, being the period 1 July 2023 to 30 June 2024. 3. Declare that the general rate be raised by the application of differential rates for rateable land having the respective characteristics specified in 4.1.1(n) of the budget document. 4. Declare each differential rate will be determined by multiplying the Capital Improved Value of each rateable land by the relevant rate in the dollar as indicated as follows: Residential \$0.004058 Farm \$0.002029 Commercial \$0.003855 Industrial \$0.004058	SR/ZG	26/06/2023



COMPLETED Council Resolutions Action List

	Cultural and Recreation	\$0.002029		
5.	Declare a Municipal Charge for 2023-2024 of \$200.00 for each rateable land (or part) in respect of which a municipal charge may be levied.			
6.	Declare an Annual Service Charge for the collection and disposal of refuse in respect of the 2023-2024 Financial Year and set out below:			
	Urban Bin Service	\$	497.00	
	Rural Bin Service	\$	348.00	
	Additional General Waste Bin	\$	140.00	
	Additional Recycling Bin	\$	140.00	
	Additional Organics Bin	\$	140.00	
	Additional Glass Bin	\$	80.00	
	Commercial Bin Service (weekly general waste/fortnightly recycling)	\$	480.00	
	Additional/Standalone Commercial General Waste Bin (weekly)	\$	300.00	
	Additional/Standalone Commercial Recycling Bin	\$	180.00	
	Additional Commercial Organics Bin	\$	180.00	
	Additional Commercial Glass Bin	\$	90.00	
7.	Declare the Setting of interest rate on unpaid rates and charges. The Council will charge interest for rates and charges which have not been paid by the due dates, as specified under Section 167 of the Local Government Act 1989.			
8.	Declare the payment of rates and charges that a person can pay a rate or charge (other than a special rate or charge) by: Four (4) instalments which are due and payable on the dates fixed by the Minister by notice published in the Government Gazette; or paid in full on 15 February 2024.			
9.	Notes that the fees and charges in the Budget have been updated from the Draft Annual Budget with the following changes:			
	a.	Statutory Fees and Charges have been increased by 4% per cent due to the fees and fines being set as part of the Victorian State Budget and gazette 23 May 2023;		

COMPLETED Council Resolutions Action List

	b. Changed the wording in Rates and Property Management to better reflect the service. c. Changed Urban and Rural Bin service unit of measure to “per property”. d. Changed cat registrations unit of measure to “per cat”. 10. Authorise borrowings of \$400,000 for the City Oval Capital works project. 11. Note that the Burnt Creek Industrial Estate Capital Expenditure approved in the 2022-2023 financial year changes the income funding the project from external grants to (be funded by) the industrial land reserve. The project is now being completed over the 2023-2024 and 2024-2025 budget years. 12. Adopt the updated Revenue and Rating Plan 2021-2024 (Appendix 9.8B). 13. Receive and note the comments received on the Draft Budget 2023-2024 and updated Revenue and Rating Plan 2021-2024 (Appendix 9.8C and 9.8D).		
9.9	<u>City Oval Community Facility Funding Strategy</u> That Council: 1. Submit an application to the Commonwealth Government’s Growing Regions Fund Round 1 to complete the Community Facility project – Total Budget \$9,611,110, Grant request of \$4,805,000 (noting maximum of 50%). 2. Allocate Council expenditure of \$4,806,110 funded through borrowings and inclusion in the CAPEX budget over two financial years: 2023-2024 and 2024-2025. 3. Submit an application to SRV if a timely funding opportunity arises before the end of the year, noting that State funding programs under SRV are yet to be announced following the May State budget and the maximum grant opportunity is likely to be \$800,000 which could offset some of Council’s co-contribution.	SS	1 & 2 completed 3. Completed – No SRV application possible as Federal Grant was unsuccessful
9.10	<u>Investment Attraction and Growth Department Report</u> That Council receive and note the Investment Attraction and Growth Department Report for April 2023.	FG	26/06/23
9.11	<u>CEO Operational Report</u>	FK	26/06/23



COMPLETED Council Resolutions Action List

	That Council receive and note the Chief Executive Officer's Operational Report for June 2023.		
15.1	<u>Investment Attraction Incentive</u> <i>Refer to Confidential Outstanding Council Resolutions</i>	FG	26/6/23
15.2	<u>Land Acquisition</u> <i>Refer to Confidential Outstanding Council Resolutions</i>	KH	Completed
15.3 (Resolution brought into Open Council)	<u>Horsham City Oval Events Stage 23/030</u> That Council accept the tender submitted by Locks Constructions for the lump sum of \$2,022,800 ex GST for the construction of the City Oval Event Stage, Broadcast Box and Timekeepers Box Contract 23/030.	DB	26/06/23
15.4 (Resolution brought into Open Council)	<u>Flood Recovery Road Works-Package 5, 6, 7 Contract 23/035, 23/036, & 23/037</u> That Council accept the tenders submitted by Fulton Hogan Industries Pty Ltd for the lump sum amounts shown: • Package 5: Contract 23/035 – \$339,089 ex GST • Package 6: Contract 23/036 – \$343,346 ex GST • Package 7: Contract 23/037 – \$513,383 ex GST	DB	26/06/23
15.5	<u>CEO Employment and Remuneration Committee Report June 2023</u> <i>Refer to Confidential Outstanding Council Resolutions</i>	RG	26/06/23



COMPLETED Council Resolutions Action List

MONDAY 8 MAY 2023			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
6.1	<u>Request inclusion on Council's Street Name List – Haven Park Drive</u> That Council endorse the inclusion of the name Haven Park Drive on Council's Street Naming list.	RL	09/05/2023
7.1 <i>The resolution was brought into Open Council</i>	<u>CONFIDENTIAL - Flood Recovery Road Works Package 2 Contract 23-026</u> That Council accept the tender submitted by Millers Civil Contractors Pty Ltd for the lump sum amount of \$747,200 ex GST for the Flood Recovery Road Works Package 2 under Contract 23/026.	DB	05/07/2023

MONDAY 22 MAY 2023			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8	Public Question from Neville McIntyre	FK	23/5/23
9.1	<u>Draft Budget 2023-2024 and Update of Revenue and Rating Plan 2021-2024</u> That Council: 1. Receive and note the Proposed Draft Budget 2023-2024 (Appendix 9.1A) and place it on Council's website to inform the community of council's planned expenditures and charges until 5pm Friday 9 June 2023. 2. Receive and note the updates to the Revenue and Rating Plan 2021-2024. (Appendix 9.1B) 3. Consider the Draft Budget 2023-2024 (Appendix 9.1A) and updated Revenue and Rating Plan 2021-2024 (Appendix 9.1B) for adoption at its meeting on Monday 26 June 2023.	ZG	CRAT uploaded on the 23/5/23 No action required upload RaRP / Budget to webpage once adopted



COMPLETED Council Resolutions Action List

9.2	<u>Horsham North Local Area Plan</u> That Council: 1. Adopt the Horsham North Local Area Plan May 2023 (Appendix 9.2A). 2. Receive and note the Community Engagement Summary Report April 2023 (Appendix 9.2B). 3. Note the following Horsham North projects currently being delivered and projects in the draft 2023-2024 budget that are proposed to be delivered in the next financial year: a) Ensure all streets have a footpath on at least one side b) Reinstate bitumen footpaths that have disappeared historically due to inadequate maintenance c) Improve safety issues through the completion of seven initial assessments currently underway d) Investigation of a third underpass and Rail Corridor Landscape Plan e) Develop Lukin Court Public Open Space f) Planting of 409 trees on nature-strips within Horsham North g) Completion of Dudley Cornell Reserve Master Plan h) Undertake a Housing Diversity and Affordability Strategy i) Undertake a third art work installation at the Horsham Silos site j) Land Acquisition of surplus Vic Track land in the Rail Corridor.	SH	22/05/23
9.3	<u>Memorandum of Understanding Between Grampians Tourism Inc and Member Councils</u> That Council: 1. Approve and enter into a four-year Memorandum of Understanding between Grampians Tourism Inc. and member Councils as per Appendix 9.3A. 2. Provide an annual financial contribution of \$75,000 over the life of the agreement. 3. That council receive an annual written report on the performance of Grampians Tourism.	FG	29/05/23 1. Completed 2. Completed 3. GT advised of the requirement.
9.4	<u>Submission to the Avonbank Mineral Sands Project Inquiry and Advisory Committee in regards to the Avonbank Mineral Sands Project EES</u>	FG	24/05/23



COMPLETED Council Resolutions Action List

	That Council endorse the lodgement of the Avonbank Mineral Sands Project (WIM Resource) Environment Effects Statement (EES) submission to the Avonbank Mineral Sands Project Inquiry and Advisory Committee (Advisory Committee) as per Appendix 9.4A.		An EES Submission completed and submitted by 26 May 2023
9.5	<u>Investment Attraction & Growth Department Report</u> That Council receive and note the Investment Attraction and Growth Department Report for March 2023	FG	IA&G report for March noted 24 May 2023
9.6	<u>CEO Operational Report</u> That Council receive and note the Chief Executive Officer's Operational Report for May 2023.	FK	220/5/23



COMPLETED Council Resolutions Action List

MONDAY 24 APRIL 2023			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8.	Public Questions from Di Bell and David McDonald	FK	26/4/23
9.1	<u>Proposal to relocate Visitor Services to Horsham Town Hall Café Space</u> That Council endorse the establishment of a fit for purpose Visitor Services (and Box office) space in the Horsham Town Hall Cafe space as outlined in the report.	MR	25/4/23
9.2	<u>Disability Access and Inclusion Plan 2023-2026</u> That Council adopt the Disability Access and Inclusion Plan 2023 - 2026 (attached as Appendix 9.2A).	DR	25/4/23
9.3	<u>Horsham Skate Park</u> That Council 1. Adopt the Horsham Skate Park Concept Plan (Appendix 9.3A) as presented. 2. Note the costings associated with the concept plan and refer these to the Long Term Capital Works Program.	MK	1. Concept plan adopted at Council meeting: 25/4/23 2. Probable costs have been referred to Assets team (LTCP)
9.4	<u>Electronic Signature Procedure – Revised</u> That Council adopt the revised Electronic Signatures Procedure P04/184 (Appendix 9.4A).	DMcD	25/4/23
9.5	<u>Annual Action Plan Year 2: 2023-2024 – Revised</u> That Council: 1. Note the summarised consultation feedback (Appendix 9.5B) and the detailed submissions (Appendix 9.5C). 2. Adopt the Annual Action Plan – Year 2: 2023-2024 (Appendix 9.5A).	KH	24/4/23
9.6	<u>Governance Rules – Revisions 2023</u> That Council receive and note the amended Governance Rules (Appendix 9.6A) and seek community feedback over a 14-day period.	DMcD	26/06/2023



COMPLETED Council Resolutions Action List

9.7	<u>Community Grants and Donations 2023-2024</u> That Council: 1. Allocate funding of \$441,269 in the 2023-2024 Budget for approved community grants and donations. 2. Approve allocations to various community grant and donation recipients as detailed in Appendix 9.7A , with the exception of allocations to U3A, Rotary Club of Horsham East, Blue Ribbon Foundation and Horsham Rockers (conflict of interest declarations – by Councillors at Briefing). 3. Approve a community grant allocation of \$3,000 to U3A Horsham and District Inc. 4. Approve a community grant allocation of \$8,000 to the Rotary Club of Horsham East. 5. Approve a community grant allocation of \$2,700 to the Blue Ribbon Foundation Horsham Branch. 6. Approve a community grant allocation of \$2,500 to Horsham Rockers. 7. Advise all successful and unsuccessful community grant applicants of the outcome of their applications during May 2023.	SS	Grants allocations on HRCC webpage https://www.hrcc.vic.gov.au/Our-Services/Grant-information/Community-Development-Grants-Program All actions complete
9.8	<u>Audit and Risk Committee Biannual Report – 1 July to 31 December 2022</u> That Council receive and note the Biannual Report of the Audit and Risk Committee for the period July to December 2022.	DMcD	24/04/2023
9.9	<u>Investment Attraction and Growth Department Report</u> That Council receive and note the Investment Attraction and Growth Department Report for February 2023	FG	24/04/23
9.10	<u>CEO Operational Report for April 2023</u> That Council receive and note the CEO Operational Report for April 2023	FK	24/04/23
15.1	<u>Land Acquisition</u> <i>Refer to the Confidential Outstanding Council Resolution Action List</i>	KOB	27/04/23
15.2	<u>Audit & Risk Committee Updates and Appointment of Independent Member</u>	KH	



COMPLETED Council Resolutions Action List

	1. <i>Refer to the Confidential Outstanding Council Resolutions Action List</i> 2. Confirm appointment of Marilyn Kearney as an Independent Member of the Audit and Risk Committee for a three year term.		1: 27/04/23 2: 27/02/2023
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COMPLETED Council Resolutions Action List

MONDAY 27 MARCH 2023			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
8.	Public Questions from Brian Basham, Di Bell, Rebecca Sluggett, Anna Hawkins, Terry O'Donnell, Kath Dumesny & Angela Munn	FK	29/03/23
9.1	<u>Natimuk Economic & Social Plan Project Advisory Committee ToR</u> That Council: 1. Endorse the Natimuk Economic and Social Plan Project Advisory Committee Terms of Reference as per Appendix 9.1A. 2. Approve the Natimuk Economic and Social Plan Project Advisory Committee Membership Structure as outlined in the Terms of Reference as per Appendix 9.1A.	AM	1. 27/03/23 2. 27/03/23
9.2	<u>PA2200390 2-4 Dooen Road, Horsham</u> That Council, being the Responsible Authority under the Horsham Planning Scheme and the Planning and Environment Act 1987 and having considered the application details, objections, referral responses, and the relevant provisions of the Horsham Planning Scheme, issue a Notice of Refusal to Grant a Planning Permit for the use and development of the land for a service station, display of advertising signage and the creation and alteration of access to a road in a Transport Zone 2 at 2-4 Dooen Road, Horsham (Lot 1 on Title Plan 170447) on the following grounds: • The proposed introduction of a commercial use of land in the General Residential Zone fails to comply with the stated Purpose and Decision Guidelines of Clause 32.08. • The proposed expansion of out-of-centre commercial uses is not consistent with Clause 17.02-2S (Out-of-centre development). • The use and buildings are of a scale and intensity which will result in unreasonable amenity impacts on the neighbouring properties. • The height of the proposed pylon sign S01 is not appropriate for the site and does not align with the purpose of Clause 52.05 (Signs).	NC	27/03/23



COMPLETED Council Resolutions Action List

	The proposed use and development, would represent an inappropriate planning outcome, contrary to Clause 65 (Decision Guidelines).		
9.3	<u>Electronic Signature Procedure – Revised</u> That this item be deferred to the next Council meeting to be held on 24 April 2023.	DMcD	24/04/23
9.4	<u>Delegations Update</u> Council resolves that: - There be delegated to the members of Council staff holding, acting in or performing the duties of the offices or positions referred to in the attached S5 Instrument of Delegation, Council to the CEO (S5) (Appendix 9.4A) and S6 Instrument of Delegation, Council to other Members of Council staff (S6) (Appendix 9.4B) the powers, duties and functions set out in those instruments, subject to the conditions and limitations specified in those instruments. - The instruments come into force immediately following this Council Resolution. - The CEO be authorised to sign S6 Instrument of Delegation, Council to other Members of Council staff (S6) following this resolution of Council.	AC	13/04 S6 17/04 S5
9.5 & 9.6	<u>Investment Attraction & Growth Department Report & CEO Operational Report</u> That Council receive and note the Investment Attraction and Growth Department Report for January 2023 and the CEO Operational report for March 2023.	FG & FK	27/03/23
15.1 Brought back into Open Council	<u>FREDERICK STREET, HORSHAM, RECONSTRUCTION CONTRACT 23-020</u> That Council accept the tender submitted by Terfo Pty Ltd trading as Mintern Civil for the lump sum of \$321,108 ex GST for the reconstruction of Frederick Street under Contract 23-020.	DB	12/04/23
15.2	<u>JOHNSON ASAHU DEVELOPMENT</u>	JM	Completed



COMPLETED Council Resolutions Action List

	<i>Refer to Confidential Outstanding Council Resolution Action List</i>		
15.3 Brought back into Open Council	HAMILTON STREET PEDESTRIAN BRIDGE – CONTRACT VARIATION That Council approve the variation to the Hamilton Street Pedestrian Bridge Contract 21-037 for \$304,350 to enable the addition of the northward facing ramp on the west side of the Wimmera River.	JM/DB	09/05/2023
15.4 Brought Back into Open Council	<u>NORTH EAST WONWONDAH ROAD RECONSTRUCTION CONTRACT 23-016</u> That Council accept the tender submitted by Glovers Earthmoving Pty Ltd for the lump sum of \$866,029 ex GST for the reconstruction of North East Wonwondah Road under Contract 23-016.	DB	12/04/23



COMPLETED Council Resolutions Action List

MONDAY 27 FEBRUARY 2023			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
6	That the minutes emanating from the Council Meeting of the Horsham Rural City Council held in the Council Chamber, Civic Centre, Horsham at 5.30pm on 30 January 2023 be adopted.	FK	28/2/23
8	Public Questions from Brian Basham, Di Bell, Anna Hawkins & Angela Munn	FK	1/3/23
9.1	<u>Annual Action Plan</u> That Council receive and note the draft Annual Action Plan 2023-2024 and make it available to the public from 1 to 31 March 2023 to enable the community to provide feedback.	KH	28/2/2023 1/3/2023
9.2	<u>Quarterly Performance Report – July to September & October to December 2022 Quarters</u> That Council receive and note agenda items: 9.2 Quarterly Performance Report – July to September and October to December 2022 Quarters. 9.3 Investment Attraction and Growth Department Report 9.4 CEO Operational Report	KH	28/2/2023
15.1 (Motion brought into Open Council)	<u>CITY OVAL NETBALL COURT CONSTRUCTION – CONTRACT 23-017</u> That Council accept the tender submitted by Locks Constructions for the lump sum of \$880,000 ex GST for the Horsham City Oval Netball Court Construction under Contract 23-017.	DB	28/2/2023
15.2 (Motion brought into Open Council)	<u>CITY OVAL – HOCKING STREET RECONSTRUCTION CONTRACT 23-011</u> That Council accept the tender submitted by MF & JL Willmore Pty Ltd for the lump sum of \$566,970 ex GST for the reconstruction of Hocking St, Horsham under Contract 23-011.	DB	28/2/2023
15.3	<u>Provision of Roadside Recycling Collection Services Contract 16-005</u> REFER TO OUTSTANDING CONFIDENTIAL RESOLUTIONS ACTION LIST	RM	28/2/2023
15.4	<u>CEO Employment & Remuneration Committee Report: 27 February 2023</u> REFER TO OUTSTANDING CONFIDENTIAL RESOLUTIONS ACTION LIST	Robyn Gulline	27/2/23



COMPLETED Council Resolutions Action List



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MONDAY 30 JANUARY 2023			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
6	That the minutes emanating from the Council Meeting of the Horsham Rural City Council held in the Council Chamber, Civic Centre, Horsham at 5.30pm on 12 December 2022 be adopted.	FK	31/1/23
8	Public Questions – Rebecca Sluggett	FK	31/1/23
9.1	<u>Revised Procurement Policy – Contract Variations</u> That Council adopt the updated Procurement Policy as attached to Appendix 9.1A .	MP	30/1/23
9.2	<u>Disability Access & Inclusion Plan 2023-2026</u> That Council receive and note the draft Disability Access and Inclusion Plan (Appendix 9.2A) and make it available to the community for comment for a period of 4 weeks.	Daniel Rees	6/2/23
9.3	<u>Demand for Long Day Care in the Municipality</u> That Council invite expression of interests to seek a provider to run a long day care and kindergarten program from the Kalkee Road Children's and Community Hub.	MS	5/12/23
9.4	<u>HRC Band request for licence of an area of Jubilee Hall for 15 Years</u> That Council: 1. In accordance with section 115 of the <i>Local Government Act 2020</i>, undertake Community Engagement for a period of 4 weeks in regards to a request put forward by the Horsham Rural City Band for a licence of an area of Jubilee Hall for 15 years, plus two 5 year options (15+5+5). 2. Note that the matter will be brought back to Council for determination if submissions opposing a licence to be entered into with Horsham Rural City Band for the licence term of 15 years plus two further five year options (15+5+5) are received.	KOB	1. 31/01/23 2. 7/3/23
9.5	<u>Investment Attraction & Growth Report</u> That Council receive and note the Investment Attraction and Growth Department Report for November 2022.	FG	N/A
15.1	<u>Department of Transport – Maintenance Contract</u>	JM	31/1/2023



COMPLETED Council Resolutions Action List

	REFER TO OUTSTANDING CONFIDENTIAL RESOLUTIONS ACTION LIST		
15.2	<u>Food Organics and Garden Organics Recycling Contract</u> REFER TO OUTSTANDING CONFIDENTIAL RESOLUTIONS ACTION LIST	Rehan Majeed	30/1/2023
15.3	<u>Audit & Risk Committee Updates & Annual Appointment of Chair</u> REFER TO OUTSTANDING CONFIDENTIAL RESOLUTIONS ACTION LIST	DMcD	1/2/23
15.4	<u>CEO Employment & Remuneration Committee Report 30 January 2023</u> REFER TO OUTSTANDING CONFIDENTIAL RESOLUTIONS ACTION LIST	Robyn Gulline	31/1/23



COMPLETED Council Resolutions Action List

MONDAY 12 DECEMBER 2022			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
6	That the minutes emanating from the Council Meeting of the Horsham Rural City Council held in the Council Chamber, Civic Centre, Horsham at 5.30pm on 28 November 2022 be adopted.	FK	13/12/22
8	Public Questions received from Brian Basham and Shayne Keenan	FK	14/12/22
9.1	<u>Councillor Representation on External and Regulatory Committees</u> That Council: - Nominate Mayor Gulline as Council's representative for 2023 to the Municipal Association of Victoria and Deputy Mayor Flynn as substitute representative. - Nominate Cr Ross as Council's representative for 2023 to the Victorian Local Governance Association with Cr Bowe as substitute. - Receive and note the Committee appointments as follows: - North-West Municipal Association – Mayor Gulline and Deputy Mayor Flynn as substitute - Audit and Risk Committee – Mayor Gulline and Cr Power with Deputy Mayor Flynn and Cr Ian Ross as first and second substitute respectively - Rail Freight Alliance – Cr Redden with Cr Haenel as substitute - Western Highway Action Committee – Cr Haenel with Cr Redden as substitute - Wimmera Regional Library Corporation (until June 2023) – Cr Bowe - Wimmera Southern Mallee Transport Group – Deputy Mayor Flynn with Cr Power as substitute - Wimmera Development Association – Mayor Gulline	KH	14/12/22
9.2	<u>Horsham Rural City Talks 2022 – Engagement Review and Future Plans</u>	SS	



COMPLETED Council Resolutions Action List

	That Council: 1. Receive and note the Horsham Rural City Talks Expo 2022 Community Engagement Report (Appendix 9.2A) 2. Approve scheduling of an Expo in the second half of 2023 and the allocation of a budget of \$13,000 in the 2023-24 year to fund the Expo.		1. 12/12/22 2. 2023 expo scheduled for 10-12 Aug
9.3	<u>Council Meeting Dates 2023</u> That Council: 1. Note that the Council meetings for 2023 for the Horsham Rural City Council will be held at 5.30pm at the Civic Centre Horsham and livestreamed, on the following dates: • Monday, 30 January 2023 • Monday, 27 February 2023 • Monday, 27 March 2023 • Monday, 24 April 2023 • Monday, 22 May 2023 • Monday, 26 June 2023 • Monday, 24 July 2023 • Monday, 28 August 2023 • Monday, 25 September 2023 • Monday, 23 October 2023 • Monday, 27 November 2023 • Monday, 18 December 2023 2. Note that the Council Meeting to elect the Mayor of the Horsham Rural City Council will be held on Thursday 16 November 2023 at 5.30pm at the Civic Centre, Horsham. 3. Advertise the adopted 2023 Council meeting dates on the Horsham Rural City Council website and in the Public Notice pages in a local newspaper.	DMcD	14/12/22
9.4	<u>PA2200390 - 99 Wilson Street, 101 Wilson Street & 58 Darlot Street Horsham</u> That Council, being the Responsible Authority under the Horsham Planning Scheme and the Planning and Environment Act 1987 and having considered the application, and referral	JH	15/12/2022



COMPLETED Council Resolutions Action List

	responses, the objections and the relevant provisions of the Horsham Planning Scheme, decides to issue a Notice of Decision to Grant a Planning Permit for the Use and Development being a six lot subdivision, shop and restricted retail premises, two dwellings, reduction in car parking requirements, business identification signage and creation of carriageway easement on land know as 99 Wilson Street Horsham, 101 Wilson Street Horsham and 58 Darlot Street Horsham subject to the conditions contained in the Delegate Report.		
9.5	<u>Council Resolutions</u> That Council: 1. Receive and note the Outstanding Council Resolutions Action attached as Appendix 9.5A 2. Receive and note the Completed Council Resolutions Action List attached as Appendix 9.5B.	FK	12/12/22
9.6 & 9.7	<u>Investment Attraction and Growth Department Report</u> That Council receive and note item 9.6 (Investment Attraction and Growth Department Report for September 2022) and 9.7 (Acting CEO Operational Report).	FG	12/12/22
15.1 <i>Brought into Open Council</i>	<u>Golf Course Road Reconstruction</u> That Council accept the tender submitted by Terfo Pty Ltd, trading as Minterm Civil for the lump sum of \$267,095 ex GST for the reconstruction of 332 m of road, drainage and kerb and channel to Golf Course Rd under Contract 23/009.	Dianna B	17/01/2023
15.2 <i>Brought into Open Council</i>	<u>CONTRACT VP 327655 FOR THE SUPPLY OF MOBILE GARBAGE BINS</u> That Council approve the award of Contract VP 327655 for supply of approx. 18,000 mobile garbage bins and related products and services to Mastec Australia Pty Ltd as the successful supplier for sum of \$869,759 (inc GST).	PA & RM	12/12/2022
15.3 Brought into Open Council	<u>DERRY PARADE ROAD ALIGNMENT</u> That Council declare the easement of approx. 8 metres width on the south side of Derry Parade, from Cameron Road west for a distance of approx. 610 metres, to be a road under the provisions of the Local Government Act 1989 and to be incorporated into the Derry Parade road.	JM	Completed
15.4	CONFIDENTIAL	FK	12/12/22



COMPLETED Council Resolutions Action List

	<u>CONFIDENTIAL COUNCIL RESOLUTIONS</u> REFER TO OUTSTANDING CONFIDENTIAL RESOLUTIONS ACTION LIST		
15.5	CONFIDENTIAL <u>CEO EMPLOYMENT AND REMUNERATION COMMITTEE REPORT: 23 NOVEMBER 2022</u> REFER TO OUTSTANDING CONFIDENTIAL RESOLUTIONS ACTION LIST	Robyn Gulline	12/12/22

COMPLETED Council Resolutions Action List

MONDAY 28 NOVEMBER 2022			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
9.2	<u>Request Inclusion on Council's Street Name List – Sordello & Twigg</u> That Council endorse the inclusion of the names Sordello and Twigg on Council's Street Naming list.	ZG	1/12/2022
12.1	<u>Robins Road Wail – Petition to Upgrade</u> That Council: 1. Endorse the proposed investigation into the merit of upgrading Robins Road, Wail. 2. Receive a further report on this matter by March 2023 to consider potential inclusion of an upgrade in either the 2023-24 or subsequent budgets.	JM	Completed
15.2 <i>Brought into Open Council</i>	<u>CONTRACT VP320180 SUPPLY AND DELIVERY OF ONE LOW ACCESS 6x4 GARBAGE TRUCK WITH OPTIONAL TRADE-IN</u> That Council: 1. Accept the tender of Penske Australia Pty Ltd for the supply and delivery of one new low access 6x4 Garbage Truck of value \$425,928 and 2. Note the retention, for the time being, of the old truck, plant item 1395, as a backup for Council's planned new waste collection services.	Warren Kennedy & Krishna Shrestha	Completed
15.3 <i>Brought into Open Council</i>	<u>Christian Emergency Food Centre</u> 1. That Council, in accordance with section 114 of the <i>Local Government Act 2020</i> and Council's Community Engagement Policy, publish public notice of its intention to sell the Property at 28 Firebrace Street Horsham (the Property) to the Christian Emergency Food Centre (the CEFC) for an amount of \$1.00 plus GST (the Sale). 2. That Council authorise the Chief Executive Officer to execute the Contract for the Sale, if no submissions in response to Council's public notice advertising its intention to sell the Property to the CEFC are received which oppose the Sale.	KOB	1. 14/12/22 2. 14/12/22 3. 14/01/23



COMPLETED Council Resolutions Action List

	3. That the matter be brought back to Council for determination if submissions opposing the Sale are received.		
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MONDAY 27 JUNE 2022			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
9.1	<u>Budget 2022-2023 and Updated Revenue and Rating Plan 2021-2024</u> That Council: 1. Receive and note the feedback received to the Draft Budget 2022-2023 and the updated Revenue and Rating Plan 2021-2024 attached as Appendix 9.1A. 2. Adopt Horsham Rural City Council Budget 2022-2023 and the subsequent 3 financial years, as attached in Appendix 9.1B, pursuant to Section 94 of the Local Government Act (2020). 3. Adopt the updated Horsham Rural City Council Revenue and Rating Plan 2021-2024 as attached in Appendix 9.1C, pursuant to Section 93 of the Local Government Act (2020). 4. Adopt the Horsham Rural City Council rates and charges as depicted in section 4 of the attached budget document Appendix 9.1B, pursuant to Section 94 of the Local Government Act (2020). 5. Note that the fees and charges for Community Local Law have been amended as follows, and been incorporated in to the fees and charges schedule: a. Some minor and immaterial changes to the wording to align with the Community Local Law and to cross reference to the local law clause number b. Footpath Advertising Permit reduced from \$186 to \$165 c. Footpath Display Table permit reduced from \$186 to \$165 d. If dog/cat cage is lost/stolen/damaged/never returned \$180 (New charge) e. If dog/cat barking device is lost/stolen/damaged/never returned \$170 (New charge)	KH	<u>All Completed</u> Items 1-6 -22/07/22 Item 7- 03/04/23



COMPLETED Council Resolutions Action List

	f. Surcharge at the landfill for disposal of power poles \$200 per tonne (New charge) g. Surcharge at the landfill for disposal of grain tarps \$650 per tonne (New charge) 6. Note the following items have become known subsequent to the development of the draft budget and will be revised together with carry-forward projects when they are brought to account early in 2022-2023, none of these will impact on the rate determination budget: • Grants Commission final advised estimated allocation. • Additional Government Grants of \$1.8 million have been announced for capital. 7. To review rural road funding in light of increased fuel and gravel costs.		
9.9	<u>Road Management Plan Amendments – Draft for Discussion</u> That Council: Note the proposed changes to the Road Management Plan. Invite submissions from the community on the proposed changes. Seek a further report on this matter after the public engagement process is completed.	JM	26/06/23



COMPLETED Council Resolutions Action List

MONDAY 24 MAY 2021			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
9.3	<u>Strategic Advocacy Prospectus</u> 1. Adopt the Strategic Advocacy Prospectus (Appendix "9.3A") 2. Review the Strategic Advocacy Prospectus when the new Council Plan (2021-2025) is adopted later in 2021.	SS	1. 24/5/21 2. 24/07/2023

MONDAY 22 NOVEMBER 2021			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
9.1	<u>Concept Plan for the City Oval and Sawyer Park Precinct Stage 2 of the City to River Master Plan</u> That Council: 1. Note the outcomes and community sentiment captured by the City Oval and Sawyer Park Community Engagement (Appendix "9.1A"). 2. Receive and note the prioritisation and precinct development, as proposed by the Community Reference Group and remain flexible if needs change or new information becomes available. 3. Endorse the Concept Plan for City Oval and Sawyer Park Precinct (Appendix "9.1B"). 4. Seek funding opportunities from the State and Federal Governments to achieve all of the components of the Concept Plan, as presented to the community and supported by the Community Reference Group. That any funding applications for this project come back to council to discuss the co-funding financial implications before submitting.	CH/SS	1,2,3 - 22/11/21 4 – 24/1/22



COMPLETED Council Resolutions Action List

MONDAY 13 DECEMBER 2021			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
9.1	<u>COMMITTEE FRAMEWORK POLICY AND COMMITTEE REVIEW UPDATE</u> That Council: 1. Adopt the Horsham Rural City Council Committee Framework Policy (Appendix 9.1A). 2. Adopt the Horsham Rural City Council Committee Structure (Appendix 9.1B) with the establishment or continuation of all committees listed within the List of Committees (Appendix 9.1C). 3. Adopt the Terms of Reference templates for the Advisory Committees and the Community Reference Groups (Project Committees) (Appendices 9.1D & 9.1E). 4. Note that the composition, Terms of Reference and the associated engagement process for the Strategic Planning Committee will be the subject of a separate report to a future meeting of Council. 5. Note that this Committee Structure replaces all previous committees and that the creation of any further new committees will be by Council Resolution. 6. Undertake a review of the new structure at the conclusion of the first annual Council planning process following implementation. 7. Acknowledge the enthusiasm, commitment and hard work of all volunteer members of the committees (past and present) and thank them for their valuable contribution to the workings of Council. 8. Note that Councillors have the option to attend committee meetings in an ex-officio capacity.	SS	1. 13/12/21 2. 13/12/21 3. 13/12/21 4. 24/01/22 5. 13/12/21 6. 29/01/24 7. 13/12/21 8. 13/12/21



COMPLETED Council Resolutions Action List

MONDAY 5 FEBRUARY 2018			
AGENDA ITEM NO	DESCRIPTION OF REPORT/CORRESPONDENCE	REFERRED TO	DATE COMPLETED
10.2.3	<u>Community Development Grants Program Partnership with ESCO</u> 1. That Council allow Esco Pacific to provide partner funding for the annual Community Development Grants Program; 2. That Council adopt the draft MOU as the framework for the delivery of the new partnership; and 3. That Council develop a Sponsorship Policy to facilitate future corporate sponsorship and co-funding of the Community Development Grants Program and other possible Council/Community projects.	KH/SS	<u>All Completed</u> 1 & 2 28/02/18 3. 30/01/2024

Horsham Bypass Project Plan

9 December 2025

Background

This document presents the project plan for a Community Reference Group (CRG) to assist Council in identification of its preferences relating to a Horsham Bypass (or variant). This Plan incorporates comments and discussion from the Councillor briefing on 20 October 2025.

The intention of the CRG process is to ensure the Horsham community and stakeholders are actively engaged in Council's consideration of the subject of a Horsham Bypass, so that the issues and views of the community are well understood and considered in Council's deliberations.

The project plan is presented based around a series of meetings for the CRG, outlining:

- The intended content for each meeting.
- The planned engagement with the broader community at each stage
- Regular media updates on the outcomes of each meeting, to keep the community informed.

Supporting processes to the CRG Meetings are described below the outline of each meeting.

It is also recognised that at some stages, it may take more than one meeting to work through and fully consider issues on a particular meeting's agenda. The outline below does not reflect that, but it will need to be considered as the project progresses. Any material variation to the project plan that arises during conduct of the project will be reviewed by Council at regular progress reports presented to Council for its consideration.

An accompanying document to this Plan is a draft Terms of Reference for the CRG.

Project Plan – Outline of CRG Meetings

- **Meeting 1. Introduction**

CRG awareness / familiarisation

- Introduction to the project plan
- Introduction to the proposed engagement plan
- Seek comments on these plans prior to meeting 2
- Background info on previous work

Draft consultant brief for evaluation task to be reviewed by CRG

- Focus on community values and issues
- Discussion of methodology for the evaluation
- Higher level analysis only for issues relating solely to cost

Media

- Introduction of CRG members
- Project Plan (summary)
- Engagement Plan (summary)

Meeting 2. Reviewing the Scope

Review of CRG comments received on the project and engagement plan, and seek endorsement of:

- Project Plan
- Engagement Plan
- Consultancy brief

A proposal will be presented on how submissions will be sought from the community and stakeholders on values and issues that should be considered by the CRG, including

- Identified stakeholders – are we missing any?
- What are the negotiables / non-negotiables?
- What is the community responding to?
 - Outline the history of routes, so that people who may not be aware can consider how they might be impacted by various routes.
- How to effectively engage with the community. What tools should be used, e.g.
 - Survey
 - Drop-in sessions
 - Submissions (written, verbal?)
 - QR codes at strategic locations to make it easier to access a survey
- Period for engagement
 - How long
 - Avoid harvest / summer holidays
 - How that will be publicised during the process

Media

- Overview of the project plan
- Publicise the engagement period and purpose, how the information will be used

- **Background work after first engagement period**

Staff to undertake collation of submissions prior to meeting (allow 4 weeks)

Commence process to select Consultant for evaluation process

- Include CRG representative(s) on panel for this.

- **Meeting 3. Identifying Issues**

Review of submissions (circulated to CRG about 1 week before meeting)

- Full set to be made available to CRG – personal details may need to be redacted (however location may be relevant to submissions)
- Full list of values and issues to be presented, also summarised, grouped into themes, aiming to sort by
 - Aspects that the community values
 - Impacts on these values
 - Technical (generally related to or will influence the cost of construction of works)
- Establishing relative importance of priorities
 - How much weighting should be given to each
 - Review of initial assessment of this.
- CRG feedback on the issues and importance
 - Any issues missed
 - Rationale for determining the relative importance of various issues

- Outline of submission themes
- CRG reviewing info, with feedback from CRG being used to inform consideration of the full list of issues and assessing their relative importance

- **Background work after Meeting 3**

Staff to review the input from the CRG against the community issues to develop them into draft evaluation criteria and weightings (allow 2 weeks).

Meeting 4. Evaluation Criteria, Options Development

CRG to review draft evaluation criteria and weightings based on the outcome from the previous meeting, including CRG feedback, seeking recommendation to Council for endorsement

Presentation on potential route options

- based on previous studies – full list / map of those
- show identified potential constraints
- consider interaction with other strategic developments, e.g. Aerodrome, Horsham growth
- consider identification of corridors if more specific alignments are not readily possible

CRG to propose additional options

- also to consider identification of further constraints not yet identified

Media

- Evaluation criteria outline
- Listing of options for routes / corridors
- Evaluation to be conducted by consultant

- **Background work after Meeting 4**

Consultant to commence evaluation

Report back to CRG on two occasions during process to review and refine their work

- These meetings to tentatively be labelled as Meetings 4a and 4b, as they do not represent a full stage of the project process
- Review at these meetings will include error correction / fact checking to ensure robustness of evaluation

Meeting 5 – Review Evaluation of Route Options

Presentation of consultant report on evaluation of routes

- Seeking recommendation of CRG for endorsement of report by Council

Review proposal for presentation of evaluation to community to seek feedback.

Media

- Overview of the evaluation report
- Seeking community feedback on the findings

- **Background work after Meeting 5**

Support community engagement process, e.g. media, drop-in sessions

APPENDIX 9.3A

Collate community feedback for presentation to CRG (allow 2 weeks)

Meetings 6 – Review Community Feedback on Route Options Evaluation

Consider the community feedback on the evaluation report

Develop recommendations for Council consideration, for endorsement of a route option.

Media:

- Recommendations of CRG to Council.

A detailed timeline for this project plan will be presented at the first meeting of the CRG.

Engagement Plan

Engagement with the community and stakeholders will be a critical element in the success of this project. This engagement needs to start from an early stage in the project, and have a focus on transparency. Key elements of the engagement plan are:

- Media releases after each meeting of the CRG (within 5 days of each meeting)
- Inclusion of CRG minutes in Council meeting papers
- Specific engagement with the community at key stages of the project, as outlined in the project plan
- Full transparency of public submissions (subject to privacy considerations)

Updated techniques are proposed to be used to encourage participation in the various engagement stages, including:

- Use of QR codes to link to a web-page for the latest updates, including where input is being sought.
- Publicity of these QR codes broadly around the municipality, to accommodate people's different activities, e.g. sports, grain harvest, transfer stations.
- A series of drop-in sessions regularly throughout the project, potentially each two months, in addition to those proposed in relation to key engagement (input) activities.

The status of the project would be a standing item on Council's agenda (at least each two months) for the duration of the project to maintain broad community awareness of its progress.

Proposed CRG Membership

Details of the CRG including its membership are presented in the attached draft Terms of Reference.

Membership is to include:

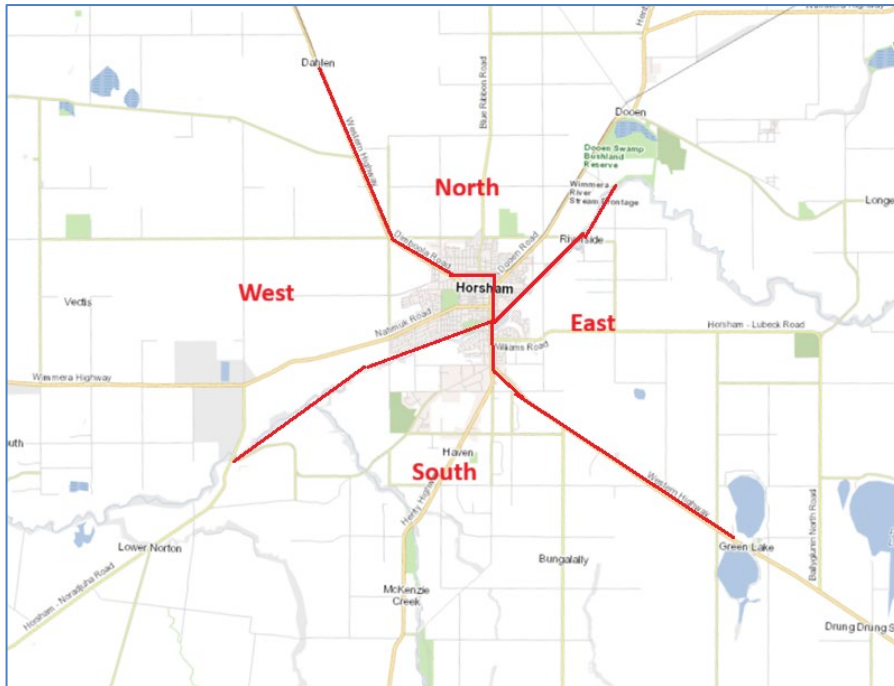
- Councillors, chaired by the Mayor
- Community representatives as follows:
 - Eight area based representatives, with four segments bound by the Western Highway and Wimmera River, as per diagram below, north, south, east, west
 - These eight are to be based on two community representatives from each segment, one being a rural landowner/resident, and one urban landowner/resident.
 - Key stakeholder representatives to be invited as follows
 - Barengi Gadjin Land Council
 - Retail Business representative
 - Agricultural Business representative
 - Transport Industry representative

- Community representatives would all be from within the municipality and eligible to vote.
- Council officers (Project lead, project manager, engagement facilitator) – ex-officio, non-voting.

Desirable skills for community representatives include:

- Being well aware of relevant issues in the area/industry they represent
- Ability to share information in a professional and respectful manner.
- Ability to listen to and consider a broad range of views
- Identify any conflicts of interest they have, and ensure that other representatives on the CRG are made aware of these in information that a member brings to the table. (See later re conflicts of interest)

Areas for community representation



Council would engage with Government Agencies through a separate forum. Anticipated representatives on this group would be:

- Wimmera Catchment Management Authority (CMA)
- Department of Energy Environment and Climate Action
- Department of Transport and Planning
- Regional Development Victoria

Reports of meetings with these agencies would be presented to the CRG for information, or discussion as required. Representatives of these agencies may be invited to attend CRG meetings for information or to provide presentations, but would not have voting rights.

Council would liaise with other stakeholders, for example its own relevant Advisory Committees for awareness of the project and for specialist input from these groups.

Reference Documents

The following documents will be made available to the CRG and the broader community on a web-page dedicated to the project. Council has not yet established a position in relation to the specific Bypass related projects, including the Alternative Truck Route report from 2024, and will be using this project to assist Council forming a view on these.

- Reports from previous studies (permission may be required from DTP and others)

- Parsons Brinckerhoff study
- Western Highway Horsham Bypass – VicRoads planning documents
- Western Highway Horsham Bypass – Amendment C72 Planning Panel Report
- Alternative Truck Route report (2024)
- Horsham Integrated Transport Strategy Reports (2016) – noting that this was not adopted by Council
- Horsham Planning Scheme
- Framework for Managing Growth (2013)
- Horsham CAD Strategy (2013)
- Horsham Urban Transport Plan
- Horsham Rural Road Network Plan
- Horsham South Precinct Planning Reports
- Others to be identified

APPENDIX 9.3A

Throughout the project, the project specific web-page will be maintained with project meeting minutes and general updates, e.g. copies of media releases, newsletters and similar material.

Prepared by
John Martin
Director Infrastructure

1. PURPOSE

These Terms of Reference define the arrangements for establishment and operation of a Community Reference Group (CRG) to provide advice to Council on a project to identify a preferred alignment for a Horsham Bypass, and to ensure effective engagement with the community in this process.

2. INTRODUCTION

Major Initiative 9.1 of Council's 2025-29 Plan is "Confirm a preferred route for the Horsham bypass". Council recognises that to achieve that objective it will need to have a clear understanding of the community's views and the issues that impact on them relating to a bypass.

Specifically, the aim of the Horsham Bypass Project is to provide sufficient information to Council so that it can make a decision on a bypass route for Horsham that is preferred by the community. Council's goal is to identify a Bypass route that services the three main highways that traverse Horsham.

Council is establishing the Horsham Bypass Community Reference Group to guide the conduct of a project for this purpose, and to ensure:

- Effective engagement with the broader community on key inputs into the project process.
- Participation by representatives of different geographic areas and relevant stakeholders of the Horsham area.
- Regular, transparent communication with the community about the project's progress.
- The establishment of an objective process to evaluate the impact on the community of options for a Bypass alignment.

3. MEMBERSHIP

3.1 Membership

Membership of the CRG will comprise the following:

1. Three Councillors, with the Mayor to Chair meetings of the CRG.
 - a. An alternative Councillor may attend if an appointed Councillor is unavailable.
 - b. Councillors are not voting members.
 - c. If the Mayor is not available, another Councillor will chair the meeting.
2. Eight community members based on their residential geographic location
 - a. The areas are segments on either side of the Western Highway and the Wimmera River (refer diagram below), with one rural resident and one urban resident from each segment.
 - b. The boundary between urban and rural to be based on the definition of "urban" in the Community Local Law.
 - c. These eight members are voting members.
3. Three industry representatives, being representatives of

- a. Retail or service businesses
 - b. Agricultural business industry
 - c. The transport industry
 - d. These representatives are to be based in Horsham municipality or have a clear demonstrable affiliation with the municipality
 - e. These three representatives are voting members
4. A nominee of Barengi Gadjin Land Council (BGLC)
- a. If they wish to be included in this forum
 - b. The BGLC representative would be a voting member.
 - c. If BGLC elects not to participate in this Council will consult with BGLC in a manner of their preference.

Figure 1, below, illustrates the boundaries of the segments for community representation as referred in 3.1.2 above.



If required, a Government Agency forum may be established separate to the CRG. Anticipated representatives on this group could include:

- Department of Transport and Planning
- Department of Energy, Environment and Climate Action
- Regional Development Victoria

- Wimmera Catchment Management Authority.

On occasions, representatives of these agencies may be invited to present to or attend meetings of the CRG. If so, this would be as a guest, and they would not be voting members.

Agency input into the project will not include voting rights.

3.2 Selection Criteria

The selection criteria for community and industry representatives are:

- Ability to listen to and consider a broad range of views
- Ability to share information in a professional and respectful manner.
- Being well aware of relevant issues in the area/industry they represent
- Ability to recognise and disclose any actual or perceived conflicts of interest, and ensure other CRG members are informed to provide context for the information shared.

3.3 Selection

Members will be selected through an expression of interest process which will be advertised in local newspapers, Council's website, e-newsletter and social media account, and by word of mouth to relevant organisations. Applicants will be asked to complete an application form which will include addressing the criteria outlined in section 3.2 above.

Membership will aim to achieve a gender balance. Council is keen to attract a diverse representation of age, experience of disability and cultural and linguistic backgrounds, and will assist in providing necessary support to encourage participation of suitably skilled applicants.

Appointments to the CRG will be made by resolution of Council.

Council staff are not eligible to be members of the CRG.

3.4 Alternative Representatives

Alternative representatives may attend meetings on behalf of a community or industry representative if the main representative is unavailable for a meeting. Both may not attend the same meeting.

One alternative representative for each community and industry position will be identified at the initial expression of interest stage if sufficient applicants nominate. These alternative representatives will be from the same area or industry as the main representative for that area. Alternative representatives will be provided all information that is provided to other members.

3.5 Vacancies

Community or business representative vacancies that arise during the project's duration, either through resignation or three consecutive absences (without apology) of a member will be filled as follows:

- Firstly, by appointment of the alternative representative (if available)
- Then, if required, by advertising in accordance with section 3.3 above.

Appointment of a person to a vacancy may lead to the subsequent advertisement of a replacement alternative representative.

3.6 Specialist Advice

Individuals or groups may be invited to attend CRG meetings to provide specialist advice. Such attendance would not include voting rights.

3.7 Council Officers

Council officers will be appointed to support the activities of the CRG, but will not be voting members. Officer attendance at CRG meetings would typically include:

- Project Lead – Director Infrastructure
- Project Manager
- Communications Team representative.

The key Council officer contact for this CRG will be the Director Infrastructure.

3.8 Term of Office

Membership shall be for the duration of the project, until a time where a recommendation is made to Council on a preferred Bypass route alignment, which is anticipated to be March 2027. The ongoing role of the CRG, if any, will be reassessed at that date.

Note that the initial Project Plan for this project anticipates a recommendation being made to the March 2027 Council meeting, which would be the conclusion of the project.

3.8 Resignations

CRG members who resign prior to the end of their appointment should submit their resignation in writing to the Chairperson.

If a vacancy occurs within two months of the anticipated end of the term being March 2027, the vacancy will not be filled. In all other instances, the vacancy may be filled, subject to the relevant clauses in this section.

4. ROLES AND RESPONSIBILITIES

4.1 Council will:

1. Allocate the necessary resources to enable the conduct of the project in accordance with the project plan.
2. Ensure suitable resources are available to facilitate the conduct of each meeting, record its minutes, and implement the agreed actions from the meeting, to the extent that these actions are within the scope of the project.

3. Ensure that all records of the meetings, including minutes, background papers, submissions, media releases and reports, are made available generally via a web page for the duration of the project (except where this information is deemed confidential).
4. Present regular reports to Council on the progress of the project, and prepare media updates for information to the community.
5. Actively engage with other key stakeholder groups during the conduct of the project, including other relevant advisory committees of Council.
6. Determine a schedule of meetings in advance, based on the project plan. Members may be consulted to determine whether there are any constraints that may limit participation at meetings.
7. Review the project plan with the CRG should the need for this arise.
8. Distribute the agenda for meetings at least one week prior to each meeting.
9. Select locations for meetings that are safe and accessible for all members.
10. Provide members with updates on how their advice and recommendations have been used.
11. Council may provide refreshments if a meeting occurs over a meal period.
12. Aim to ensure meetings will be two hours or less in length and will not go later than stated.

4.2 Community and Industry Representatives

The Horsham Bypass CRG members will:

1. Contribute openly and respectfully to meeting discussions,
2. Allow others the opportunity to present their views, recognising that there may be opposing views on some matters
3. Endeavour to provide supporting information to corroborate their views and help others understand these.
4. Seek to identify a preferred outcome to recommend to Council.

4.3 Attendance at meetings

Members of the CRG may participate in the meeting via a conference telephone or similar means, as long as all members can communicate with one another. Such participation constitutes attendance.

If a member misses three consecutive meetings, without explanation to the Chair, their position will be considered vacant. The Chair will write to the member to confirm that.

4.4 Confidentiality

Council intends to maintain high levels of transparency about the conduct of the Horsham Bypass Community Reference Group, and therefore aims to avoid declaring information related to the project as confidential.

There may be reasons for some information presented to the CRG to be of a confidential nature. If that is the case, this will be clearly stated, e.g. as a confidential agenda item, or on papers made available to the CRG. Any confidential information presented is not to be disclosed or discussed outside the CRG meetings.

4.5 Conflicts of Interest

Many community members are likely to have a conflict of interest in relation to identifying a preferred Bypass route alignment.

The Local Government Act 2020 provides for interests in common with many other people as follows:

Section 129 Exemptions

A conflict of interest does not arise if any of the following applies—

(b) the interest that would give rise to a conflict of interest is held in common with a substantial proportion of the residents, ratepayers or electors of the municipal district and does not exceed the interest held by the other residents, ratepayers or electors;

Further, the role of the CRG is to make recommendations to Council regarding a preferred Bypass alignment. That is the CRG is not a decision making body. The purpose of the CRG is to present to Council the range of views from different perspectives so that Council can assess all of these in reaching a decision.

To maintain transparency regarding conflicts of interest, the following steps are required:

CRG members will be required to:

- Declare any actual, potential or perceived conflicts that they may have in relation to, at least,
 - Land ownership or occupancy (including potential future ownership)
 - Affiliations with any clubs, association or facilities
 - Business activities
- Make these declarations at the start of the CRG process, or if their circumstances change during the conduct of the project (e.g. due to route alignments that may not have been considered relevant in an earlier phase of the project, or acquisition / disposal of properties)
- When presenting information to the CRG, recognising these interests in the context of the information they are presenting, or if voting on a CRG decision / recommendation.

Council will maintain a register of declared conflicts for CRG members. This will be made available at CRG meetings only. It will not be posted on the project web-page, or otherwise by Council. The minutes of CRG meetings will show if a conflict of interest declaration has been made, but not the nature of the conflict.

4.6 Media

The Chair (Mayor) of the CRG will act as the primary spokesperson for the Committee's activities. If the Mayor is unavailable, the designated media spokesperson under Council's Communications Policy will assume this role.

Media releases, flyers, brochures, pamphlets or other sources of information distributed by the Committee must be developed and distributed through Council's standard processes.

4.7 Chair

The Mayor shall be the Chair of the CRG

The responsibilities of the Chair include:

- Managing the conduct of the meeting according to the meeting agenda
- Ensuring all members have the opportunity to voice their opinions on agenda items
- Assisting the meeting to develop clear recommendations where required to progress the conduct of the project.
- Being spokesperson for the CRG and the project overall.

4.8 Code of Conduct:

All members shall refrain from any form of conduct which may cause any member unwarranted offence or embarrassment. Members are expected to act honestly, treat others with respect and be considerate of the diversity of opinions and experiences of committee members.

Behaviours that encourage or support bullying, discrimination, sexism or sexual harassment will not be tolerated. Offensive or bad language will not be tolerated.

If any behaviours breach the code of conduct, the Chair or Chief Executive Officer will be notified immediately. This member may be directed to step down from the CRG.

5. OPERATING PROCEDURES

5.1 Quorum and Decision Making

The quorum is at least half of the members. If a quorum is not present, a vote may occur within 24 hours to provide all members with the opportunity to participate. This will occur via email.

If there is an equal division of votes, the Chair will seek further discussion on the matter to lead to a vote that obtains a majority decision. If unable to be resolved, the matter will be referred to Council for a decision if required.

5.2 Recommendations

The Community Reference Group is an advisory group to Council. Key matters anticipated to be considered by the CRG include:

- How the project is conducted, in particular to ensure effective engagement with the community.
- The development of criteria to assess the impact of various Bypass routes on the community.
- A recommendation on a preferred Bypass alignment.

It is recognised that there is the potential for there to be differing views amongst the CRG members which may not be able to be resolved. Recommendations from the CRG to Council

may be in the form of a majority report and one or more minority reports if the CRG is unable to reach a resolution on a single recommendation on a subject.

5.4 Supporting Participation

Applications for support for members must be made when completing the Expression of Interest form.

Council may reimburse the cost of necessary expenses for childcare up to and including 16 years of age, and the care of elderly or family members, or family members with a disability of CRG members.

Council may reimburse the cost of transport to and from the Horsham Civic Centre for CRG members who cannot otherwise participate (noting the option for video participation).

Council may also support members of the CRG with other forms of specific assistance, such as interpreters.

Reimbursement needs to be subject to prior written approval and supported by a tax invoice.

6. COMMUNICATION

The outcomes of CRG meetings will be regularly published on a Council web page dedicated to the Horsham Bypass project. This will include meeting minutes, information considered during meetings, and information intended for general distribution including media releases.

Reports to Council will be presented regularly throughout the conduct of the project.

7. RESPONSIBILITY

Responsible Officer: Director Infrastructure

These Terms of Reference will be reviewed every six months or earlier as required by changed circumstances including changes to legislation and plans, strategies or policies of HRCC.

8. DEFINITIONS

Definition	Meaning
Bypass	A road that enables traffic to avoid a built-up area of a town, that is to avoid residential, commercial and industrial areas, to enhance the amenity of those areas, and avoid congestion of the built-up areas. Typically, a Bypass would be able to be developed to full freeway standards, in time, with a speed limit of up to 110 km/h.
Project	The aim of the Horsham Bypass Project is to provide sufficient information to Council so that it can make a decision on a bypass route for Horsham that is preferred by the community.

	Council's goal is to identify a Bypass route that services the three main highways that traverse Horsham.
Ring Road	A road, often built to freeway standards, that encircles a town to provide a connection around or within the perimeter of the town and links roads that service or traverse through the township area.
Truck Route	A road intended primarily for trucks either to provide a more efficient route for trucks, or reduce the impacts of truck traffic in the avoided area. A truck route is likely to be designed for speed limits associated with urban areas, e.g. 60-80 km/h.

Note: There are many variants of definitions for bypass, ring road and truck route. The definitions provided here are intended for use in Council's Horsham Bypass project.

9. SUPPORTING DOCUMENTS

Document	Location
To be included in project web-page	

10. DOCUMENT CONTROL

Version Number	Approval Date	Approval By	Amendment	Review Date
V1		For consideration by Council	•	

It is recognised that from time-to-time circumstances may change leading to the need for minor administrative changes to Terms of Reference (ToR). Where an update does not materially alter a ToR, such a change may be made administratively, without the need for formal adoption by EMT or Council. Examples include a change to the name of a Council Department/Position Title, a change to the name of a Federal or State Government Department, and a minor update to legislation which does not have a material impact. However, all changes will be noted in the document control section and version number updated.

Inquiry into the State of Australia's Aviation Sector and Its Ability to Deliver Reliable and Affordable Services to Rural, Regional and Remote Communities

Submitted by:

Horsham Rural City Council (HRCC)

Date: 6 December 2025

1. Introduction

- 1.1. Horsham Rural City Council (HRCC) welcomes the opportunity to contribute to the *“Senate Inquiry into the State of Australia’s Aviation Sector and its ability to deliver reliable and affordable services to rural, regional and remote communities.”*
- 1.2. Horsham is the regional centre of the Wimmera in western Victoria and plays a vital role in supporting surrounding agricultural, industrial, health, tourism and community sectors.
- 1.3. Horsham and the region are poised for significant development and growth opportunities and the Horsham Airport is a critical piece of infrastructure for the region’s economic development, emergency services network, and future growth potential.
- 1.4. In recent years, HRCC has undertaken significant strategic planning for the Airport through the draft **Horsham Airport Master Plan**. While further work is required to finalise this Plan and Council endorsement, the plan identifies the significant potential for Horsham Airport to develop as a regional aviation facility capable of supporting expanded general aviation, enhanced emergency response capability, and Regular Passenger Transport (RPT) services.
- 1.5. This draft Master Plan, coupled with the long-term land use planning for the area position Horsham and surrounds as a key economic driver for Victoria and the Nation.
- 1.6. The HRCC submission shamelessly promotes the values of the region and also highlights the alignment between the Council’s aerodrome planning and the issues the Inquiry is examining. This will highlight the national policy settings that would allow regional communities like Horsham to unlock the benefits of improved aviation connectivity and enhanced economic development.

2. Background: Horsham Airport and its strategic role

2.1. Horsham Airport currently operates as a general aviation aerodrome supporting:

- Air ambulance and medical transfers
- CFA and emergency firefighting aircraft
- Charter flights
- Agricultural aviation
- Flying training
- Aircraft maintenance
- Private aviation
- Defence and emergency exercises

2.2. The aerodrome features a 1,322-metre primary runway, taxiways, hangar facilities, and land available for aviation-related development.

2.3. Demand for potential RPT services between Horsham and Melbourne, while not yet existing, has strengthened in recent years, driven by business travel, health access needs, tourism and regional development.

2.4. HRCC's analysis suggests passenger demand has reached a level where small aircraft operations could become viable if infrastructure, airline engagement, and regulatory support align.

2.5. This is strengthened by the ongoing strong interest in the region in the development of food processing, renewable energy and mineral sands mining.

2.6. Strategic planning for Horsham Airport and the region build a long-term vision for transforming the facility into an aviation hub offering expanded capacity, diversified services, and improved connectivity for the region.

Alignment With the Inquiry's Terms of Reference

3. Reliability and Affordability of Regional Air Services

Current Situation

3.1. The Wimmera region lacks direct commercial air services. Residents and businesses must travel hours to aerodromes in Melbourne, Mildura or Avalon to access passenger services.

3.2. This creates significant barriers for a large and growing regional community to access key services.

3.3. This also provides a barrier to attracting and retaining employees for key industries both in the region now and in the future. This could significantly inhibit economic growth and investment hindering the national economy.

3.4. Council is highly appreciative of the availability and presence of these emergency services activities at Horsham Aerodrome and will continue to actively support their use of the facility. Government funding support for these activities should follow to ensure that this is the case.

3.5. In particular it should be recognised that the emergency services aircraft are often larger and heavier than the typical aircraft using Horsham Aerodrome. This has led to problems on the apron area of the aerodrome, leading to the need for strengthening. Council is experiencing ongoing problems with maintenance of the Horsham Aerodrome associated with:

- Aircraft and refuelling trucks have either broken through or severely rutted the surface of the apron which was originally constructed for lighter aircraft.
- Australian Government funding was received in 2021 to upgrade part of the apron, but there is a further stage of these works required to make the apron suitable for the larger aircraft and avoid future damage to the apron.

3.6. How Horsham's Plan Aligns

3.7. HRCC's draft strategic plan for the facility identifies that **RPT services between Horsham and Melbourne are now commercially plausible**, particularly using smaller turboprop aircraft.

3.8. Infrastructure upgrades — including runway strengthening, terminal improvements, and enhanced lighting — are staged and designed to support reliable scheduled operations.

3.9. Improved reliability at Horsham would immediately reduce travel time for thousands of residents and businesses.

3.10. In the absence of regular passenger service, which could provide a regular income stream for the aerodrome, funding of aerodrome maintenance and renewal is primarily funded by ratepayers.

3.11. Some of the key users of the aerodrome include the emergency services sector, from which Council derives no funding. The level of use of Horsham Aerodrome for these activities includes:

- Over 500 Air Ambulance trips per year
- Acting as a base for firefighting small air tankers over the summer fire danger period
- Providing critical support to major events in the Grampians and Little Desert as experienced during the 2024-25 Summer.

3.12. Council is familiar with some beneficial funding programs that are periodically offered by the Australian Government, including the Regional Airports Program and the Remote Airstrips Upgrade Program. Council has previously received Australian Government for some upgrade works at the Horsham Aerodrome, for which it is grateful.

3.13. These programs are important, and should be continued, if possible on an expanded basis, as they are critical to ensure the safety and functionality of regional aerodromes for their intended uses.

3.14. The Inquiry's focus on reliability and affordability is directly aligned with the region's experience: ***without investment and airline engagement, rural communities remain disconnected and disadvantaged.***

4. Costs and Viability for Regional Airports and Airlines

Challenges at Horsham

- The aerodrome currently relies significantly on land lease revenue to fund operations.
- Limited runway length and absence of instrument approach systems constrain aircraft types and increase operational risk in poor weather.
- Airlines face high costs when initiating low-volume regional routes, including training, crew allocation, scheduling complexity and ground handling requirements.

5. Alignment With Inquiry Objectives

5.1. Horsham provides a clear example of the structural cost challenges small regional aerodromes face — challenges that cannot be solved by local government alone. This aligns with the Inquiry's Terms of Reference examining:

- “costs, fees, taxes and charges”
- “viability challenges... in rural, regional and remote communities”
- “mechanisms to assist the aviation sector to provide services”

5.2. Federal funding, infrastructure programs, and airline partnership arrangements are essential to realising Horsham's potential.

5.3. Consideration could be given to expanding the eligibility criteria for the Remote Airstrips Upgrade Program.

5.4. While Horsham municipality is described as part of Outer Regional Australia in the 2021 Australian Statistical Geographic Standard (ASGS) Remoteness Area mapping, Horsham serves the broader Wimmera Southern Mallee region which includes an area classified as Remote Australia. Hence, ideally Horsham should be eligible for this remoteness criteria.

5.5. A targeted grants stream is needed to enable the upgrade of facilities to a core service level standard. In the case of Horsham this includes assets such as apron strength and lighting.

5.6. There is also a need for funding for key periodic renewal requirements for ongoing needs such as runway reseals. These recurring costs are a drain on a regional community, when the service does not have its own income streams to keep it viable

6. Barriers to Introducing New RPT Services

6.1. The draft Master Plan highlights several barriers that mirror national issues:

- **Lack of suitable aircraft** as small turboprops are retired and replacements are limited.
- **Airline reluctance** to enter low-volume markets without risk-sharing arrangements.
- **Infrastructure cost burden** falling disproportionately on local councils.
- **Regulatory compliance pressures** beyond the capacity of small aerodrome operators.

6.2. These barriers are a microcosm of the national challenges the Inquiry seeks to address.

7. Broader Social and Economic Importance of Regional Aviation

7.1. Aviation plays a vital role beyond passenger transport in Horsham and the surrounding region. The draft Airport Master Plan documents the importance of:

- **Emergency medical retrievals** for a population that often must travel long distances for specialist care.
- **Aerial firefighting capability**, essential in a region vulnerable to summer bushfires.
- **Agricultural aviation services** for one of Australia's key grain-producing regions.
- **Tourism access** to the Grampians and Silo Art Trail.
- **Support for major regional employers**, including agriculture, manufacturing, health, education, and energy.
- **Future workforce attraction**, particularly for industries requiring rapid access to metropolitan centres.

7.2. The Inquiry's recognition of aviation as a **social and economic enabler** is strongly reflected in Horsham's situation.

8. Forward Planning and Readiness

8.1. The draft Horsham Airport Master Plan (2024) presents:

- A **50-year strategic pathway** for aerodrome development
- Clear staging of infrastructure upgrades
- Land-use planning for aviation-related industry growth
- Defined opportunity for expanded general aviation
- A business case for future RPT services
- Costed development scenarios for decision-making

8.2. Horsham is **investment ready** — demonstrating the importance of pairing local planning with national support mechanisms.

8.3. This aligns with the Inquiry's interest in **policy and practical measures** to improve aviation service delivery across regional Australia.

Key Issues Requiring National Attention

9. Capital Investment for Regional Airport Infrastructure

9.1. Local government cannot fund the infrastructure necessary for RPT services alone. HRCC recommends:

- A targeted grants stream is needed to enable the upgrade of facilities to a core service level standard.
- In the case of Horsham this includes assets such as apron strength and lighting. There is also a need for funding for key periodic renewal requirements for ongoing needs such as runway reseals. These recurring costs are a drain on a regional community, when the service does not have its own income streams to keep it viable
- Co-funding for runway upgrades, lighting, and navigation improvements
- Simplified grant processes tailored to regional councils

10. Why Horsham Is an Ideal Test Case for National Reform

10.1. Horsham Airport offers a unique opportunity:

- Long-term planning is complete.
- Community demand for RPT services is established.

- Infrastructure upgrades are costed, staged and ready for funding.
- The aerodrome already supports critical emergency services.
- Horsham is central to a large catchment suffering from lack of air connectivity.

10.2. Horsham can act as a **pilot location** for national policies addressing regional aviation challenges.

Lessons learned could be applied across dozens of similar regional towns.

11. Conclusion

11.1. Horsham Rural City Council appreciates the Senate's attention to the challenges facing regional aviation. The experience of Horsham reflects the broader needs of rural Australians: reliable, affordable and accessible air services are essential to health, safety, economic participation and community sustainability.

11.2. HRCC is committed to working collaboratively with the Commonwealth, the aviation sector, and regional partners to unlock the full potential of Horsham Airport and to demonstrate how strategic local planning, when supported by targeted national policy, can deliver transformative benefits for regional Australia.

TERMS OF REFERENCE

That the following matter be referred to the Rural and Regional Affairs and Transport References Committee for inquiry and report by 25 February 2026:

The state of Australia's aviation sector and its ability to deliver reliable and affordable services to rural, regional and remote communities, with particular reference to:

- a. costs, fees, levies, taxes and charges that are core components to the pricing of airfares and associated services;
- aa. the decision made by Qantas (Qantas Airways Limited) on 1 October 2025 to close its regional staff bases in Canberra, Hobart and Mildura;
- b. disparities of these costs across rural, regional and remote airports and the basis for the disparities;
- c. mechanisms for recovering federally mandated security and regulatory costs and options for achieving greater financial equity across the aviation sector, including the merits of a uniform national levy to cover security arrangements;
- d. competitiveness of the aviation sector to service regional, rural and remote communities and the implications of reducing or withdrawing those services;
- e. adequacy of government fees and levies to equitably address costs for airline services incurred due to federal legislation and regulations;
- f. effectiveness of government processes and mechanisms to identify and quantify capital and ongoing costs due to federal legislation and regulations;
- g. policy and practical measures in place, or that could be established, to assist the aviation sector to provide services to rural, regional and remote communities;
- h. review of government responses to recommendations from previous relevant inquiries and the status of associated actions; and
- i. any other related matters.

MINUTES

**Annual meeting - Community Halls Asset Committee of Management
Wednesday 20 November 2024 from 1.30 – 3.30pm
Reception area, Civic Centre, Roberts Ave, Horsham**

Present

Jacqueline Ridler	Dadswell's Bridge Hall
Susan Hogan	Hamilton Lamb Memorial Hall
Judy Berendsen	Laharum Hall
Tracey Skinner	Natimuk Soldiers' Memorial Hall
Keiran Loughran	Natimuk Community Centre (NC2)
Caryn Pietsch	Sailors' Home Hall
Keith Fisher	Taylor's Lake Hall (for Susan Flanagan)
Susan Flanagan	Taylor's Lake Hall
Luke Rees	Telangatuk East Hall
Mandy Kirsopp	Horsham Rural City Council
Gavin Howard	Horsham Rural City Council

Apologies

Clare Dunn	Mitre Hall
David Arnott	Jung Hall

1. Welcome

2. Conflict of Interest

No conflicts of interest were declared.

3. Confirmation of Minutes

MOTION

That the Minutes of the annual meeting held Wednesday 20 November 2023 are a true and accurate record of the meeting.

Moved: Judy Berendsen

Seconded: Tracey Skinner

CARRIED

4. Business Arising

4.1 Asbestos information provided to halls

Hard copy information re: asbestos has been provided to each of the Hall committees. At this stage, electronic information (ie: information via emails) has not been provided.

This is requested so Committees can more effectively manage information, particularly when committee members change and information may not be effectively transferred between years and people.

Recommended that Hall committees create individual hall email accounts (eg: hallname@gmail.com)

4.2 Relocation of defibrillators

Defibrillators have been relocated from inside the halls to an outside location at Hamilton Lamb Memorial hall, Laharum Hall and Telangatuk East Hall.

No theft or vandalism of the defibrillators has been reported.

4.3 Updates Community Facilities' Strategy and Play Spaces Strategy

Drafts of both documents have been completed and subject to approval from Council will be released for community feedback early in 2025.

The draft Play Spaces Strategy was created after extensive community input (400+ responses) and the Community Facilities Strategy is designed to ensure public facilities meet the changing needs of our community throughout the municipality.

Action

Mandy Kirsopp to notify committee members when Strategies are released for community feedback.

4.4 Emergency vehicle parking at Hamilton Lamb Memorial Hall

Not yet actioned.

Action

Susan Hogan to lodge a Service Request so a designated parking bay can be located/identified at the end of the access ramp at the hall.

4.5 Conditions of Hire

The Conditions of Hire are updated each year. A copy of the updated Conditions has been emailed to members. Changed Conditions include updated information regarding permitted hours of amplified music levels at community functions.

4.6 King's portrait

Halls are required to display portrait of the reigning monarch. The King's portrait has still not been provided to the Community halls.

Action

Mandy Kirsopp to make enquiries re: possible timeline for distribution of the portrait and to seek clarification re: whether portrait of Queen Elizabeth can be retained by the committees.

5. General Business**5.1 Facilities Updates**

Chris Flood provided updates to hall representatives:

- Keith Fischer (Taylor's Lake Hall): Dishwasher and range hood purchased, awaiting installation.
- Judy Berendsen (Laharum Hall): Tiny Towns grant received for acoustic ceiling and split system.

- Susan Hogan (Hamilton Lamb Memorial Hall): New stove ordered; floor levelling quote underway.
- Tracey Skinner (Natimuk Soldiers' Memorial Hall): Painting and carpeting done; heater installations and LED upgrades pending.
- Caryn Pietsch (Sailors' Home Hall): Water issues being addressed in future budgets.
- Jacqueline Ridler (Dadswell's Bridge Hall): LED upgrades complete; painting scheduled under Tidy Towns initiative.
- Luke Rees (Telangatuk East Hall): New windows installed; grant for painting submitted. Toilets await official opening.
- Keiran Loughran (Natimuk Community Centre): Painting scheduled for next year.

5.2 ATO reporting requirements

Belinda Johnson, HRCC Chief Financial Officer and Karen Maybery, HRCC Coordinator, General Accounting provided the following advice:

- Halls do not remit GST as unincorporated entities and should use a Statement by Supplier form instead of an ABN.
- Options:
 - Keep ABN and responsibility for annual reporting requirements (Treasurer's responsibility).
 - Relinquish the ABN and avoid reporting requirements but face potential grant application restrictions with some agencies (not HRCC).

6. Reports – All

Reports were tabled by each of the representatives. Some highlights include:

- **Caryn Pietsch (Sailors' Home Hall):** Hall will feature in an *R.M. Williams* calendar.
- **Tracey Skinner (Natimuk Soldiers' Memorial Hall):** Green room upgrade complete; the hall featured in Natimuk Art Trail.
- **Susan Flanagan (Taylor's Lake Hall):** Hosted concerts and weddings at the hall but facing some competition with the HTH.
- **Jacqueline Ridler (Dadswell's Bridge Hall):** Worked with Blaze-Aid post-bushfires.
- **Keiran Loughran (Natimuk Community Centre):** Playgroup and women's coffee group use hall.
- **Luke Rees (Telangatuk East Hall):** New toilets took some time to be completed but are now available for general use.

7. Fees and Charges

MOTION

The Community Halls' Committee of Management recommends:

1. The adoption of the suggested range of fees for use of Community Halls for the 2025-26 financial year:

Bond	\$100 - \$700
Hourly rate	\$10 - \$50
Half day hire	\$25 - \$100
Full day hire	\$25 - \$150
Commercial activities – full day hire (large organisations)	\$200 - \$500

2. And that each Hall sub-committee has the discretion to waive the bond or hire fee for specified community events.

3. And that, hall hire fees if approved by a Motion from the sub-committee (ie: individual hall) might be waived for the following events:

- Fund-raising for health groups or health-related equipment
- Health and well-being activities and fund-raising (physical, mental health)
- Emergency Service events and meetings (eg: CFA, SES) or when the hall is used as an Emergency Recovery Centre.

Moved: Jacqueline Ridler

Seconded: Susan Flanagan

CARRIED

8. Next Meeting

The next meeting will be held November 2025.

(Date and time to be confirmed)

9. Meeting Close

The meeting was closed at 3.45pm

MINUTES

Annual meeting - Community Halls Asset Committee of Management
Wednesday 12 November 2025 from 1.00 – 4.00pm
Reception area, Civic Centre, Roberts Ave, Horsham

Present

Daryl Deutscher	Dadswell's Bridge Hall
Judy Berendsen	Laharum Hall (Chairperson)
Maurice Dumesny	Laharum Hall
Clare Dunn	Mitre Hall
Tracey Skinner	Natimuk Soldiers' Memorial Hall
Keiran Loughran	Natimuk Community Centre (NC2)
Wendy Byrne	Sailors' Home Hall
Mark Uebergang	Taylor's Lake Hall

Ex Officio

Mandy Kirsopp	Horsham Rural City Council (Note taker)
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Apologies

Susan Hogan	Hamilton Lamb Memorial Hall
Luke Rees	Telangatuk East Hall
Susan Flanagan	Representative – Taylor's Lake Hall

1. Welcome

The Chair welcomed everyone to the meeting and acknowledged previous and new members of the committee.

Retiring delegates: David Arnott, Susan Flanagan and Robert Byrne have been thanked by letter.

New delegates: Terry O'Donnell, Mark Uebergang and Wendy Byrne were welcomed to the committee.

It was noted that two hall committee members have also regularly attended annual meetings when committee delegates were not available.

MOTION

That hall committee members, Caryn Pietsch (Sailors Home Hall) and Jackie Ridler (Dadswell's Bridge Hall) be sent a letter of appreciation for their regular attendance at annual meetings as delegate representatives.

Moved: Daryl Deutscher

Seconded: Mark Uebergang

CARRIED

2. Conflict of Interest

No conflicts of interest were declared.

3. Confirmation of Minutes

MOTION

That the Minutes of the annual meeting held Wednesday 20 November 2024 are a true and accurate record of the meeting.

Moved: Tracey Skinner

Seconded: Keiran Loughran

CARRIED

4. Business Arising

4.1 Individual Hall email accounts (name of hall@provider.com.au)

Discussion re: the value of creating generic hall email accounts. Key advantages included: single point of information – forms, and storage for historical records (ie: correspondence and emails kept in a single place). It was also noted that increased security requirements add a 2-step verification process to be managed.

Action:

Hall committees to consider options re: generic email accounts.

4.2 Updates Community Facilities' Strategy and Play Spaces Strategy

The Community Facilities Strategy will be presented to Council for endorsement by the end of 2025. The strategy provides a framework for future work regarding community facilities across the municipality. Engagement with community groups is central to the planning process within the strategy.

The implementation plan for the **Play Spaces Strategy** will be presented to Council by the end of the year with community feedback re: the strategy being sought early in 2026.

4.3 Emergency vehicle parking at Hamilton Lamb Memorial Hall

Line marking has occurred in the car park at the hall and 'No Standing' signs have been placed along the northern wall of the hall.

The changes have been well received, regulating parking and ensuring emergency vehicle access is provided close to doorways and the ramp at the hall.

4.4 King's portrait

Halls are required to display portrait of the reigning monarch. The King's portrait has now been installed in each of the halls.

5. General Business

5.1 Insurance update (Robert Letts)

Insurance is changing with higher premiums and reduced scope of activities covered. HRCC provides extensive public liability coverage, but as a general guide, if the activity wouldn't be hosted in a person's backyard, it won't be covered under HRCC insurance.

General notes:

If approving a party for 18 or 21 year olds, need to register the event with VicPol as a Party Safe event. (Also need appropriate liquor licence – see 5.5).

Issue with 'After-Deb' parties is under-age drinking.

Insurance does not cover high risk activities.

General use of a hall – eg: Community Christmas gathering – covered

Exercise classes – risk of trips and falls – 'grey' area to be checked

Jumping castles, pony rides etc – 'red' – not covered.

There are 4 options when considering insurance coverage:

1. Activity is covered under HRCC's insurance
2. Activity is supported by HRCC as an endorsed-partnered event (with HRCC logo attached)
3. Activity is not covered under HRCC insurance – but applicant provides evidence of \$20m public liability insurance cover
4. Activity is not covered by HRCC insurance and applicant does not provide evidence of insurance (\$20m).

Rob will be reviewing HRCC insurance categories in February 2026 and this is an opportunity for common/regular activity types to be considered for HRCC coverage.

Actions:

1. *Mandy Kirsopp will liaise with hall committees to identify common/regular activities so activities can be checked with insurance company. This will provide a checklist of what is covered and what is not covered.*
2. *In the interim and to check exceptions to the list, when developed, Hall committees will separately contact Rob Letts with their enquiries re: approved event types.*

Please provide Rob with 1-2 week's notice if seeking guidance re: if an event is covered.

5.2 Facilities Updates

Su Thet Paing Aye and Chris Flood provided updates to hall representatives:

- Natimuk Soldiers Memorial Hall – received Tiny Town funds and have undertaken upgrades to the hall.
- Dadswell's Bridge Hall – received funds following fires in the area. Exploring options to double-glaze windows, perhaps add shutters, reclad building and install air-conditioning in the main hall. All subject to budget and to be confirmed.
- Telangatuk Hall – will be painted.

- Taylor's Lake hall – replacing the outside plinth, attaching Colourbond over the fascia, painting the hall and hoping to line the veranda (to address issues with swallows).
- Jung – may be eligible to Tiny Towns funding. Need to check guttering, replace the gas heater in the function room with split-system air-conditioning and assess the kitchen.
- Sailor's Home Hall – will connect the sensor light on the external door. Issue with snakes more difficult to address!
- Mitre – no actions required
- Hamilton Lamb Hall – relevelling has occurred.
- Laharum Hall – no current actions required.
- NC2 – painting has occurred

Asbestos information packs have been previously distributed to each of the halls, but delegates have asked for a second information pack for each of the halls.

Action:

Facilities team to arrange distribution of asbestos information packs to each of the halls.

MOTION

That HRCC investigate the installation of solar storage batteries (to complement the solar panels already installed) for each of the 10 community halls.

Moved: Clare Dunn

Seconded: Mark Uebergang

CARRIED

MOTION

That the hall delegates formally note their appreciation of the support and assistance shown to their community halls and committees by the HRCC Facilities team.

Moved: Tracey Skinner

Seconded: Daryl Deutscher

CARRIED

5.3 Instrument of Delegation and halls' decision making (Land Owner Consent)

All delegates have received a copy of the revised Instrument of Delegation and Terms of Reference. It was noted the Maintenance Schedule (for halls and other community facilities) is being reviewed and will be provided separately when the Schedule is finalised.

Delegates were reminded of the need to obtain prior approval (Land Owner Consent) if any works are being considered at the halls (building and surrounds).

5.4 Annual meeting and financial record-keeping

Delegates were reminded of the requirement to provide details of income and expenditure to Karen Maybery, HRCC Coordinator General Accounting.

In 2026, the annual meeting of hall delegates will be brought forward to September. The change will enable budget initiatives to be included in the annual HRCC budget development process and will ease end of year pressures for delegates.

5.5 Liquor licensing requirements (Item added by the Chair)

The HRCC Conditions of Hire for council facilities requires obtaining an appropriate liquor licence if alcohol is being consumed at a council facility. This includes BYO and liquor sold at venues.

Temporary liquor licences are available via the Victorian Commission for Gambling and Liquor Regulation (VCGLR).

Action

Mandy Kirsopp to obtain more information re: liquor licensing options and distribute to hall committees.

6. Reports – All

Reports were tabled by each of the representatives. Some highlights include:

- **Dadswell’s Bridge Hall:**
Creation of native garden (west of hall) and increased activity at the hall.
- **Jung Hall:**
Opportunity to create new committee and new operating arrangements to increase community use of the hall.
- **Laharum Hall:**
Regular events throughout the year are well attended by community members.
- **Mitre Hall:**
Planning for future community events at the hall.
- **Natimuk Community Centre (NC2):**
Opportunity to gain new committee members.
- **Natimuk Soldiers’ Memorial Hall:**
Activity level is high with great community support.
- **Sailors’ Home Hall:**
Fortnightly cards events throughout winter continue to be a great success.
- **Taylor’s Lake Hall:**
New committee members, keen to honour legacy of previous committee members.

7. Fees and Charges
MOTION

The Community Halls' Committee of Management recommends:

1. The adoption of the suggested range of fees for use of Community Halls for the 2025-26 financial year:

Bond	\$100 - \$700
Hourly rate	\$10 - \$50
Half day hire	\$25 - \$100
Full day hire	\$25 - \$150
Commercial activities – full day hire (large organisations)	\$200 - \$500

1. And that each Hall sub-committee has the discretion to waive the bond or hire fee for specified community events.
2. And that, hall hire fees if approved by a Motion from the sub-committee (ie: individual hall) might be waived for the following events:
 - Fund-raising for health groups or health-related equipment
 - Health and well-being activities and fund-raising (physical, mental health)
 - Emergency Service events and meetings (eg: CFA, SES) or when the hall is used as an Emergency Recovery Centre.

Moved: Wendy Byrne

Seconded: Terry O'Donnell

CARRIED

8. Next Meeting

The next meeting will be held September 2026.
(Date and time to be confirmed)

9. Meeting Close

The meeting was closed at 3.50pm

WESTERN REZ COUNCILS' SUBMISSION ON THE VICTORIAN ACCESS REGIME

Attachment 1

Our high-level responses to the questions asked in the *Community Engagement and Social Value Guidelines for Renewable Energy and Transmission Projects* consultation paper are:

- Do you think the proposed guidelines will help create social value and economic benefits for communities, Traditional Owners and landholders?

The proposed guidelines fall well short of adequately addressing the negative impacts of multiple energy projects on our region, let alone creating social value and economic benefits. At present, the only clear economic beneficiaries of energy projects are host landowners, project developers, their employees and suppliers. It is not clear that the regime proposed in the guidelines will improve this. The guidelines do not recognise the need for strategic investment in our communities to avoid the disbenefits of the influx of new projects in our region.

- Of the proposed requirements on project developers, what are the most important requirements for you?

It is difficult for individual project developers to identify and invest in the needs in our region without a coordinated investment framework. We want VicGrid to lead the development of a framework with us to identify and create the investment targets for energy projects. This must be done prior to any approvals pathway to create the clarity and certainty for all those involved, be it developers, local government or the community. The most important requirement is for adequate investment to be a mandatory condition for energy projects that are seeking an access authority from VicGrid for connection to the transmission grid.

- How prescriptive should the guidelines be in formalising agreements and the timing of those agreements with communities?

The guidelines should require councils that will host energy projects to have input to and approve the investment required to be awarded an access authority. Anything less will not give us confidence that our communities' interests will be adequately addressed.

- Should the guidelines provide guidance on the valuation of or budgeting for social value and economic benefit initiatives? If so, what amount or range should be considered for solar, wind and large-scale battery projects (expressed in dollars per megawatt)?

Providing guidance on specified value or dollar per megawatt amount for strategic investment would ignore the vastly different conditions and needs in each of the REZ's across the State. REZ's that are near larger population centres and the State's primary highway network and ports will have different needs to the Western REZ which does not contain a large pool of available workers, housing, and social services and is poorly served by the State's transport network.

We expect VicGrid and project developers to recognise the economic and demographic reality of the places where they want to build. Setting a value for strategic investment would put a cap on all REZs across Victoria and we are concerned that the value set would not reflect the needs of our communities.

- Do you have comments on how VicGrid should assess projects against the outcomes and expectations detailed in these draft guidelines?

Projects must be assessed for their contribution to the strategic investment needs of the REZ communities where they are located. This should be done in close collaboration with councils.

In pursuing this agenda, the Western REZ councils genuinely want to partner with VicGrid and the State. The consultation paper, though, treats Local Government much like any other stakeholder rather than the local level of government. We have the knowledge and insights about our communities to identify and address their needs.

We object to the use of the case study on page 12 of the *Community Engagement and Social Value Guidelines for Renewable Energy and Transmission Projects*, about the Wimmera Southern Mallee Regional Energy Collaboration. This was an energy industry collaboration and did not involve local government. Instead, we support State and Local Government collaboration on regional readiness studies, such as *Resource Ready - North-Western Victoria Energy & Mining Impact & Readiness Study*. This Study (which is close to being finalised) provides an excellent example of State and local government collaboration to provide the necessary evidence base for a strategic investment framework.

Our high-level responses to the questions relevant to local government in the *Access and Connections Consultation Paper* are:

- How should the proposed transitional arrangements, including the eligibility criteria, be defined to address the level of certainty for projects in development?

Projects without a grid connection agreement on 23 September 2025, the date VicGrid released the *Access and Connections Consultation Paper*, should be required to have an access authority from VicGrid before they can proceed. This includes projects that have been, or are going through, the EES process, as the EES process has proven inadequate in addressing the local social and economic effects of projects.

- What preparatory information on the REZ and the REZ access allocation process would be necessary prior to the release of a RFP?

Prior to the release of a RFP for grid access in a REZ, VicGrid should lead the preparation of a REZ-wide strategic investment framework that identifies the investment needs to be funded by VicGrid, project developers and the State to address the impacts of the projects to be built.

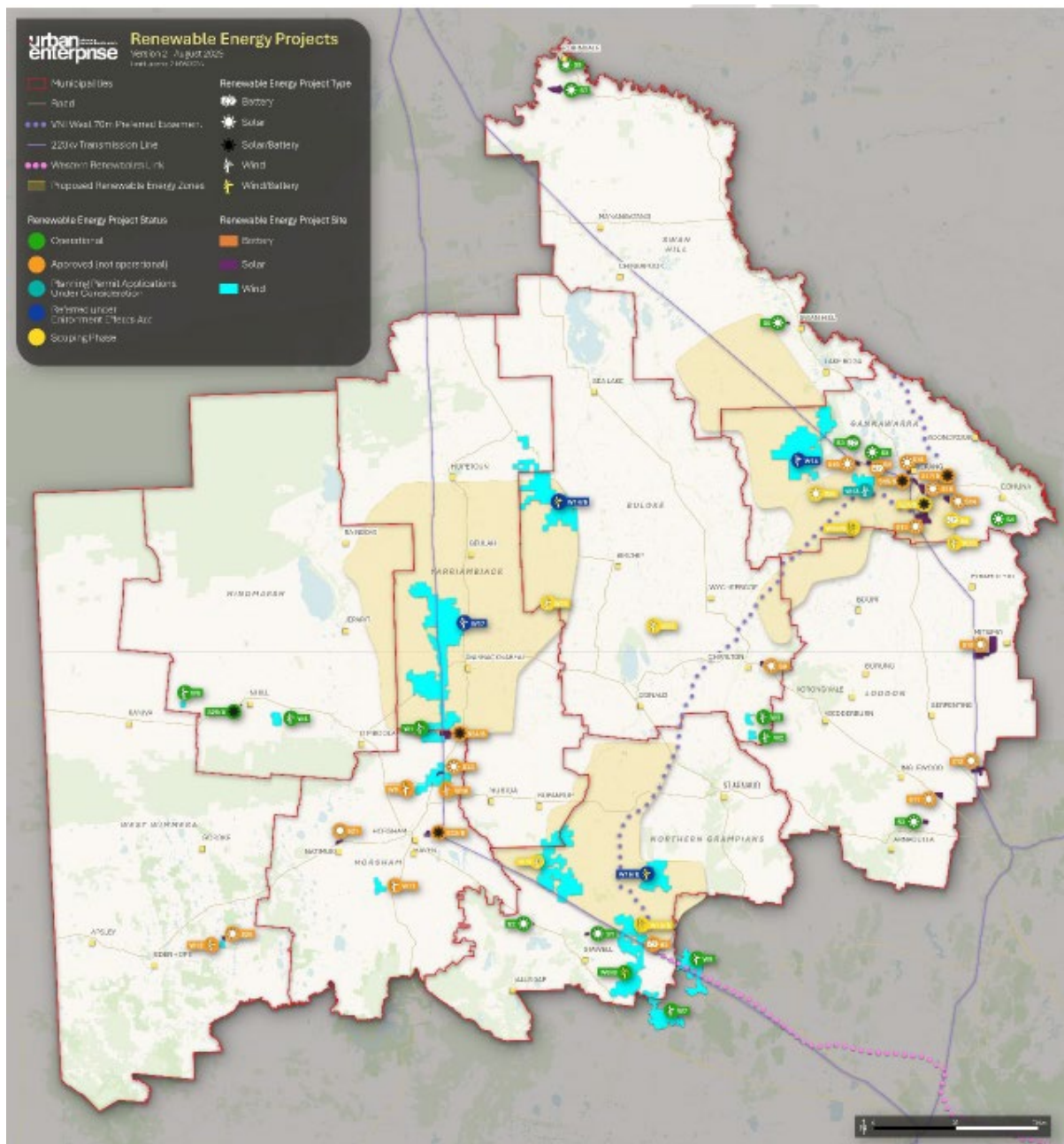
The rest of this submission describes our region, the very large number of energy and mining projects under development, and their likely impact on our region. It provides recommendations on how we would like to address the region's needs with the State.

The Western REZ Region

The Western Renewable Energy Zone (REZ) covers a broad area of western Victoria, spanning multiple councils including the Northern Grampians Shire Council (NGSC), Buloke Shire Council (BSC), Yarriambiack Shire Council (YSC), and Horsham Rural City Council (HRCC).

Figure 1 below is an extract from the *Resource Ready - North-Western Victoria Energy & Mining Impact & Readiness Study* (currently in draft, to be completed). This map shows the detailed extent of energy projects within the study area of the nine councils that participated in the readiness study.

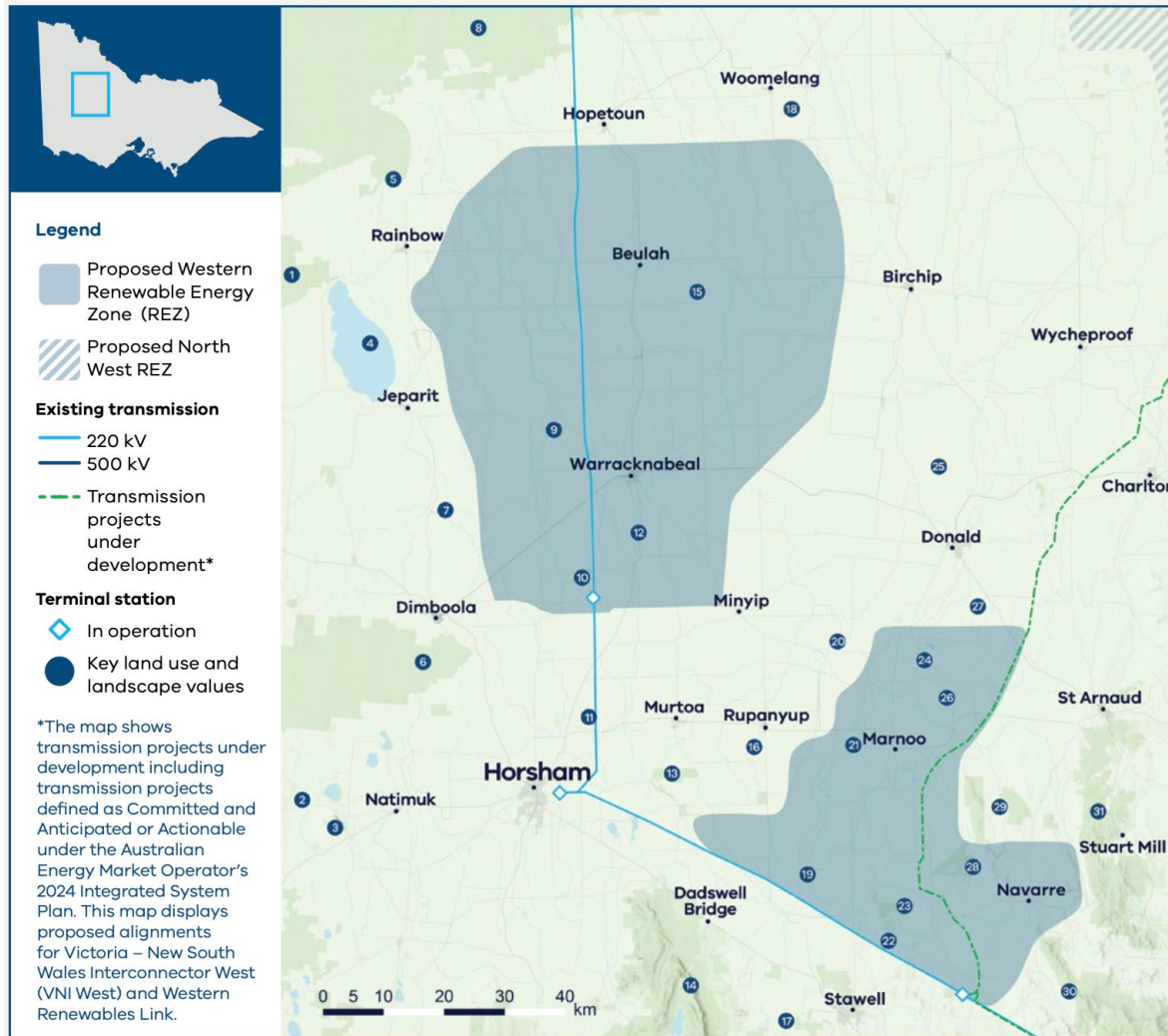
Figure 1 Energy Projects within the Region



Source: Urban Enterprise, based on Victorian Government data and consultation with project proponents and study area councils.

The Western REZ combines what were previously the Grampians Wimmera and Wimmera Southern Mallee REZ's in the draft 2025 Victorian Transmission Plan. Figure 2 shows the Western REZ as per the final 2025 Victorian Transmission Plan, divided into two sections: the eastern section between Stawell and Donald, and the western section north of Horsham between Dooen and Hopetoun.

Figure 2 Victorian Transmission Plan Western REZ



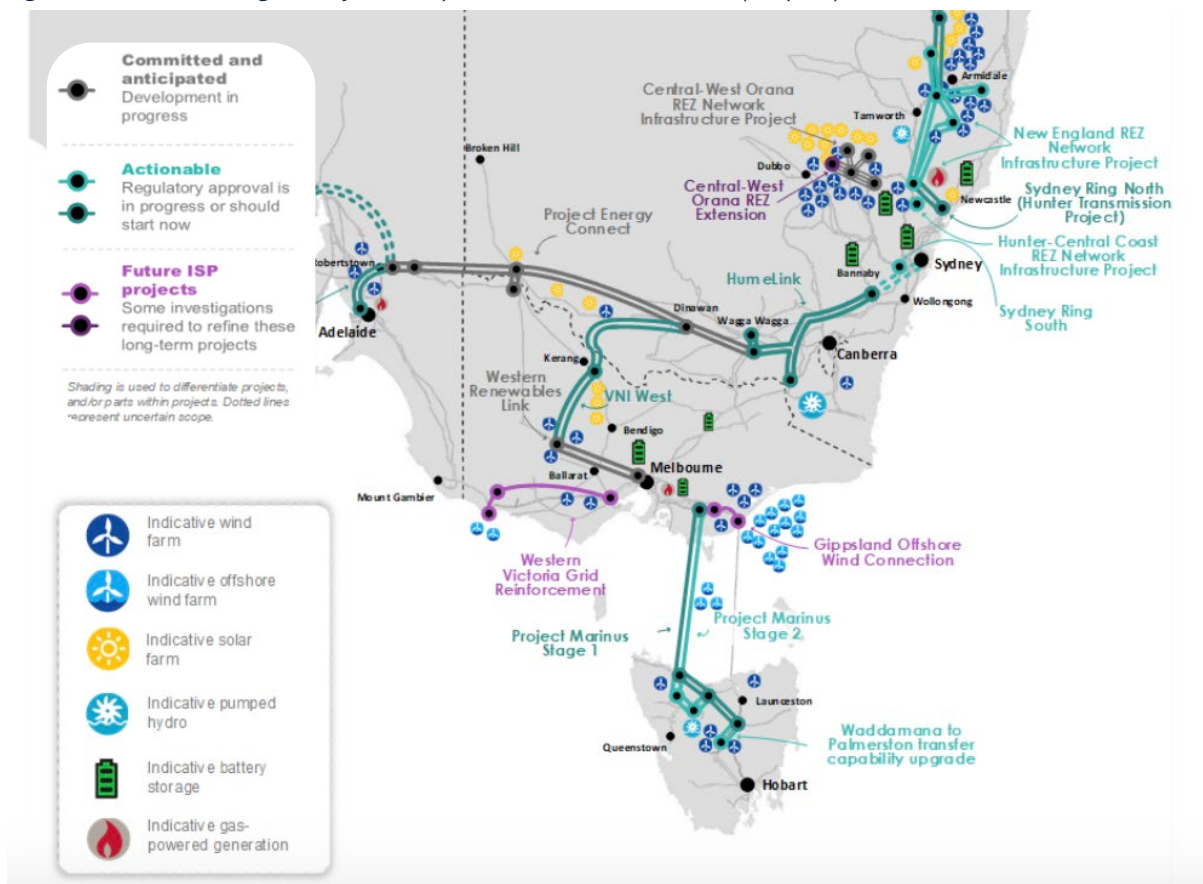
The area contains important cultural and natural landscapes, including the Grampians (Gariwerd) National Park and Mount Arapiles (Dyurrite), extensive highly productive agricultural lands and active and potential mine sites. There are many competing land uses in the region, and we are concerned with balancing the energy and mining transition along with existing land uses and community values.

A significant driver for the economy in our region is agriculture, and it is critically important to economic output, employment, value-add and exports. Key economic activities in the region include broadacre cropping (grain, cereal and pulse), livestock farming, horticulture, construction, health and community services, tourism and other activities. Strategic directions for the local and regional economies currently prioritise agriculture, construction and a diversified economy.

In response to VicGrid's Access Regime consultation papers, we reiterate that our region will be significantly impacted by the energy transition across many areas of our community. Along with the impact of new mines, the energy transition represents a step change in the type and scale of economic activity in our region, and will lead to the industrialisation of our agricultural landscape.

Our region is expected to accommodate substantial infrastructure including transmission lines, renewable energy and mining projects. Figure 3 below depicts the transmission lines across Victoria with the most significant project for our region being the Victoria New South Wales Interconnector (VNI) West. The construction of major transmission infrastructure will create a range of economic, environmental, social and other impacts. The process to date of assessing these impacts has not adequately considered local impacts on local communities and economies.

Figure 3 2024 AEMO Integrated System Map of New Transmission Lines (adapted)



There is a very large number of energy projects operating and under development within our council areas. Table 1 below lists the projects in the region.

Table 1 Energy Projects within the Region

No.	Project Name	Proponent	Council	Energy Type	Capacity (MW)	Status
1	Warracknabeal Energy Park	WestWind Energy	Yarriambiack	Wind	1,575	EES Inquiry Underway
2	Campbells Bridge Wind Farm	RWE Renewables Australia	Northern Grampians/ Yarriambiack	Wind	1000	Scoping Phase

3	Cupyo Wind Farm and Battery Project	Cubico Sustainable Investments	Buloke/ Yarriambiack	Wind/ Battery	1000	Referred under Environment Effects Act
4	Wilkur Energy Park	WestWind Energy	Buloke/ Yarriambiack	Wind	698	Scoping Phase
5	Navarre Green Power Hub	Noeon	Northern Grampians	Wind/ Battery	600 Wind + Battery	Referred under Environment Effects Act
6	Watta Wella Renewable Energy Project	RES Australia	Northern Grampians	400MW Battery + 360MW Wind	400	Scoping Phase
7	Murra Warra Wind Farm	RES Australia (Squadron Energy)	Horsham / Yarriambiack	Wind	435	Operational
8	Joel Joel BESS	ACEnergy	Northern Grampians	Battery	350	Approved (Not operational)
9	Wimmera Plains Wind Farm	BayWa r.e.	Horsham	Wind	353.5	Approved (Not operational)
10	Ararat Wind Farm	RES Australia	Ararat/ Northern Grampians	Wind	240	Operational
11	Murra Warra Solar and Storage Project	RES Australia	Horsham	Solar/ Battery	235	Approved (Not operational)
12	SEC Renewable Energy Park - Horsham	State Electricity Commission (SEC)	Horsham	Solar/ Battery	119 Solar + 100 Battery	Approved, under construction
13	Bulgana Green Power Hub	Neoen	Northern Grampians	Wind/ Battery	204 + 20 Battery	Operational
14	Horsham Energy Hub	Energy Transition Solutions	Horsham	Firming Station	80	Scoping Phase
15	Rifle Butts Wind Farm	NewEn	Horsham	Wind	40	Approved (Not operational)
16	Coonooer Bridge Wind Farm	Windlab, Owned by Atmos Renewables	Buloke	Wind	20	Operational
17	Jung Solar Farm	BayWa r.e.	Horsham	Solar	13	Approved (Not operational)
18	Jung Wind Farm	BayWa r.e.	Horsham	Wind	8	Approved (Not operational)
19	Yawong Wind farm	Epic Energy	Buloke/ Loddon	Wind	7.2	Operational
20	Stawell Solar Farm	ACEnergy/Sungrow Power Australia	Northern Grampians	Solar	5	Operational
21	Ledcourt Solar Farm	Greentech/Sungrow Power Australia	Northern Grampians	Solar	5	Operational
22	Charlton Solar Farm	Tetris Energy	Buloke	Solar	4.95	Approved (Not operational)
23	Natimuk Solar Farm	Natimuk	Horsham	Solar	1.2	Approved (Not operational)
24	Corack East Wind	ACEN Australia	Buloke	Wind	Unknown	Scoping Phase

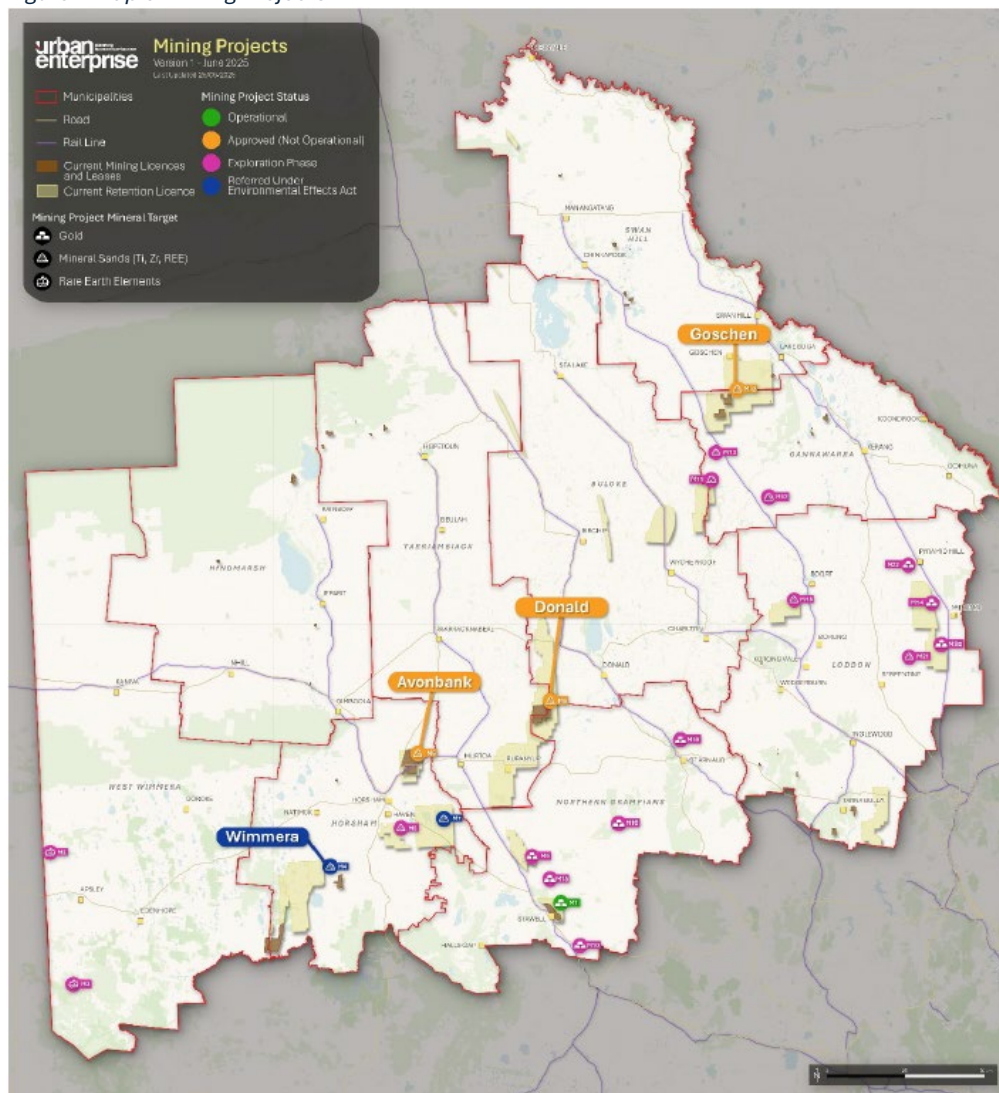
25	Curyo Wind Farm and Battery Project	Cubico Sustainable Investments	Buloke/Yarriambiack	Battery/Wind	Unknown	Referred under Environment Effects Act
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Key:

	Under Development
	Operational
	Under construction

Our region is also undergoing a mining industry transition. Australia is home to the largest mineral sands deposits in the world, and our region has globally significant quantities of titanium, zirconium, and associated rare-earth elements in mineral sand deposits. The [Victorian Critical Minerals Roadmap](#) (published in December 2024) identifies much of the region as an area of interest for mineral sands mining. Mineral sands and other minerals are present across a broad band extending from the Horsham area through Yarriambiack, Buloke and Gannawarra to Swan Hill. Figure 4 depicts a map from the *Resource Ready - North-Western Victoria Energy & Mining Impact & Readiness Study* (currently in draft, to be completed). with the extent of the mining projects identified in the Readiness Study.

Figure 4 Map of Mining Projects



Source: Urban Enterprise, based on mining licence data published by DEECA.

Twelve mining projects are planned within our council areas, including six mineral sands projects and six gold projects. The projects expected to generate short term impacts are near Horsham (Avonbank and Donald, which is also near St Arnaud and Warracknabeal). There are three mineral sand mines under development, with the Donald Mineral Sands Project workplan approved, and construction commencing on the project. Mineral sands projects are expected to have relatively long mine lives of 25-40 years. Compared to renewable energy projects, mines are relatively labour intensive during their operational phases.

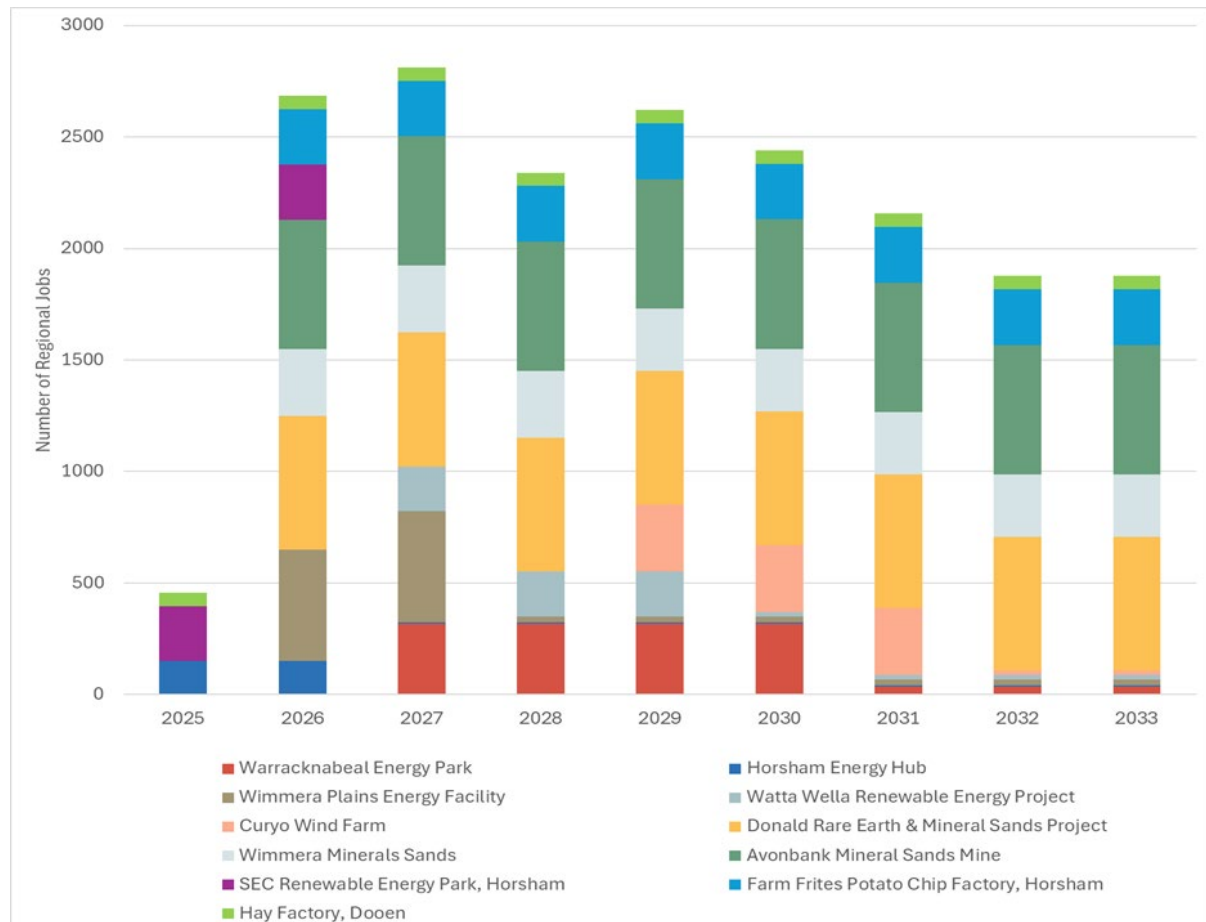
Table 2 lists the mining projects for the region. The influx of energy and mining projects in the region will create a huge demand for employees, and all the services and infrastructure they need to support them.

Table 2 Mining Projects within the Region

Project	Proponent	Council	Mineral Target	Status
Stawell Gold Mine	Arete Capital Partners	Northern Grampians	Gold	Operational
Donald Mineral Sands Project	Astron	Northern Grampians/ Yarriambiack	Mineral Sands	Approved, under construction
Goschen Central Project	ACDC Metals	Buloke/ Gannawarra	Mineral Sands	Approved (Not operational)
Avonbank Project	WIM Resource	Horsham	Mineral Sands	Under Development (Not operational)
Wimmera Project (WIM100 & WIM 50)	Iluka Resources	Horsham	Mineral Sands	Referred Under Environmental Effects Act
Bungalally Project	WIM Resource	Horsham	Mineral Sands	Exploration Phase
WIM 150 Project	Orient Zirconic Resources/ Erinbar Ltd.	Horsham	Mineral Sands	Referred Under Environmental Effects Act
Wildwood	North Stawell Minerals	Northern Grampians	Gold	Exploration Phase
Irvine Gold Project	Aureka	Northern Grampians	Gold	Exploration Phase
Darlington	North Stawell Minerals	Northern Grampians	Gold	Exploration Phase
Kingston Gold Project	AIS Resources	Northern Grampians	Gold	Exploration Phase
St Arnaud Gold Project	Aureka	Northern Grampians	Gold	Exploration Phase

Figure 5 below shows the potential scale of regional jobs required for some of the energy, mining and manufacturing projects under development in the region.

Figure 5 Number of Jobs Required in the Region from Energy Projects

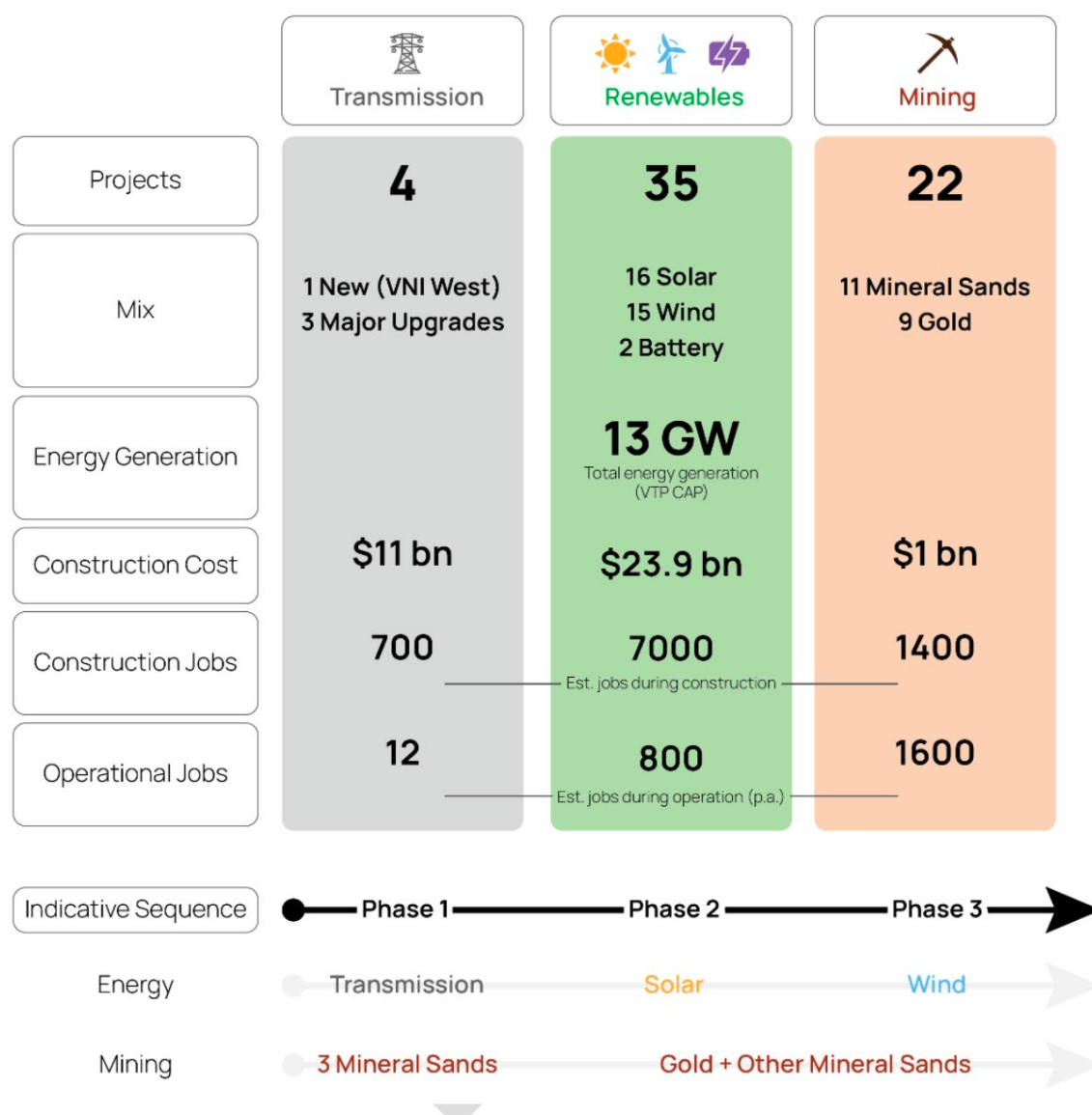


Notes: This graph is indicative only. It shows the project jobs and cumulative jobs required for the construction and operation of a sample of projects. It does not include job numbers for two other large wind farm projects under development in the region: Campbells Bridge and Wilkur.

The councils in this submission acknowledge that it is unlikely that all projects will proceed, and those that proceed may proceed at different times, but the graph provides a good indication of the level of construction and operational employment in the region from these new projects.

Figure 6, sourced from the from the *Resource Ready - North-Western Victoria Energy & Mining Impact & Readiness Study* (currently in draft, to be completed), demonstrates the cumulative demand for the transmission, renewables and mining projects occurring in our region.

Figure 6 Summary of the Energy and Mining Transition Workforce Impacts



Source: Urban Enterprise.

Compared with other Victorian REZs that are closer to larger population centres and stronger transport links (for example the Central and South-West REZs), the Western REZ covers a low-density, dispersed population and is an area with limited transport and housing capacity. This combination means that as a region we have less available workforce accommodation, fewer local workers and services, and a constrained road and rail network. As per Table 3, two of the Western REZ councils have fewer than one person per square kilometre.

Table 3 Council Population Statistics (Source ABS 2021)

Council (Population)	Town (Population)	Approx Population Density (people/ km ²)

Northern Grampians Shire Council (11,948)	Stawell (8,504)	St Arnaud (2,318)	Great Western (425)	Halls Gap (495)	2.1
Buloke Shire Council (6,178)	Donald (1,472)	Charlton (1,905)	Birchip (694)	Wycheproof (610)	0.77
Yarriambiack Shire Council (6,556)	Warracknabeal (2,359)	Murtoa (897)	Hopetown (694)	Rupanyup (545)	0.92
Horsham Regional City Council (20,429)	Horsham Surrounds (3,471)	Natimuk (548)	Pimpinio (191)	Dooen (250)	4.79

VicGrid's consultation papers propose a project-by-project approach to addressing the impacts of energy projects. This is completely inadequate. This approach would fail to properly address the impacts of the energy transition on our region. By encouraging developers to propose "Social Value" initiatives, the framework treats the mitigation of direct negative consequences as optional rather than a mandatory strategic investment. To ensure the energy transition does not create lasting financial and social disadvantage for our region, the requirement must be recast from achieving aspirational "Social Value" to securing **strategic investment** for necessary infrastructure and services. A strategic investment framework must be established up-front to create the necessary clarity and certainty for all stakeholders.

The four councils making this submission want a stronger role for councils in guiding the necessary strategic investment. The consultation papers currently treat councils like any other stakeholder, ignoring their status as **local government**. We also want the strategic investment required to support any project seeking access to the transmission network to require council approval before they can be accepted by VicGrid.

This remainder of this submission addresses the following key themes:

1. **Local government:** Councils in the region operate with small rate bases and limited revenue and resources, despite having significant asset management responsibilities, particularly to maintain extensive local road networks.
2. **Community cohesion:** The uncertainty, complexity, and lack of genuine consultation has led to mistrust and anxiety within our communities.
3. **Workforce and skills:** The region faces a limited and ageing workforce, with shortages of workers across construction, trades, and essential services.
4. **Infrastructure:** Existing transport and service infrastructure is under pressure, including local and State roads. Trunk infrastructure to support housing growth, telecommunications, and rail also require significant investment.
5. **Housing:** There is a lack of both available and affordable housing, constraining the region's capacity to accommodate the existing workforce. It would be even further constrained by the workforce required for the energy and mining transition.
6. **Community services:** Access to essential services such as health care, childcare, and education is limited, affecting liveability and workforce attraction.

1. Local Government

As local governments within the Western REZ, our capacity to undertake existing responsibilities is already limited, and we are not equipped to support the extensive transition required by the energy and mining industries by ourselves. Our councils have low revenues, small rate bases, and significant asset maintenance responsibilities, particularly for our extensive road networks. This financial burden is an ongoing issue faced by many of the councils in the area.

Many of our communities have recently been affected by natural disasters, such as floods and bushfires, which divert resources and limit our ability to fund other essential programs. Absorbing the extraordinary and cumulative financial impacts of the energy transition and new mines, from road damage to increased demands for services, is beyond our capacity. Without dedicated and strategic financial assistance from the State Government and project developers, our councils will be forced to shoulder this cost which will undermine our long-term financial sustainability and the well-being of our communities.

A Parliamentary Inquiry into the sustainability and operational challenges of local government noted that the councils making this submission (except for Horsham) were categorised among the "least sustainable councils" in Victoria. The Inquiry highlighted how the combined effects of legislative and policy changes (especially rate capping) substantially increased the financial challenges faced by councils between 2013 and 2018. Similarly, a report by the Victorian Auditor General in 2025 found that "key financial indicators for most councils are trending down" and identified increasing risks that some councils, particularly the small shires, may not meet their future obligations to their communities if current trends persist.

The provision of local government services is continually constrained by these factors: limited rate bases, rates capping legislation, and the increasing costs of maintaining substantial existing assets.

The level of participation and involvement by our councils in the complex energy planning and approvals processes is already significant. Technical expertise and time are required to have a seat at the table and to participate in the Environmental Effects Statement processes, Ministerial and council permit processes and other policy consultation processes. We do not have readily available resources for these processes and this demand impacts service provision elsewhere. It is essential that VicGrid and/or the State Government fund affected councils to support full and proper participation in the development of the policy and regulatory frameworks for REZs and project approval processes.

Readiness Studies

A key input to our submission is the draft *Resource Ready - North-Western Victoria Energy & Mining Impact & Readiness Study* (Readiness Study). We appreciate the financial support provided by VicGrid to undertake this study. The Readiness Study is a very good example of how local and State Government can work together. The study describes the range of impacts of the energy and mining industries on the broader region and what is needed to respond to these impacts, and identifies a range of initiatives to address the impacts.

Currently there are three renewables readiness studies, for Wellington, South Gippsland and in North-Western Victoria (covering nine councils).

Community Benefit Funds

The *Community Engagement and Social Value Guidelines for Renewable Energy and Transmission Projects* consultation paper discusses how project developers may develop community benefit funds for communities. The key point of our submission is that strategic investment in the Western REZ is a fundamental need that cannot be addressed with community benefit funds alone. Nonetheless, where project developers create a community benefit fund, councils should be involved in their design and governance.

Recommendations

The four councils making this submission recommend that:

- Where councils have developed a renewables readiness study or strategy, priority should be given to the objectives identified in that study.
- VicGrid, other State agencies and the four councils in this submission work together to develop the strategic investment framework required to address the effects of energy and mining projects in our region.
- Where project developers create a community benefit fund, the relevant council(s) should have a say in the fund's objectives and a role in the fund's governance.
- VicGrid and our four councils together develop a financial support plan that funds the councils to provide adequate levels of service to their communities throughout the energy transition.
- VicGrid and the State Government provide funding for resources that allow councils to participate fairly in the development of the regulatory and approval frameworks for renewable energy zones, energy projects and the ongoing community support that will be necessary.
- The State develop an effective oversight function that includes councils to hold VicGrid to account for delivering on its commitments.

2. Community Cohesion

The uncertainty, complexity and lack of genuine consultation (including with local government) have led to mistrust and anxiety within our communities. The highly complex and technical nature of policy and planning processes favours those looking to implement the REZs and develop projects. Members of our community are confronted with many consultations on complex project and planning issues. To find the time to read consultation material, understand its effects, consult with others, and provide feedback is very time consuming. The consultation periods provided by VicGrid and project proponents place real pressure on citizens who wish to provide informed responses.

As an example of this, the Environment Effects Statement for the Western Renewables Link comprised 9,700 pages of documents. It was exhibited with six weeks to make a response. Identifying and responding to salient issues for individuals or councils in this mass of material proved very challenging and was more so due to the limited time available.

Other matters compound this distrust, including:

- The very long lead times for projects and the uncertainty about if and when they may be implemented.
- Project developers promising community benefits that are years away and may never materialise.
- The lack of consistent and transparent payments for neighbours of projects.

- Contractual secrecy obligations that prevent transparency about landowner contracts.
- Landowner agreements that can drag on for years as projects take longer than expected to develop.
- The lack of response to basic questions about the impact of VNI West. For example, host and neighbouring landowners having been asking for over a year without a response about who will bear the liability for damage that may arise from the building and operation of the transmission line.

These factors compound other mental health and wellbeing stressors for communities including floods, droughts, bushfire, and cost of living pressures. Affected residents in our communities can feel that the process is designed to support a faceless industry rather than caring for the communities most impacted.

Community cohesion amongst the people most affected by the proposed Western REZ cannot be an afterthought. The development of energy projects necessarily leads to division between those who can participate voluntarily in projects and benefit financially from them, and those who cannot participate voluntarily and who do not benefit financially.

The State Government has committed to supporting our communities with funding for mental health support. This funding has not been provided, exacerbating the distrust and disillusionment in our communities. In some cases, residents are preparing their “plan B” for where they will move to once projects materialise.

Recommendations

The four councils making this submission recommend that:

- Community capacity building programs to support communities experiencing the most change should be funded by the State.
- VicGrid and project proponents allow more time for communities and councils to respond to consultations.
- VicGrid, through Transmission Company Victoria, provide responses to long unanswered questions from landowners, such as the insurance implications of VNI West. An indemnity for loss and damage due to the transmission line would be welcomed.
- The State finance additional mental health support in our region.

3. Workforce and Skills

The Western REZ region is experiencing significant workforce capacity challenges, including labour shortages and skills gaps. These issues are driven by long-term low unemployment, high labour participation rates and an ageing workforce. These conditions already place pressure on existing industries. Meeting the labour requirements for new energy and mining projects from the local workforce will be extremely challenging.

Supporting the delivery and ongoing operation of new projects in the region will divert workers from other sectors of the economy or require labour from outside the region. Both options have implications for housing, accommodation and community services, which are already constrained. There is high risk that the growth potential across all industries in the region will not be realised if workforce shortages are not addressed and if demand for new workers (above and beyond current vacancies and anticipated retirements) cannot be met.

As the four councils making this submission, we are concerned that the wave of large energy and mining projects, and their cumulative effects on the region, are under-appreciated by the Victorian State Government. In 2023, the Victorian Government's [Wimmera Southern Mallee Regional Skills Demand Profile](#) did not identify energy as a separate industry for its job demand outlook, and it underestimated the demand for construction and mining jobs in the region.

The Wimmera Mallee Employment Region Local Jobs Plan (2024) summarises the employment challenges and priorities for the region, along with strategies to address these challenges. There is a lack of employees entering or remaining in vital roles such as early childhood education and care, aged care, personal care and disability services. Some principal carers are unable to return to work due to the shortages of childcare placements. The availability of new, higher paying jobs in other sector will inevitably draw workers away from existing sectors.

The Regional Skills Demand Profile published by the Victorian Skills Authority (VSA) shows that between 2022 and 2025, there will be an estimated shortage of 730-2,840 workers, mainly across health care and community services, the visitor economy, food manufacturing, construction and mining. This estimate was made prior to the identification of the region as a focus for energy and mining projects.

There is also a relative lack of higher education and training options in the region, limiting the potential to upskill or reskill the existing population. This contributes to outmigration, particularly among youth.

By way of contrast, the Golden Plains Wind Farm, a 1300 MW project between Ballarat and Geelong, is currently being built. The combined population of just the host local government area (LGA) (Golden Plains) and two adjacent LGAs (Ballarat and Greater Geelong) is around 409,000 people (ABS 2021 Census), with a workforce of around 204,000 (ABS 2021 Census). The Golden Plains construction workforce of around [700 workers](#) (Golden Plains wind farm website) represents around 0.35% of the workforce of these three LGAs.

In our region, the combined population of HRCC and the YSC is around 27,000 (ABS 2021 Census) and their workforce is around 12,900 (ABS Census). The proposed Warracknabeal Energy Park construction workforce of 318 represents around 2.5% of the workforce of these two LGAs. Using the higher figure of 948 for direct construction jobs plus jobs in the region, the WEP workforce represents over 7% of the workforce of these two LGAs.

The region already has a tight labour market, with unemployment in the regions less than the average across Victoria:

- Yarriambiack unemployment 3.5% (2025 NEMA)
- Horsham unemployment 2.7% (2025 NEMA)
- Buloke unemployment 2.8% (2025 NEMA)
- Northern Grampians unemployment 3.2% (2025 NEMA)

We are concerned that the emphasis of the consultation papers on developers prioritising the employment of local workers does not adequately address the risks to existing local businesses and services. With multiple projects occurring concurrently across the region, there is a high likelihood of labour competition and shortages. This will reduce the availability of employees for agriculture, essential services, and other local businesses, causing significant disruption to our regional economies and driving up the costs of employment.

While the consultation papers propose that developers manage workforce issues, they do not adequately consider the massive impact of the energy transition occurring across the region and cumulative impact of multiple projects and industries competing for workers and local businesses struggling to attract and retain staff.

Recommendations

The four councils making this submission recommend that:

- VicGrid and councils lead the creation of an employment strategy to the satisfaction of the councils which addresses workforce shortages, training and skills development, local procurement and which aligns with the Wimmera Southern Mallee Regional Skills Demand profile.
- VicGrid and the State make a binding social and financial commitment to implementing the employment strategy mitigation measures to ensure they are implemented and effective.

4. Infrastructure

The existing infrastructure networks in our region are extensive but under pressure, especially local roads, telecommunications, water and in some parts of the region, electricity. In addition, existing rail infrastructure requires investment to take pressure off roads in terms of maintenance and safety.

Transport infrastructure

The demand for freight movement in Victoria is growing strongly including in our region. The [Victorian Freight Plan 2025-30](#) demonstrates this, as does the [Western Victoria Grain Industry Supply Chain Study](#). Freight movement and transport in the region relies on the effective functioning of the whole road network, including the State road network (some of which is also part of the National Key Freight Network) and the local government-controlled road network.

The condition of the State road network in our region is very poor, particularly for second-tier highways. The demand for road transport is outpacing the investment to maintain the network in an adequate condition for the safe and efficient transport of passengers and goods.

We are frustrated by what appears to be indifference to the condition of the State road network in our region, while billions of dollars are poured into Metropolitan Melbourne roads and transport projects. For example, there have been extensive delays to the much needed duplication of the Western Highway from Ballarat to Stawell, with works having now ceased just east of Ararat for six years. In the meantime, multiple expensive projects in Melbourne have been started and completed before this crucial project for our region has had any progress.

Some local roads in our region are also in poor condition. Our councils have difficulty maintaining roads within a rate-capped budget environment. The road and bridge networks are not fit for purpose for increased vehicle volumes, heavy vehicle usage and the increased use of longer and heavier trucks. There has been no State funding available for local road projects since 2018 to facilitate upgrades to roads, bridges or freight routes. The lack of maintenance has led to compounding deterioration of the region's road network.

Daily truck movements are set to significantly increase. In the case of Horsham, many of these truck movements will be through the main streets of town. A Horsham town bypass is required.

Some councils have observed that project developers take a limited approach to road upgrade responsibilities through the Environment Effects Statement process, disputing the need for improvements prior to construction and contributing to road repairs after projects only when formally required to do so.

As the [Victorian Freight Plan 2025-30](#) and the [Western Victoria Grain Industry Supply Chain Study](#) note, there is a need for coordinated rail freight investment to get freight off the roads. The condition of the Henty Highway, Western Highway and Wimmera Highway is poor in many places and the projected traffic from these projects will exacerbate this condition without major investment in rail. Without pre-emptive strategic investment and mandatory project developer contributions for road or rail upgrades, this will inevitably compromise the needs of the region and the objectives of the Victorian Freight Plan.

Other infrastructure

Water infrastructure and water availability is a key challenge in our region. Water prices have increased strongly due to intensifying competition for water in the region, and mining projects will also need substantial water supply. The increased use of water from the Wimmera Mallee Pipeline for projects like mining will increase the likelihood of restrictions in the Grampians Wimmera Mallee Water system.

Telecommunications infrastructure and digital connectivity is weak across many parts of the region. Mobile networks across the region are already strained, which affects both temporary and permanent populations. Mobile devices used by construction workers on major sites place the networks under further strain, which can take away service from small communities and townships which share networks with project site areas.

In some parts of the region, electricity supply is vulnerable. Several towns and businesses regularly experience blackouts and brownouts. Major investment is required in Charlton, for example, to build a new sub-station given the existing infrastructure is at capacity.

The Victorian Access Regime consultation papers mention investment in local infrastructure as a potential initiative for creating “Social Value”, but this is presented as a benefit rather than a mandatory mitigation for inadequate existing infrastructure.

The commitment to fully restore or upgrade local infrastructure, especially roads and bridges, to a condition suitable for the future needs of the region should be a non-negotiable requirement, separate from a “Social Value” perspective. There are many examples where local councils have had to spend years negotiating repairs for damage that occurs when roads are used for construction of projects.

The Victorian Access Regime should require a mandatory infrastructure investment agreement with the council before construction begins covering road upgrades and restoration and contributions to maintaining or improving other impacted services.

Recommendations

The four councils making this submission recommend that:

- The State fund existing, overdue road network upgrades as identified in regional transport strategies, including the:
 - Wimmera Southern Mallee Regional Transport Strategy,
 - Central Murray Regional Transport Strategy,

- Priorities of the Sunraysia Highway Improvement Committee, and
- Priorities of the Calder Highway Improvement Committee.
- VicGrid coordinate with the councils and the Department of Transport and Planning to develop a strategic investment plan for transport infrastructure in the region.
- The State facilitate and fund the necessary enhancements to the rail network to maximise the potential for the use of rail.
- VicGrid coordinate with councils to create a strategic investment plan for other infrastructure upgrades in the region.
- Each new project should identify, in collaboration with the councils and VicGrid, the infrastructure demands that it will make, and develop, fund and implement the necessary projects as a condition of their access authority to the grid.

5. Housing

Australia's housing crisis is being strongly felt in our region. We are experiencing a significant and pre-existing housing crisis that the proposed energy transition projects and their construction workforces will exacerbate. Our councils submit that the current VicGrid guidelines regarding housing and workforce accommodation are inadequate as they treat the issue of housing as a social benefit rather than a mandatory requirement for managing a direct, negative social impact.

Housing availability in our region is poor with housing shortages existing across the four council areas to varying extents. Housing and accommodation markets in the region are characterised by a lack of diversity of housing types and sizes, extremely low rental vacancy rates, rapid rent price growth, and a low quantity of commercial accommodation. This has been exacerbated by housing tax policies of the State Government and changes to rental accommodation regulations (resulting in rental providers selling rental properties) which directly conflict with the need to increase housing supply and diversity.

This presents challenges to existing communities as well as a limitation on development feasibility, accommodating temporary workers and accommodating an ageing population in the future. The lack of housing availability is already a major constraint to economic activity and service provision across the region. Our councils have been working on housing initiatives that will be negated by the impacts of the energy and mining transition.

The Commonwealth Government's 2024 [Budget papers](#) state that a 3% vacancy rate is considered a balanced rental market, with lower vacancy rates representing tight rental markets. There is a range of publicly available data on rental vacancy rates for the councils that show a very low rental vacancy rate (see Appendix 1):

- 0.16% to 1.4% for the Yarriambiack Shire Council
- 0.54% to 2.07% for Horsham Regional City Council
- 0.09% to 0.31% Buloke Shire Council
- 0.45% to 0.98% Northern Grampians Shire Council

Our councils experience challenges obtaining resources to undertake settlement planning and structure plans. We also have difficulty convincing our State government colleagues of the demand for housing in our region when historical population growth (and official government projections) has been low or in some cases negative. Data showing low growth does not recognise that housing growth is low because it is constrained by supply, not lack of demand.

Our councils require stronger support from the State Government to address housing needs and associated planning scheme amendments. The Plan for Victoria framework is metropolitan focused, prioritising housing delivery in Melbourne, peri-urban areas and major regional cities. In contrast, rural areas such as those within the Western REZ receive little recognition of their housing shortages. Current State housing targets for our region are set well below the needs identified in local housing strategies and assessments prepared by our councils.

There is a disconnect between the Department of Transport and Planning (DTP) and VicGrid's energy planning in relation to housing for the energy transition. While councils are progressing strategic planning work for housing, DTP processes are not facilitating this effort and, in many cases, are contributing to delays. For example, Northern Grampians Shire Council has been attempting to advance growth planning in Stawell and St Arnaud for more than five years without resolution. Without greater State support and alignment between departments, the region will not be able to meet the housing demand generated by the energy projects.

Other constraints to the delivery of new housing within zoned land include high trunk infrastructure extension costs (especially sewer and power) and a lack of builders in some areas, leading to high construction costs and slow delivery. In many parts of the region, greenfield development is not viable due to the costs of development and low achievable house sale prices.

Existing housing stock is not diverse enough to accommodate the range of housing needed by our communities, especially older residents, and our ageing housing stock is not appealing to those looking to move into the region. Our regional cities and larger towns provide most of the housing for the region due to access to services but lack the housing diversity to accommodate a changing demographic and worker housing.

The Victorian Government acknowledges that the energy transition will bring a large, temporary construction workforce into the region. We are concerned that the region's energy and mining projects, and their cumulative effects on the region, are under-appreciated by VicGrid and the State Government. The development of multiple large-scale projects concurrently will seriously strain the regional accommodation and housing supply. Impacts of the large construction workforce on the region include:

- Increased demand for all types of housing and accommodation.
- Increased rents for all types of housing and accommodation.
- Highest impacts on low-income households and homeless people.
- Disincentivising workers from moving to the region to take up project and non-project-related employment due to the unavailability and cost of housing.

VicGrid's proposal in the consultation papers about how to accommodate the energy transition's construction workforce is inadequate. The papers do not address the magnitude of the cumulative pressures of the number of big projects in the area which require strong mitigation measures and more detailed analysis to avoid significant housing shortages.

The State Government's Regional Worker Accommodation Fund sets the following objectives for key worker housing:

- a net increase in appropriate and affordable regional housing and accommodation for key workers and their families
- regional businesses and services are better able to meet their immediate and future staffing needs

- regional communities have improved access to services through attraction and retention of workers in sectors critical to their location
- a thriving, healthy and sustainable workforce, through safe, well-designed and environmentally sustainable projects that are integrated with their community that benefit the location.

Our councils propose that these objectives must represent the minimum standard against which to assess the impacts of the energy transition on housing in the region.

In particular, we want the energy transition to result in a net increase in key worker housing. There must be no negative impacts on the availability and affordability of diverse housing options, notably rental, short stay and lower cost housing options, across the region. These housing options are needed to meet the region's ongoing housing needs under the business-as-usual scenario, let alone the impact of new projects.

Short-term shocks to our housing market, such as rental spikes, that lead to a lack of housing choice, rental stress, increased levels of family violence or the inability to attract or retain workers to local businesses have lasting impacts to our communities and economic prosperity. This can include reputational damage if there is a perception or actual scenario where housing for local people becomes unaffordable. Local businesses will be unable to grow if they cannot attract and retain workers, and younger people may decide to leave the region permanently in pursuit of housing security elsewhere.

Housing is more than just finding a bed. Isolated worker camps (themselves at risk of social challenges) will provide little benefit for the communities that are expected to host them. Housing needs to be considered in an integrated way and contribute to the stock of permanent accommodation in the region. If a worker camp is proposed, where it is located and how it is integrated with existing settlements is crucial. Temporary worker accommodation must also be designed to maximise the potential for reuse in the region.

The consultation papers propose that VicGrid require developers to generate a "Social Value" plan with the participation of key stakeholders. Our councils are not confident that this will address housing impacts. Accordingly, we ask that VicGrid and project developers create a housing strategy in close collaboration with, and to the satisfaction of, the councils. This cannot be done as an afterthought. Careful planning, sufficient lead time and funding for enabling infrastructure is required now. This will help to help provide housing solutions that create long-term benefits for our region.

Recommendations

The four councils making this submission recommend that:

- VicGrid work with the councils and the Department of Transport and Planning to fund, develop and implement strategic land use planning and regional settlement strategies that support the growth anticipated by these projects and development of sustainable places and communities.
- Project proponents develop an accommodation strategy with and to the satisfaction of the relevant councils.
- As a general principle, housing built for the energy transition should be in or near existing settlements and should be left in place as affordable or key worker accommodation.

- If temporary construction worker accommodation is needed, the proponent must develop a plan with councils that maximises the local reuse and relocation of housing units and other temporary buildings.

6. Community Services

The region's social and community services, including healthcare, education, and essential support services, currently operate at capacity. The projected, multi-year influx of a non-resident construction workforce for the energy projects will place significant and cumulative pressure on these critical public services.

Our communities already face challenges in recruiting and retaining essential service workers; the increased demand from a temporary population will further compromise the quality and availability of services for permanent residents.

Increased demand for school and childcare places, combined with the social challenges that can arise from temporary accommodation, will place additional burdens on local education, childcare, health care and community support services. A demand-supply imbalance in services will cause flow-on disbenefits for our region that need to be considered as part of planning for the energy transition.

Our councils submit that the current VicGrid guidelines, which rely on developers proposing discretionary "Social Value" plans for mitigation, contain insufficient mechanisms to address these substantial impacts.

Recommendations

The four councils making this submission recommend that:

- VicGrid lead the development and funding of a social services strategy with the four councils to address the needed investment in health, education, childcare and other services that will be impacted by the energy transition and mining projects.
- When project developers prepare their social value plans, they invest in funding components of this strategy.

Appendix 1 – Council Statistics and Sources

Council Area	Yarriambiack Shire Council	Horsham Rural City	Buloke Shire Council	Northern Grampians Shire Council
Total Population	6,556 (2021 Census) 6,346 (30 June 2024, ABS)	20,429 (2021 Census , Horsham 2023/24 Annual Report) 20,376 (30 June 2024, ABS)	6,178 (2021 Census)	11,948 (2021 Census)
Total Workforce	2,745 (2021 Census) 2,938 (2025 Aus Gov NEMA)	10,177 (2021 Census) 10,589 (2025 Aus Gov NEMA)	2,748 (2021 Census) 2,893 (2025 Aus Gov NEMA)	5,372 (2021 Census) 5,712 (2025 Aus Gov NEMA)
Unemployment Rate	2.9% Unemployment (2021 Census) 3.5% Unemployment (2025 Aus Gov NEMA)	3.1% Unemployment (2021 Census) 2.7% Unemployment (2025 Aus Gov NEMA)	3.5% (2021 Census) 2.8% (2025 Aus Gov NEMA)	3.7% (2021 Census) 3.2% (2025 Aus Gov NEMA)
Residential Vacancy Rate	0.16% Rental Vacancy Rate (2025 Real Estate Investor)	0.54% Rental Vacancy Rate (2025 Real Estate Investor)	0.09% Rental Vacancy Rate (2025 Real Estate Investor)	0.45% Rental Vacancy Rate (2025 Real Estate Investor)
	0.41% Rental Vacancy Rate (2025 HTAG)	2.07% Rental Vacancy Rate (2025 HTAG)	0.31% Rental Vacancy Rate (2025 HTAG)	0.98% Rental Vacancy Rate (2025 HTAG)
	1.4% Rental Vacancy Rate for the Suburb of Warracknabeal (August 2025 SQM Research)	1.2% Rental Vacancy Rate for Horsham the Suburb (August 2025 SQM Research)		

5 November 2025

Mr Alistair Parker
Chief Executive Officer
VicGrid
Via Email: vicgrid@deeca.vic.gov.au alistair.parker@deeca.vic.gov.au

Dear Mr Parker

WESTERN REZ COUNCILS' SUBMISSION ON THE VICTORIAN ACCESS REGIME

Thank you for the opportunity to make this submission to VicGrid on the proposed new Victorian Access Regime. This submission responds to the three consultation papers released by VicGrid on 23 September 2025:

1. Access and Connections Consultation Paper
2. Community Engagement and Social Value Guidelines for Renewable Energy and Transmission Projects
3. Draft Grid Impact Assessment Guidelines.

This submission is made on behalf of four councils in the Western Renewable Energy Zone (REZ):

1. Northern Grampians Shire Council (NGSC)
2. Buloke Shire Council (BSC)
3. Yarriambiack Shire Council (YSC)
4. Horsham Rural City Council (HRCC)

The four councils appreciate the time that you and VicGrid staff have taken during the consultation period to engage with us about our concerns with the way the energy transition is impacting our communities.

The Victorian Government's management of the energy transition's impact on our communities is a central issue for each of our councils. The State Government's response to the issues we raise in this submission is a test of its ability to govern for all Victorians. Our region is also experiencing the impacts of the State's policy to support mining, which is compounding the impacts of the energy transition. Due to the lack of integrated planning for these changes, there is ongoing uncertainty, anxiety, division and a loss in community cohesion in our region.

The overarching goal of the State Government is to "keep the lights on" in Victoria during the energy transition. We understand that this is VicGrid's primary mission, along with reducing emissions in the electricity sector and the economy as a whole. Our concern is that, in pursuing this mission, the State will accept impacts on our communities that are unacceptable to us.

The track record of renewable energy project developers and government agencies in understanding and addressing project impacts does not give us confidence in how the transition is being managed. We want to work with you to identify and reduce the negative impacts on our region and to realise the opportunities to support our communities through the transition.

The impact on our region is not just the use of the State's powers to compulsorily access and acquire interests in land, the unattractive energy infrastructure and how it will restrict other land uses, and the drastic changes to our landscape, economy and communities. Without **strategic investment** in the infrastructure, housing and services required by energy and mining projects and their workforces, many individuals, families and businesses in our region will be disadvantaged by the influx of projects.

In parts of our region there are high levels of housing stress, low unemployment, and challenges attracting workers to the region for existing job vacancies in industry and community services. The condition of our roads is declining, and public services are being stretched. Large energy and mining projects moving into our area, with its small population, will add to these stresses if not addressed now.

Attachment 1 to this letter sets out our submission in response to the three consultation papers. It describes the region and its existing population, industries and economy. It shows the large number of projects already under development in the Western REZ. It contrasts the Western REZ with other REZ's and highlights our region's needs. It responds to the questions asked in the consultation papers but reframes the challenge for us all as achieving strategic investment to avoid negative impacts (and ideally achieve legacy benefits) for our region.

A key input to our submission is the draft *Resource Ready - North-Western Victoria Energy & Mining Impact & Readiness Study* (Readiness Study). We appreciate the financial support provided by VicGrid to undertake this study. The Readiness Study is a very good example of how Local and State Government can work together. The study describes the range of impacts the energy and mining industries will have on the broader region and what is needed to respond to these impacts.

The impacts of the energy and mining transitions can only be addressed through strategic investment. We do not support the project-by-project approach outlined in the *Community Engagement and Social Value Guidelines for Renewable Energy and Transmission Projects* consultation paper. Our experience of the Environment Effects Statement (EES) process for large projects demonstrates that this approach is inadequate. Instead, we propose a stronger role for local government, working with the State, to identify and implement solutions for our region. Once the Readiness Study is completed, we look forward to providing it to you and using it to inform a strategy that can be shared between the State, councils and industry.

The outcome we are seeking from this submission is a shared understanding of the impacts on our communities and continued, genuine engagement with you to address the impacts. Critically, we also want to understand where the funds for the needed strategic investment will come from. As VicGrid is now a statutory authority, we want to understand the scope for VicGrid, VNI West, other projects and the State to provide the investment necessary to manage the energy transition in our region.

We look forward to continuing to engage with VicGrid and thank you again for the opportunity to make this submission.

Yours faithfully

Brent McAlister
CEO, Northern Grampians Shire

Tammy Smith
CEO, Yarriambiack Shire

Gail Gatt
CEO, Horsham Rural City

Jenna Allan
Acting CEO, Buloke Shire



MINUTES OF INFORMAL MEETINGS OF COUNCILLORS
COUNCIL BRIEFING HELD IN THE COUNCIL CHAMBERS
MONDAY 1 DECEMBER 2025 AT 6:07PM

ATTENDED: Cr Brian Klowss (Mayor), Cr Cam McDonald, Cr Angie Munn, Cr Dean O'Loughlin, Cr Bec Sluggett, Cr Todd Wilson, Gail Gatt, Chief Executive Officer; Kim Hargreaves, Director Corporate Services; Brett Luxford, Director Communities and Place; John Martin, Director Infrastructure

APOLOGIES: Cr Ian Ross

1. WELCOME AND INTRODUCTION

2. DISCLOSURE OF CONFLICT OF INTEREST SEC 130 and 131, LOCAL GOVERNMENT ACT 2020 AND HORSHAM RURAL CITY COUNCIL GOVERNANCE RULES

3. COUNCIL MEETING REPORTS FOR DISCUSSION

- 3.1 Emergency Preparations including Animal Emergency
- 3.2 Horsham & Natimuk Housing & Affordability Study
- 3.3 Regional Sports Planning
- 3.4 Councillor Representation on External and Regulatory Committees

4. PRESENTATIONS

- 4.1 Alternative Truck Route / Bypass - Next Steps

5. GENERAL DISCUSSION (Gail Gatt)

6. CLOSE

The meeting closed at 9:15pm

DINNER

GAIL GATT
Chief Executive Officer



MINUTES OF INFORMAL MEETINGS OF COUNCILLORS
COUNCIL BRIEFING HELD IN THE COUNCIL CHAMBERS
MONDAY 8 DECEMBER 2025 AT 5:48PM

ATTENDED: Cr Brian Klowss (Mayor), Cr Cam McDonald, Cr Angie Munn, Cr Dean O'Loughlin, Cr Bec Sluggett, Cr Todd Wilson, Gail Gatt, Chief Executive Officer; Kim Hargreaves, Director Corporate Services; Brett Luxford, Director Communities and Place; John Martin, Director Infrastructure

APOLOGIES: Cr Ian Ross

1. WELCOME AND INTRODUCTION

2. DISCLOSURE OF CONFLICT OF INTEREST SEC 130 and 131, LOCAL GOVERNMENT ACT 2020 AND HORSHAM RURAL CITY COUNCIL GOVERNANCE RULES

- *Cr Dean O'Loughlin declared a Conflict of Interest for item 3.2 and left the room when the item was discussed.*
- *Cr Brian Klowss declared a Conflict of Interest for item 4.1 and left the room when the item was discussed.*
- *Gail Gatt declared a Conflict of Interest for item 4.3 and left the room when the item was discussed.*
- *Cr Bec Sluggett declared a Conflict of Interest for item 4.4 and left the room when the item was discussed.*

3. PRESENTATIONS

- 3.1 By Five Early Years Initiative
- 3.2 Disc Golf

4. COUNCIL MEETING REPORTS FOR DISCUSSION

- 4.1 Active Recreation Strategy
- 4.2 Halls Community Asset Committee
- 4.3 CONFIDENTIAL Tree Care Services Tender
- 4.4 Aviation Inquiry Submission
- 4.5 Horsham Bypass Project – Draft Media Release
- 4.6 Outstanding Council Resolutions

5. REPORTS FOR INFORMATION ONLY

- 5.1 Capex progress report

6. GENERAL DISCUSSION (Gail Gatt)

- 6.1 Community Veggie Gardens

Council Officers left the meeting at 8:50pm.

7. CEO/ COUNCILLOR ONLY TIME

8. COUNCILLOR ONLY TIME

9. CLOSE

The meeting closed at 9:30pm.

DINNER

GAIL GATT

Chief Executive Officer